Matility

FINANCIALTIMES

World News

#### Yugoslav army alleges **Croats killed** 41 children

Croat soldiers were yesterday accused by the Yugoslav army of killing 41 children in a vil-lage school as they fied advancing Yugoslav troops. Photographer Goran Mikic said he saw and counted the bodies, which had been dumped in the school's cellar, but was not allowed to photograph

Meanwhile Britain, France and Belgium - the three European Community members of the UN Security Council - agreed to press for UN sanc-tions against the Yugoslav

Shift on hostages Sheikh Abbas Musawi, leader of the pro-Iranian Hizbollah, said the issue of western hos-tages in Lebanon was completely separate from Arabs held by Israel. His party is thought to be an umbrella group for kidnappers in Leba-non. Page 7

India drops sale plan India has withdrawn an offer to sell Iran a nuclear research reactor. A senior Indian external affairs ministry official said the change of heart came after the plan ran into stiff criticism from the US. Page 6

Dissident returns Chinese dissident Dai Qing, ing the visit of US secretary of state James Baker, reappeared at her Beijing home saying she had been abducted. Bush's China policy, Page 5

Plea for Iraq aid Millions of innocent Iraqis are suffering from disease, malnutrition and contaminated water, and voluntary agencies alone cannot help, the British charity Oxfam said. Page 7

Soviet helicopter crash A Soviet military helicopter crashed in the disputed Caucasus region of Nagorno-Kara-hakh killing 17 passengers, 15 of them senior officials.

Blwott denies murder

Sacked Kenyan industry minister Nicholas Biwott denied murder and corruption allegations and branded them "foreign propaganda". He told an Austrian news agency there was no truth in allegations that he was implicated in the murder of foreign minister Robert Ouko 20 months ago UK urges Kenya, Page 7; Edi-

Peru killings alleged Human rights organisation Amnesty International said security forces in Peru had unlawfully killed more than 200 people in the past year, despite President Alberto Fujimori's pledges to respect human rights.

Police probe jail break British police launched an inquiry into allegations that detectives helped two suspected Irish Republican Army terrorists escape from a Lon-don prison in July. A TV prowas encouraged in a bungled plot to trap other IRA suspects.

The Michigan Board of Medicine suspended the licence of Jack Kevorkian, the retired US pathologist who has helped three women commit suicide

in the past two years. Soccer fans held

More than 300 soccer fans were held in Brussels after mounted police charged rioting German supporters. About 6,000 German fans were in Belgium for a European football championship qualifying round.
Page 3

Diamond auction hopes The biggest colourless dia mond ever to be auctioned goes under the hammer at a Christie's sale in Geneva today . The 106-carat stone is expected to fetch \$8m-\$10m

#### McDonnell Douglas plans Taiwan venture

Taiwan Aerospace, seven-week-old joint venture between the Taiwan government and local industry capitalised at \$200m, announced its intention to invest \$2bn in a new aircraft manufacturing joint venture with McDonnell Douglas, financially stretched US aero-

space group. Airbus Industrie, European aerospace consortium, is step-ping up efforts to persuade Japanese companies to con-sider joint development of a super-jumbo aircraft. Roll-Royce, UK aero-engine

Roll-Royce, UK aero-engine company, has won an order worth up to £180m (\$322m) to supply USAir with RB211-535 engines for a fleet of up to 30 Boeing 757 aircraft. Taiwan Aerospace, Page 25; Airbus Industrie, Page 4; Rolls-Royce, Page 8.

NORWEGIAN BANKING: the crisis in the industry deepened significantly when the coun-try's leading banks ran into criticism from regulatory authorities over their recent conduct, and the share prices of all banks listed on the Oslo bourse fell as investor confidence sagged. Page 25

FT-SE INDEX: After the falls earlier in the week the final eading put the index at 2,472.6 for an improvement of 9.5 on the day. Traders were in no doubt that the recovery was

O Days close

18 Nov 1991 20

rally in a stock market which had fallen by more than 3 per

cent since the close of busines

last Friday. London stocks,

SONY, Japanese consumer

in pre-tax profits in the six

months to the end of Septem-

ber as a result of the strength

of audio-visual equipment in

signed the Rolling Stones pop

group. The deal, which starts

the group after 1971. The band was previously signed to Sony.

VOLVO, Swedish motor group, reported a profit (after finan-

cial items) of SKr1.27bn

(\$217m) for the first nine months of the year, despite

mounting operating losses. Saab-Scania, Swedish vehicle

and aerospace group, had a fall in profits (after financial

items) to SKr892m (\$152m)

from SKr1.57bn for the first

THOMSON CORPORATION'S

nine months of the year.

in March 1993; gives Virgin rights to all albums made by

VIRGIN MUSIC Group has

Japan. Page 25

of the yen and lacklustre sales

electronics and entertainment group, suffered a steep drop

FT~SE 100 Index

Hourly movements

# **Delors** attacks 'crippling' draft

MR Jacques Delors, president of the European Commission, yesterday warned that the European Community's latest draft political union treaty could sell the end of the Com-

Mr Delors said the draft treaty gave member states too much power outside EC struc-

"Believe me, a text written in these terms is inapplicable or crippling," he told the Euro-pean Parliament. The treaty is in the final stages of negotiation ahead of the Maastricht summit, which

is now less than three weeks In a barely disguised rebut-tal of almost everything the UK has insisted on as its price for accepting political union, Mr Delors also stressed that there had to be majority voting on social policy and the new common foreign and security

policy. Mr Delors' *cri de coeur* has

policy and affairs such as immigration, should be under Community jurisdiction or - as in the current draft of the treaty - matters for govern-ment-to-government co-opera-tion between the Twelve out-

EC union treaty

side the treaty.

He said: "There is not one example of a grouping of nations which has survived on the basis of intergovernmental co-operation.

My belief is that by conserving intergovernmentalism in the treaty, because of the pre-cedents and the likelihood of politicians and bureaucrats striking deals behind closed doors, the intergovernmental will pollute the Community and roll it back."

The current Dutch EC presidency's attempt partially to integrate foreign and internal security policy into the treaty was thrown out by the Twelve at the end of September, which led Mr Douglas Hurd, the UK foreign secretary, to say two weeks ago that "we won that weeks ago that "we won that argument...the federalists Continued on Page 24

lost". Mr Delors insisted that to have EC external economic relations managed by the EC and foreign policy by the member states would lead to "organised schizophrenia".

Commission president says states would have too much power

Nevertheless, he appeared to be trying to rally support, particularly from France and Ger-many. This was to ensure majority voting on unanimously agreed areas of foreign policy co-operation, and to get a "deeper" or more integrated treaty as the precondition for enlarging the Community from 1993.

1993.

He said the 1996 treaty review called for in the current draft treaty – which foreshadows integration of foreign and internal security policy – was "not an excuse for faltering steps or standing steps or standing steps to the security policy."

The 1005 standing step to be beginning to the security steps. The 1996 review was to "adapt our institutions to a Community which will perhaps com-



# Thatcher warns against federalism

By Philip Stephens, Political Editor, in London

A STARK warning by Mrs Margaret Thatcher that Britain must halt the "conveyor belt to federalism" yesterday overshadowed a further step by Mr John Major towards a deal with his European partners at next month's Maastricht sum-

In a tense and often rowdy opening to an historic House of Commons debate on economic and political union, Mrs Thatcher told her successor as prime minister that she backed calls for a referendum on the issue of a single European cur-

Her support for a plebiscite, poorted by an odd alliance of right-wing Conservative and left-wing Labour members of parliament and by Mr Paddy Ashdown, the Liberal Democrat leader, brought the first hint that the government might consider such an option. Mr Major told the Commons but government officials indicated that he had not slammed the door permanently if a future parliament sought a referendum before a final decision on monetary union was taken in 1996 or 1997. Mrs Thatcher, speaking on

the anniversary of the leader-ship contest with Mr Michael Heseltine that forced her departure from Downing Street, said she would vote for the government this week, reserving judgment on the outcome at Maastricht

But speaking with the pas-sionate antipathy to European integration which provoked her downfall, she declared that moves towards a single currency would undercut deci-sively British democracy: "What we are talking about is the rights of the British people to govern themselves under their own laws made by their Then, backing the idea of a ■ Spain promises to meet Emu targets; Page 2

Page 9 Economic viewpoint: Britain's self-imposed confidence trick;

■ The European debate;

referendum if all the main par ties went into a general elec-tion favouring a single cur-rency, she said: "I come to the conclusion we should let the people speak". But she left open whether such a test of public opinion should come before ratification of any deal at Maastricht or should apply only at the final stage of Emu. Her intervention, which transfixed the Commons cham-

ber after a detailed exposition by Mr Major of the progress of the negotiations, held the implicit threat that she would oppose any substantial surren-

der of British sovereignty. Mr Major made it clear that he was ready to risk a rebellion by Mrs Thatcher and her allies he could secure an agreement with other European gov-ernments which fell short of a commitment to federalism.

The prime minister opened the two-day debate with a warning to other governments that Britain's hopes for a deal should not be interpreted as a signal that it would sign up to "whatever is on offer". With several EC ambassadors sitting in the Commons gallery, he declared: "I urge them not to

make that misjudgement. That would be fatal. The sceptical tone of much of his speech, however, did little to disguise an offer that if other European governments lower their sights, Britain is ready to compromise.

Mr Major said the structure of the draft treaty on economic and monetary union met his

final decision on British participation on a single currency be left to a future parliament. Explicitly rejecting the case put later by Mrs Thatcher, he said it would be "damagingly wrong" to exclude the option of moving to single currency.

government's demand that a

Reviewing the bargaining on political union, Mr Major underlined repeatedly that Britain would not surrender control of foreign, defence and immigration policies, nor accept majority voting to

implement the social charter. Senior ministers confirmed that between the lines of his resolute stance there were several signals to Britain's partners of flexibility. Britain ready to consider limited Parliament's right of veto, and some increase in Community competence in areas such as the environment, health and

#### Minister fears further dictatorship in Soviet Union

D 8523A

By John Lloyd in Moscow

MR EDUARD Shevardnadze marked his first day back as Soviet foreign minister by warning of a further threat of dictatorship in his country and of a "threat to the planet" from the possible disintegra-tion of the Soviet Union.

He was echoed by President
Mikhail Gorbachev, once more

his comrade-in-office, who told the Soviet parliament that "catastrophe" was staring the country in the face as its bud-get delicit spins out of control. He said "the whole world shudders" in anticipation of a division in the nuclear forces of the Soviet Union.

Mr Gorbachev appealed to the parliament to approve an extra credit line from the State Rank of Rs63hn - which he had already granted to his government in the summer and to permit a further Rs30bn in credit.

However, representatives from the dominant Russian republic refused to approve an emergency budget for the last quarter of the year - esti-mated at Rs110m - saying their own economic reform

must take priority.

Mr Shevardnadze has been a consistently gloomy – but not inaccurate – voice on the sidelines of Soviet events over the past 11 months since resigning

after warning of a coup.

In an interview with the French network Antenne 2 he said the danger of a return to totalitarianism was "greater today than before the putsch.

"The threat exists firstly because the people who supported the totalitarian system still exist but also because of

ditions," he said. In another interview, with the daily Izvestia, he said: "I am not exaggerating when I say that we must save not just the country but the world for an unstable Soviet Union is a threat to the whole planet". Immediately after the failed

putsch, Shevardnadze said Gorbachev's indecision had encouraged the hard-liners. "The situation is different than it was a year ago when I quit as foreign minister," Mr Shevardnadze told Izvestia. "A formed. I feel that I can be useful and I can make my contribution to this difficult pro-

Continued on Page 24

High risk options, Page 3 Soviet food credits, Page 5 Editorial Comment, Page 22

# Brussels approves FFr2bn injection for Air France

By David Gardner in Strasbourg

THE French government won European Commission approval yesterday for a FFr2bn (\$350m) capital injection in Air France, but was warned that further funds for the state-owned carrier would be subject to tight restrictions.

Concluding a four-month inquiry, the Commission decided the recapitalisation was not state aid, but was the "justifiable action of an inves-tor seeking profitability".

rising share of the UK travel market helped increase thirdquarter operating earnings "This was a rational invest-ment for anyone thinking long term," according to Mr Karel 9.5 per cent in the face of conper business. Page 27 Van Miert, the transport com-missioner in charge of the investigation.

NESTLE, world's leading foods group, expects a 7 per cent rise in sales to about SFr50bn (\$35.2bn) this year, and hopes net earnings will rise at a similar rate from last year's SF12.27bn. Page 26

ASEA BROWN Boveri Europe's biggest electrical engineering group, has reported a 2 per cent increase to \$761m in pre-tax earnings Page 26

variance, officials said. Approval from Brussels for the capital injection forms part of a FFr5bn package earmarked for the carrier. The Commission underlined that French plans to inject a a further PFr3hn over the next two years would be subject to a separate inquiry.
Though officials would not

say how many commissioners supported Mr Van Miert yesterday, this unusual reference to cash injections - which have yet to be formally announced - is thought to have been insisted upon by Sir Leon Brit-tan who, as competition commissioner, has cracked down on state subsidies to industry. Officials took into account Air France's deteriorating finances after the Gulf war, which coincided with the carri-

Mr Van Miert had excluded from his inquiry last July's decision by the state-owned er's restructuring plan and dif-ficulties in absorbing Air Inter and UTA, two domestic air-Banque Nationale de Paris to take a FFr1bn stake in Air France. By contrast, Sir Leon has just started an inquiry into lines taken over last year. The Commission compared a similar case involving Credit the Air France cash injection with the efforts of competitor Lyonnais, another government-owned bank, and Usinor Saciairlines to recapitalise and restructure, and found little lor, the steel manufacturer. Sir Leon has become some-MARKETS

thing of a bete noire for the French government, after his successful campaign to per-suade the Commission to turn down the takeover of De Havilland, the Canadian maker of commuter aircraft, by a Franco-Italian consortium involving Aerospatiale.

Mr Van Miert was instrumental in getting the Commission to approve the Belgian government's \$1bn injection into Sabena, its ailing national carrier, earlier this year, to enable it to restructure. A spokeswoman for Air

France said the carrier was pleased the Commission had approved the capital increase, adding that it would be used to help finance the airline's heavy investment programme over

the next few years.

She said Air France expected to spend FFr39bn over the next three years, mainly on new air-craft, and to take delivery of 66 new aircraft during that

Editorial Comment, Page 22; USAir orders, Page 8

STOCK INDICES

FT-SE 100:

2,472.8 (+9.5)

FT-A All-Share:

1.076.0 (+0.89)

New York lunc

2,926.88 (~4.68)

DJ Ind. Av.

S&P Comp

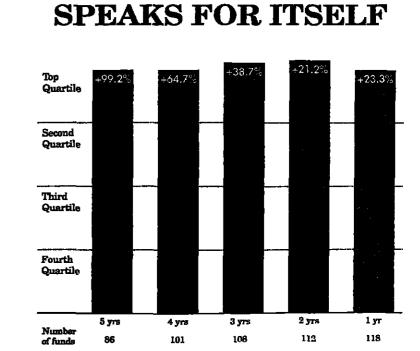
377.89 (-1.53)

Tokyo: Nikkei

23,199.86 (-127)

1,194.77 (+0.4%)

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of prime minister Narasimha Rao (left) eems to have revived dent industrial change However, his caution has dismayed many foreign and Indian ndustrialists Page 6

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New York lunchtime: \$1.7989 London \$1.796 (1.7965) DM2.8775 (2.875) FFr9.8375 (9.8325) SFr2.555 (2.55) Y233.0 (233.25) £ Index 91.2 (91.1) GÓLD

New York Comex Dec \$364.7 (364.4) \$363.05 (363.15) N SEA OIL (Argus)

New York & DM1,599 SFr1.4195 DM1.6025 (same) FFr5.4775 (5.4725) SFr1.4225 (1.42) Y129.75 (129.8) \$ index 62.9 (62.7) Tokyo close:129.4 US lunchtime rate

Fed Funds; 414% 3-mo Treasury Bills:

LONDON MONEY 3-month interbanic 10½% (same)

Commonwell
Conserved
Currencies & money --Lex

inti. Capital Markets ....

Brent 15-day Ja \$20.675 (20.925) Chief price changes yesterday: Page 25

4.617% Long Bond: 10033 yield: 7.931%

Dec 95 & (95 %)

# **Lazard UK Income Trust** PERFORMANCE THAT

the aggravation of social con-

# More 'Europe' sought in education

By Andrew Adonis

A PLAN to increase the "European dimension" of higher education in the EC is included in wide-ranging ideas soon to be suggested by the European Commission.

A memorandum on the subject by Ms Vasso Papandreou, social affairs commissioner, will be discussed by education ministers next Monday. Stressing "the important part which higher education can play in

By Andrew Hill in Brussels

THE EUROPEAN Parliament

yesterday seemed set to back an amended strategy for the future of high-definition televi-

sion in Europe yesterday in an

important vote on draft legisla-

Late yesterday afternoon the

largest political group, the Socialists, was preparing to

support liberalising amend-

ments tabled by Mr Gérard

Caudron, the French Socialist MEP, on behalf of the parlia-

ment's committee on industrial

affairs. However, procedural delays meant there was a

tion in Strasbourg.

and improved language competence, and suggests extensions to Community programmes like Erasmus and Lingua. The paper calls for a wider EC dimension to the school curriculum, at primary and secondary level. This, it argues, "makes it essential that a European experience should form part of the professional education of teachers".

• Improved access to higher education for both school-leavers and more mature stu-

The EC must make sure it does not give drug

traffickers new opportunities when it eliminates internal borders after 1992, President George Bush's adviser on drugs policy said yesterday, Reuter reports. Mr Bob Martinez

About 30 German Socialists

were planning to oppose one technical amendment, but offi-cials in Strasbourg said MEPs were very unlikely to call for

withdrawal of the directive, as

proposed by the parliament's

The parliament's backing is

not essential to the success of

the European Commission's

draft HDTV directive, but it will provide Mr Filippo Maria

environment committee.

should be addressed: common targets for participation within the Community should be considered along with support to the regions in attaining targets". This passage is likely to be controversial among mem-ber states – notably Britain – unwilling to see an extension of EC competence into educa-

At present, participation rates vary widely, with France and Germany at the top, and

Euro-MPs set to back strategy for HDTV

Pandolfi, the EC's embattled

telecommunications commis-

sioner, with a weapon in his attempt to reconcile fending

manufacturers and broadcast-

Mr Pandolfi said on Monday

that the Commission was

ready to accept a more flexible plan, based on some of the par-liament's amendments. Among

other things, the Commission is prepared to drop its insis-

part in education and training after the age of 16. Closer links between higher education and industry. The

ett, designed to bridge the higher education/industry divide is mentioned. • The promotion of more adult education, requiring "new national structures and an impetus from the EC with

Mac, being imposed on all new satellite broadcasts as an inter-

mediate step towards a full HDTV norm, HD-Mac. The new

amendments would also

exempt broadcasts which use the alternative digital technol-

ogy from compulsory transmis-

The commissioner has prom-

ised to deliver an improved

HDTV strategy to telecom

told the Brussels-based international Cus-

of the US campaign to drive down demand for drugs could mean Europe would face an onslaught from cocaine traffickers.

sion in HD-Mac.

potential for extending Community programmes, like Comregard to exchange of experiwithout endangering differences between higher educaence and transnational co-oper-

Although the Community finances several education-re lated programmes, its legisla-tive activity in the field is currently limited to directives regulating the right of residence for students and the mutual recognition of degrees and professional qualifications. The Commission sees its essential role as that of "catalyst and facilitator of co-operation and common action".

nications ministers when they

next meet on December 5.

Existing legislation on satellite transmission standards expires

There are some signs of rap-prochement in the industry but

most satellite broadcasters,

which use different transmis-sion standards, still feel that the amended plan is too strict.

Electronics manufacturers, such as Philips of the Nether-

lands and Thomson of France, have been pushing for rigid and narrowly defined stan-

dards because they have already invested heavily in D2-Mac technology on the basis of

the existing directive.

at the end of the year.

# Chill wind blows through French state boardrooms

By William Dawkins in Paris

PLANS by Mrs Edith Cresson the French prime minister, to improve worker consultation and information in state industry have left shivers of appreension in boardrooms across

France's public sector.

The move, inspired by German experience, is one of several reforms being considered by Mrs Cresson which would introduce the biggest changes to the management of state ndustry for eight years. They have been given extra urgency by the recent wave of strikes in state companies (though the rethink predates the labour unrest) and would take effec through laws to be presented to parliament next spring. At first sight, this looks con-

fusingly as if the government is about to increase industrial intervention just as it is pulling back the frontiers of the state with a programme of par-

"I do not understand how one can force change in a company through new structures, moreover borrowed from another culture," complains Mr François Périgot, president of the Patronat employers'

Yet government officials argue that a state clampdown on management is just the opposite of what they are hop-ing to achieve. The idea is to

Their current mandates expire next June, but the rese. lections - decided by the French cabinet - could be advanced a few months to colo cide with the other change. She is also keen to replace the politicians, civil servants and academics who traditionally serve on the boards of state companies with profess managers both from France and abroad

The reforms would be I applied according to individual companies circumstances. The biggest changes can be expected in state companies operating in competitive markets or where industrial disputes are most frequent, while monopoly public service providers - like

not be affected. Pay. Traditionally, profit sharing has formed a bigger proportion of pay in French state industry than for its European competitors. This was a feature in the dispute at Renault, when workers on basic pay lost the equivalent of a month's salary, due to the fall in their profit share caused by the sharp decline in Repault's earnings. The government is looking for a way to spread out profit shares over time, to soften sudden changes. It is also considering offering

France, Bull, the computer group and the demonstrations against job losses at Usino Sacilor, the steel maker. Renanit has come in for heavy gov ernment criticism over the risks of keeping components stocks at low levels when labour relations are poor. This is why a stoppage at its main engine and gearbox plant halted almost all Renault's French and Belgian production

secret of her admiration for the German system of a manage-ment board for day to day busiwithin days. ness, and a supervisory board - with half the seats occupied in companies must be differ-

by staff representatives - for strategic decisions. She is also aware that the German model cannot simply be transposed to France, given that France does not have Germany's one union per industry structure. As the latest strikes have underlined, France's unions are deeply fragmented. So officials stress that the German model would be just one of several options. The European company statute would also be offered as an option to private companies.

 Top management. Mrs Cresson is considering updating the current system of an omnipo-tent président directeur général, in favour of having a UK-style chairman working closely with a small board of three to five directors. Her staff are exploring whether to lengthen the three-year mandate given to heads of state companies, to

share option schemes, with tar incentives, to supplement pay. The pace of the debate has been increased by the strikes at Renault, the car maker, Air

Mrs Cresson said recently: "If we want an industrial sys-tem based on zero stocks, it is clear that the type of consultation and methods of command

But the plans are also a response to the need to modernise the organisation of companies about to be partially pri-vatised, or acquiring foreign partners, say officials. They believe more modern manage-ment structures might make it less likely that foreign take overs by state owned compa-nies would attract suspicion from foreign governments, as did Elf Aquitaine with its recent takeover of Amoco's petrol stations in the UK.

If successful, the reforms will go to the heart of the French management traditions, already changing under the influence of international competition. "One can no longer order people as one used to do 50 years ago, " says Mrs



Cresson: reforming zeal

give a wider choice of manage-

ment structures suitable to

state companies' specific

needs, to avoid labour disputes and to encourage more profes-sional management, they say.

The following changes are under discussion, though

details could alter as Mrs Cres-

son consults state company

Worker consultation at

board level. Under the present system state companies must

allot a third of board seats to

staff representatives. They also

have consultative works councils, as do private sector coun-terparts above 50 employees. One option is to apply to the state sector the long-dead-locked European Community

company statute, which sets out three options for different degrees of worker participa-tion, including UK style-collec-tive bargaining, French works councils and German-style

worker co-determination. The government hopes agreement at the Maastricht summit will

break the deadlock.

Mrs Cresson has made no

chairmen in the weeks ahead:

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Diamond Service

By British Midland

# Citizens can sue over EC law, says court

THE European Court of Justice has opened up a radical new means of enforcing Community law by ruling that individuals can sue their governments for damages for failing to imple-ment EC directives.

ment EC directives.

Several Halians whose hankrupt employers had failed to
pay them back pay, had
brought damages suits against
their government for not putting into national law a 1980
EC directive on the workers'
rights in cases of insolvency.

The Italian courts sought the
opinion of the European Court,
which on Tuesday ruled that opinion of the European Court, which on Tuesday ruled that the government was liable, not for the precise salary arrears in question, but for any damages caused by its tardiness.

The EC judges indicated their ruling only applied when there was a clear link between

the failure of a government to implement EC legislation and damage suffered by individuals. Lawyers therefore suggest it might not open the way to private law suits to enforce EC laws covering wide fields such

as the environment But Commission officials said the ruling might at last put some bite into efforts to the some one into enters we chase up laggard governments. It is by far the worst offender in failing to put EC laws on its statute books. The European Court condemned Italy in 1969 for not obeying the 1960 direc-tive, but with no apparent

The forthcoming Maastricht treaty on political union is likely to contain a provision ving the European Court to fine governments for po-complying with EC law.

# D-Mark forgeries are a growth industry

By Christopher Parkes in Bonn

A NEW threat to the D-Mark as if pay and price inflation, the federal deficit and an industrial catastrophe in the east of Germany were not enough - emerged yesterday. "The new enemy of real money", as the Bundesbank put it, is a man in a suit push-ing the buttons on his Japa-nese, high-definition, four-col-

The bank was commenting on figures from the BKA faderal criminal office which reveal a surge in copier counterfeiting. Compared with 1990, when only 14 per cent of detected forged notes came from copiers, the proportion in the first nine months of this year is 64 per cent, and rising.

Last year the BKA counted 6,749 duds, including 1,184 produced by the latest electronic technique. Raiwage Jan. tronic technique. Between January and September this year,

it collected 26,300 of which

almost 17,000 were taked on widely-available copiers. The deceptive capacity of a DM100-note run off in the lunch hour was underlined by the news that almost a third of the detected fakes were drawn from banks.

Main sources of the flood are the 4,000 Japanese ligh-definition copiers in German offices, which carry a clear and tempting - warning Copying banknotes, travellers' cheques, securities and stamps is a punishable offence. Main perpetrators, the BEA SEYS, are once-prosperous basi-

ness people (who could afford up to DM82,000 a mackine) and who find themselves in financial difficulties. Main victim so far is the ly-introduced bank notes, complete with latent images,

watermarks and silver strips are virtually un-forgeable.

# i through.

# Soviet army warns on weapons takeover

By John Lloyd in Moscow

THE Soviet army and interior forces yesterday threatened the republics with "the most serious consequences, even blood-shed if they continued to press for a takeover of weap-ons and military property on

their territories.

The threat, in a joint statement issued by the ministries of Defence and Internal Affairs, is the first time since the August coup that the military has reacted aggressively to the erosion of its authority in republics which are preparing to establish their own defence

It contradicts the emollient line so far pursued by Mr Yevgenny Shaposhnikov, the Soviet defence minister, who has made a series of conceseven gone so far as agreeing that the Ukraine could create its own army.

The statement, which bore no signatures, said that "assaults on military units with the aim of grabbing arms and equipment constitute the most serious threat to sta-bility and internal security. . . no one should have any doubt about the fact that the military have the full right for necessary defence, including the use of arms, in accordance with existing laws and military

Although the statement did not specify the republics, it clearly had in mind the Ukraine, Moldova, Georgia and Azerbaijan, where decrees have been issued to nationalise military property and take

over command of army and military installations and

In three of these republics Azerbaijan, Georgia and Moldova - armed conflicts con-tinue in which the army plays a largely passive role, power-less to stop inter-ethnic strife. The daily newspaper Izvestia, which carried the text of the joint statement yester-day, commented that its con-tents were known to both Pres-ident Mikhall Gorbachev and

Mr Boris Yeltsin, the Russian In his speech to the Soviet parliament yesterday, Mr Gorb-achev warned several times

# that the greatest danger now facing the Soviet Union was that of the disintegration of the The high risk options for

By Leyia Boulton in Moscow

NOW is a dangerous time to be in government, whatever you do, says Mr Yegor Galdar, the 36-year-old economist chosen by President Yelisin to conduct last-ditch market reforms in

"It's a very serious risk to do "It's a very serious risk to do nothing. It is a very serious risk to do anything unpopular. It is even a very serious risk to do something popular because everybody understands that really popular measures will lead you nowhere," he says. So, with Mr Yeltsin's popularity to give it legitimacy, a new cabinet of bright young economists is opting for an economists is opting for an unpopular package starting with price liberalisation. By Mr

Gaidar's own admission, it is followed by decrees last weekfar from perfect.
"In general terms it would be In general terms it would be very nice to have first of all privatisation, then demonopolisation, then macro-economic equilibrium... But the problem is that in the present situation this is out of the question."

Having lost control of whole-

sale prices, he said, the state could not keep up with mount-ing retail price subsidies and the unabated printing of money to finance expenditure.

"That does not mean we do not believe in privatisation as well. But nobody has a mechanism to privatise a communist economy within a month."
His first week in office was

Russia's economics chief

imports, moving towards an internally convertible rouble. There would be a floating exchange rate for most operations, but a fixed rate for oil exporters to sell part of their hard currency earnings to the state so it could service debt and pay for key imports.

end suspending oil exports, knocking down barriers to

Mr Gaidar's appointment as deputy prime minister signalled the triumph of the view that Russia must not wait for other republics to hammer out coordinated reforms but must take the lead and let others

National guardsmen and volunteers stand watch yesterday outside the president's office in the rebellious republic of Chechen-Ingushetia

# Republics seek changes in G7's aid package

SOVIET republics have responded to a large aid pack-age from the Group of Seven leading industrialised nations with a series of counter propos-als, the head of Kirgizia's national bank said yesterday, Reuter reports from Moscow. Mr Saginali Sulaimanbekov

outlined some of the proposals on resolving liquidity problems during a break in talks between republican leaders and G7 deputy finance ministers. "We hope that, even if not all proposals are approved, there will be some understanding," he said.

The proposals, said to condition the proposals, said to condition the proposals.

being translated into English for the G7, which on Tuesday offered the republics a bridging loan and a deferral of principal repayments on Moscow's for-eign debt, estimated by the Russians to be \$84bn.

The package, estimated by G7 officials to be worth about \$7bn, has been welcomed by Soviet delegates.

As the G7 delegates were meeting President Mikhail Gor-bachey in the Kremlin, republican officials worked on their own proposals, which they said are not expected to change the substance of the aid package. Mr Sulaimanbekov said the sist of six main points, were G7 had proposed using gold as

a means of boosting liquidity. But the republics had some reservations about this. are going to resort to this only in case of emergency, when all other possibilities are exhausted," he said.

Soviet gold reserves, esti-mated at 240 tonnes, are almost exhausted after heavy sales in the past three years and another 150 tonnes have already been deposited with foreign banks as collateral for

credits. Mr Sulaimanbekov said another proposal concerned the role of the International Monetary Fund, but he gave no details. The republics were also

seeking G7 support in exploiting natural resources such as Anthony Robinson adds. The

oil and metals.

He said they wanted the G7
to accept that a memorandum
of understanding on assuming
joint responsibility for Soviet foreign debt should remain open to the republics which

open to the republics which have not yet signed it.

Three of the 12 repub-lics - the Ukraine, Uzbekistan and Azerbaijan - have not given full backing, and Georgia is waiting for its signature to be ratified by its capital.

However, Ukraine and Azer-heijan have indicated they will baijan have indicated they will sign after an agreement on how debt and assets are to be

unexplained increase in the Soviet debt to \$84bn is proba-bly due to unrecorded borrowings by banks and the private sector over the past few years which are only now being cen-tralised, according to Mr David Roche, senior Soviet analyst at Morgan Stanley, the US mer-

chant bank.

The G7 talks confirm that the Soviet Union could default within a month without a debt re-scheduling package but western banks would prefer deferment as it would allow them some say in the terms of any agreement, he added.

#### Protest by E German steelmen

By Leslie Colitt in

**NEARLY 4,000 steelworkers** vesterday in an attempt to save east Germany's largest steelmill which has shed nearly 5,000 of its 12,000 employees and faces an uncer-tain future.

Mr Manfred Stolpe, Branden-burg's premier, told the steel-workers that Risenhüttenstadt

Land's (state's) recovery.

The EKO steelmill and the adjoining city, formerly called Stalinstadt, were costly Com-munist showpieces built in 1951. Soviet iron ore and coal were used to produce high-cost

3111 SHE OW

says coun

were used to produce high-cost steel. This year's production of lm tons, down 50 per cent from 1989, resulted in a heavy loss.

Mr Stolpe urged the Trenhand privatisation agency to decide quickly on seiling the steelworks and said he would convene a meeting with the agency and EKO's management next week. Mr Karl Doring, EKO chairman, said the Italian steel producer Arvedi had expressed interest shortly after bids closed last month. The head of Arvedi was visiting today to decide whether to make an offer, he said.

The leading German steelma-

The leading German steelma-kers, Thyssen, Krupp and Salz-gitter have bid for EKO as has Hoogovens of the Netherlands. EKO's own restructuring plan envisions the closure of three of the six blast furnaces and construction of a hot strip mill

of im tons capacity.

• Mr Horst Wagner, head of the metalworker's union in the metalworker's union in Berlin, said the Treuhand had postponed a decision on selling the steelmills at Hemningsdorf and Brandenburg outside Berlin. The Italian Riva group was favoured to clinch the deal but was opposed by the union and several politicians. Treuhand officials said Thyssen and Badische Stahlwerke had since improved their offers.

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### Radical changes in prospect for Turkey

By John Murray Brown in Ankara

TURKEY'S new government was given the go-ahead yesterday for a radical social and political reform programme after President Turgut Ozal formally approved the 22-man cabinet list hammered out between Mr Suleyman Demirel's True Path party and its coalition partners, the Social Democratic Populists.

Turkey's new coalition, end-

Turkey's new coalition, ending eight years of majority rule by the Motherland party, will seek a vote of confidence in parliament next week for a

which emerged last week, may meet conservative opposition in parliament and the army at a time of growing urban terror-ism and unrest in the Kurdish speaking south-east.

Any constitutional change, moreover, will require a two-thirds majority in the 450-seat parliament. The coalition, with 266 deputies, will thus be counting on broad party sup-

port.

The powers of the state and particularly those of the president are to be reviewed to conprogramme which calls for the iffting of legal and constitutional restrictions inherited following the 1980 military comp.

The programme, details of manufacture to be reviewed to constitutional restrictions inherited following the 1980 military comp.

The programme, details of also to be lifted.

#### Hundreds of fans arrested in Brussels football riot

BELGIAN police yesterday arrested 300-400 youths, some of them armed, who ran riot in the historic centre of Brussels before last night's European championship football match between Belgium and Ger-

many.

The arrests came after thousands of German supporters arrived in Brussels, many of them without tickets for a match crucial to Germany's hopes of a place in the finals next year. Several shop windows were

broken in the main commercial district yesterday afternoon, and a number of racist inci-

dents were reported between German youths and young north Africans living in Brussels. According to Belga, the Belgian press agency, those arrested included a group of neo-nazis, who unfurled a fascist banner from their hotelroom in the city centre.

More than a thousand police, many in richeser or on horse.

many in riot gear or on horse-back, and supported by water-cannon, were drafted into the city centre yesterday morning to cope with the trouble. German police had identified up to 1,500 trouble-makers who they thought might try to get into the match without tickets.

# Spain promises to meet Emu targets

By Tom Burns in Madrid

THE Spanish government is committed to following economic policies allowing it to participate fully in European monetary union, Mr Pedro Perez, secretary of state for the economy, told a Financial Times conference in Madrid on "Spain", and in the New York "Spain's role in the New

Burope".

He said Spain could meet the proposed Emu targets. "There should be no doubt about the government's will to design the government's will to design the economic policy necessary to fulfill Emn's requirements nor about the capacity of the Spanish economy to satisfy them."

The battle to force down Spain's inflation rate to close to the levels of the main EC economies was not "a sacrifice imposed from outside", Mr Perez said, but a policy which Spain would have undertaken

He said, however, that the current structure of the EC budget was not a suitable basis for a political and monetary union based on "efficiency, sta-bility and fairness". Spain wants a commitment in the Maastricht treaty on budgetary

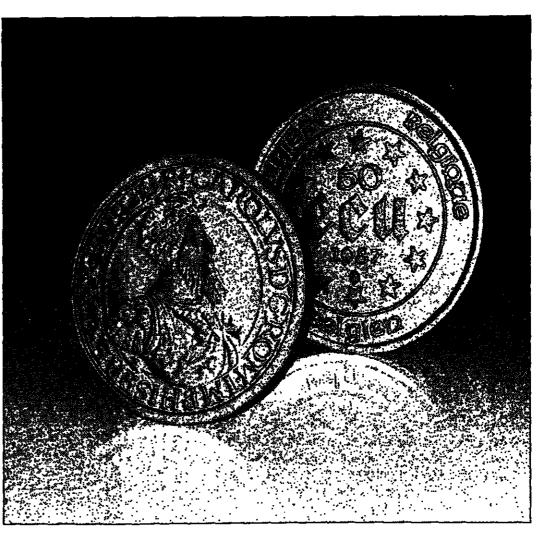
even if no Emu calendar

concessions for the Communi-ty's less developed members. At the weekend Mr Carlos Westendorp, Spain's secretary of state for the European Com-munity, warned that Madric could block the treaties if they failed to include a legally bind-ing commitment to correct what Spain views as serious imbalances in the way that the Community's finances are Community's finances are

structured.
The Spanish complaints are nevertheless unlikely to be fully addressed at the Maas-tricht summit. Speaking at the same conference Mr Eneko Landaburu, director-general of the EC Commission's depart ment responsible for regional policies, said the political climate was against "mixing the union treaties and the budget reforms".

Mr Landaburu said the most that could be expected on this issue at Maastricht would be "a general statement" by the Community leaders on the need to focus on imbalances when the EC budget is debated next spring. He implied that a binding agreement on cohesion was out of the question.

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# Airbus looks to Japan for aid on super-jumbo

AIRBUS Industrie, the European aerospace consortium, is stepping up efforts to persuade Japanese companies to consider joint development of a super-jumbo aircraft seatof a super-jumpo and an eval-ing more than 600 passengers. According to Japanese indus-try executives, Airbus this summer sent executives to Japan to sound out potential

Japan to sound out potential partners about co-operation in the development of the A350.

Airbus is keen to secure Japanese partners to share the enormous cost of developing passenger aircraft and to challenge the US near-monopoly of the Japanese market for large jets, led by Boeing.

However, informal approaches by European exec-

However, informal approaches by European executives to their counterparts at Mitsubishi Heavy Industries, Kawasaki Heavy Industries and other Japanese engineer-ing groups involved in aerospace have yielded little. The Japanese companies have remained wedded to co-operating with American makers, chiefly Boeing. They also have vague plans of independently developing large jet aircraft, although the although the prospects of commercial success are remote

Mitsubishi confirmed yeste day that it had been approached informally by Air-bus Mitsubishi executives listened to a presentation but did not indicate whether they were interested, said the company. Mitsubishi was not involved in

any study of the project.

Kawasaki said it had been approached but not formally asked to co-operate. Japanese makers had their hands full working on projects with Boeing and on independent Japanese schemes promoted by the Ministry of International Trade and Industry (Miti). Japanese makers have been

co-developing planes with Boeing since the late 1970s. This year they signed an agreement for the co-development of a 350for the co-development of a 350-seat jet, the 777 wide-body jet, which is due to go into service in 1995. Boeing is also inter-ested in securing Japanese partners for its own super-jumbo, a potential competitor to Airbus's ASSO.

Neither aircraft would go into production before the year 2000. For Japanese makers, Airbus' interest is welcome because it gives them a bar-gaining counter in their relationship with Boeing. European makers may have a better chance in co-operating with Japan on smaller aircraft. Japanese airlines operate

about 230 US-made planes and fewer than 30 European-made

have about 2,000 employees,

#### Phone plant for China

UNIDEN, a leading Japanese maker of telecommunications equipment, said yesterday it would open a Y2.5bn (£10.9m) factory early next year in southern China to produce telephones, writes Robert Thomson in Tokyo.

The factory, to be built in the Shenzhen special economic zone, will gradually replace the company's offshore telephone production facilities in Hong Kong and Taiwan, where labour costs have risen and

profit margins have fallen.

The factory is expected to

expanding to 5,000 when target production of about 400,000 mobile and portable units a month is reached after a year. Uniden, which sells about 92 per cent of output in markets outside Japan, said that it had chosen Shenzhen because of the low cost of labour and preferential taxation treatment. The company, which transferred production from Japan in the early 1970s, designs tele-phones and broadcasting

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# Asean hopes rise for free trade area

By Victor Mallet and Peter Ungohakom in Bangkok

MR Anand Panyarachun, Thailand's prime minister, yesterday expressed confidence that the Association of South-East Asian Nations (Asean) would agree on the establishment of a free trade area when the leaders of the six member states meet in Singapore in January.

In an interview Mr Anand, who has long championed the idea of Asean economic co-operation and who put forward the latest free trade proposals this year, said it was hoped Asean leaders could announce at the summit the phasing out of intra-Asean customs tariffs in some sectors

within three to five years.

He accepted that previous efforts to integrate Asean economies had falled and that it was too early to talk of a single Asean market.

Left, Anand Panyarachun: the Thai prime minister has long advocated greater Asean economic co-operation.

Imports from N.America

ment; undoubtedly the Mexi-cans would also like a treaty signed and sealed in 1992. The

serior Mexican official readily

accepts that the postponement of Nafta will reduce foreign investment in Mexico next

year, and slow economic

growth. However, he is rela-

lively sanguine about Mexico's

ability to cope with these effects. The continued focus on

Nafta also has some political

and economic costs within Mexico. As one Mexican trade

official admits, "it is very

costly for Mexican industry to focus on the agreement for

ever" - and that the govern-

ment would obviously prefer an agreement sooner rather

Continual uncertainty over the progress of Nafta would be

particularly damaging to Mexico's economy, since the government's economic policy

dian intellectual property in Mexico], it should be willing

hack," it said." The council

asked that the pact cover all forms of intellectual property,

Canada should eliminate its

maceuticals; Mexico should

protection to bio-

ensure effective enforce

and create a b

**US IN COPYRIGHT PLEA** 

Exports to N.America

But he insisted the international climate was changing. "There was a very strong sense of competition among Asean comtries and a very strong sense of mistrust," he said. But in the past five years or so all Asean countries are in the process of deregulating and decontrolling their economies... the influx of Japanese foreign investment, the setting up also of hundreds of Japanese factories in Thailand, in Malaysia, in Singapore and hopefully the Philippines has made us more and more conscious of the need for some kind of

loose integration process."

Mr Anand added: "All our economies because we are export-led economies— have driven us closer and closer to the international global trading system."

Previous efforts to liberalise trade within Asean have failed because the

member states - Indonesia, Malaysia, Thailand, the Philippines, Singapore and Brunei - have generally protected domes-

tic producers from their regional competitors. At a meeting in Kuala Lumpur in October, however, Asean economics ministers endorsed Thalland's free trade proposers endorsed Thalland's free trade proposers. als, although agricultural trade – a particularly sensitive issue – is being excluded from the liberalisation for now.

"It's a good first step," said Mr Anand.
"We are concerned... about the need to increase inter-Asean trade, the need to increase inter-Asean investment and the need to attract more foreign investment into the area."

into the area."

Mr Anand also said he hoped that a dispute with the US over intellectual property rights would be resolved by the end of the year; the only remaining points of tension were over the phasing in period of That legislation to protect pharmaceutical patents, and over the hill's provisions allowing the government to force a patent holder to license a competitor in the event of overwicing. into the area."

# Mexicans doubt US political will to press ahead with Nafta deal

Damian Fraser on the progress of tripartite free trade negotiations

Salinas of Mexico arrives in Washington in the middle of next month, high on his agenda will be the question of movement towards a North American Free Trade Agreement (Nafta), which appears to be under scrutiny from the Bush admin-istration. Nevertheless, the US, Mexican and Canadian trade negotiators appear likely to decide before the end of the year whether to push for pas-sage of a North American free trade agreement (Nafta) in 1992, or whether to postpone the US congressional vote on the agreement until 1993.

A senior Mexican government official said in an interview that the three sides "can finish the technical parts (of an agreement) by the end of January, if there is the political will". However, suggested the will". However, suggested the official, the political will of the US is still in doubt - and if it alters, the US administration will postpone the vote on a agreement until 1993.

If the US decides to delay the vote, negotiations would then be prolonged throughout next ear, and an agreement presented to Congress after the November presidential elections. Thus no formal decision would have to be made about postponing the agreement. The Mexican official understands that the final decision on whether to push for an agreement in 1992 would

depend on:

The chances of a "doubledip" recession in the US. If the US economy deteriorates, the odds on pushing a treaty tion could turn inward to focus on domestic preoccupations, and protectionist pressuregroups worried about companies relocating in Mexico could be harder to resist

 The Gatt talks. if the Uruguay round stalls, the US trade officials may spend their ener-gies trying to resuscitate it; if, however, the talks turn bitter, the US Congress may not have the time or inclination to consider another trade agreement in 1992. Even if the talks are concluded successfully, the US

administration could decide to focus energies in 1992 on pushing a Gatt agreement through Congress. Nafta would be left

• The Mexican-American (Chicano) vote. If the Republican administration believes passage of Nafta in 1992 could divide Mexican-Americans from the Democrats, the US may still push for an treaty in

If the three sides decide to push for a vote on the agree-ment before November 1992, the absolutely last date a draft treaty could be ready is April 1

because of the US' complex trade legislation.

If the governments wait until 1993 before presenting the trade agreement, the US Congress may have to vote for a second time on the extension of "fast-track" authority, which expires in March 1993. The "fast track" authority prevents Congress from amending the finished legislation; the first vote on the extension, in May this year, proved bitterly con-tentious, although it was eventually passed.

The Canadian embassy offi-

cial said his country was pushing hard for an agreement in 1992, since 1993 is an election year in Canada - and, as the official says "there is no ques-tion that the [US-Canada] FTA has been divisive in our soci-

The Canadians are thus encouraging the Mexicans to press the Americans on pushing through an early agree-

International Business is ask-ing the Bush administration to

include Mexico, to seek a roll-

back of the "cultural" exclu-

sions granted to Canada in the

US-Canada FTA, writes Nancy Dunne in Washington.

The Council said the exclu-

sions hampered the ability of

US copyright holders to do

inherent in the Nafta Includ-

"If Canada is to benefit from

the Nafta talks, which

US

of foreign capital. The Mexican government reckons in its country will run a current account deficit of some \$13bn next year, this assumes a mod-est growth in the economy of just 4 per cent in 1992. The deficit would have to be financed by capital inflows of a similar magnitude.
The government's conserva-

tive budget for next year, which envisions a public-sector surplus of 0.8 per cent of GDP, reflects determination among some government officials to some government officials to put a brake on the growth in the economy. The Mexican offi-cial said the government retrained from fixing the peso to the dollar two weeks ago (when the government decided to reduced the devaluation of the peso against the dollar from roughly 5 per cent to 2 per cent a year), in part per cent a year), in part because of worries over the future of Naffa, along with concerns over the state of the US economy. "To fix the currency" said the official "is an unnecessary risk now" - although even-tually such a decision would be taken. The Mexican official claims to be surprised by how fast the negotiations have gone. Progress in the talks appears to have been swiftest on tariff reduction proposals; the three sides have made four counter-offers since September 19, and the differences in their

rs, and the dimercies in their original positions have narrowed considerably.

Still, huge differences remain. The three sides are still yet to define their own positions with respect to the car sector, widely believed to The big US three car compa-nies have pressed for local content rules from 60 to 70 per cent, which would discriminate against non-American compa nies, and for preferential treat

ment in Mexico. The textile sector could als be a sticking point. The Americans originally asked for 10 years of protection for their textile industry. According to one official present, the Mexi-cans and Canadians present

FT Petrochemical Conference

#### Warning to EC on emissions tax

THE CHEMICAL industry has the worst public image of any sector other than the tobacco business. A prime reason is that companies are viewed as environmentally unfriendly, Mr Clive Thompson, a vice-president at Arco Chemical Europe, told the Financial Times petrochemical confer-ence in London yesterday.

There are three mechanisms for promoting environmental improvement, explained Mr Thompson: obligatory controls; self regulation; and economic instruments such as taxes, levies, permits and financial

He warned, however, against the introduction by the European Commission of a tax on carbon dioxide emissions. It would be unlikely to create behaviour change, would be deflationary and would be a cynical source of government revenue, he argued.

EC countries, he said, emitted only 13 per cent of the

world's carbon dioxide, and a "go-it-alone" approach was likely to damage the EC's tional costs and bureaucracy. At present, the additional cost of environmental protection measures in the UK can be

chemicals industry with addiconservatively estimated at £400m a year, said Mr Thompson. To pay for the growth in environmental costs, the industry needs to increase margins by 3.25 per cent, raise pre-tax profits by up to 30 per cent and improve return on capital by about 2.5 per cent.

There was a significant dan-ger that near-mandatory enviger that hear-maintanty environmental spending during the recession would consume an unsustainably high share of available capital, he argued.

The poor current profitability of the petrochemical industry was cally next to consider the control of the petrochemical industry.

try was only partly caused by the recession, Dr Philip Leigh-ton of Trichem Consultants, The recession had exacer bated a difficult position cre-

ated by overcapacity and high feedstock prices. He said new investment in Europe — five new crackers and one restart - would lead to operating rates of only 85 per cent between 1992 and 1995. Meanwhile, the loss of naphtha supplies from Kuwait had affected raw material prices. The uncertainty in the Soviet Union and increase from new crackers in Korea had also pushed up prices, according to Dr Leighton.

There were as many as 30 There were as many as 30 petrochemicals plants which might come on stream in the Asia-Pacific region, said Ms Hilfra Tandy, editor of Chemical Matters. This could cause serious headaches for European manufacturers, she said.

#### Swedish group to update Latvian telephones

TELEVERKET, Sweden's telecommunications company, signed a letter of intent with the Latvian government to form a joint enterprise for modernising Latvia's telephone network, it was announced yesterday. A similar agree was reached with Estonia another Baltic republic, earlier this antomo.

It is hoped that both new s will be in operation early next year but this depends on the willingness of the Swedish government to assist the projects with financial backing.
More than SKrlbn (£95m) will be required over the next two years in initial investm in radio links to international connections, fibre optic cables and telephone exchanges in

Estonia and Latvia Televerket believe it will ake up to 15 years to bring the Swedish standards. It is hoped to install 40,000 teleph in Estonia and 75,000 in Latvia by the end of 1993.



# Privatization of EDP Service Centers in Eastern Germany

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Major business areas are: Industry, commerce and municipal administration Software development and sale

In some cases, marketing of hardware and organization products.

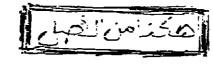
An aquisition offers the opportunity to immediately enter this attractive market in eastern Germany. The service centers offer particular advantages to companies in the EDP service industry, EDP computing centers and EDP network operations.

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s tax

oup to update

MATERIAL MOVEMBER SIN

# NY budget gap threatens Cuomo hopes a godsend to the Bush camp, a godsend to the Bush camp, new York

NEW YORK'S deepening. York's fiscal difficulties can be budget deficit problems are resolved.

Those difficulties deepened casting a growing shadow over Those difficulties deepened the prospects of Mr Marlo on Tuesday when officials said Cuomo, the Democratic gover the gap in the state's budget to worsen, depressing tax revenues and raising social services expenditure.

Mr Cuomo, however, argues that this week's increase in the solve the fiscal problem and realizable to worsen, depressing tax revenues and raising social services expenditure.

Mr Cuomo, however, argues that this week's increase in the solve the fiscal problem and realizable to worsen, depressing tax revenues and raising social services expenditure. budget deficit problems are resolved.

casting a growing shadow over the prospects of Mr Mario on Tuesday when officials said the gap in the state's budget for the financial year beginning next year's presidential election.

YOFK'S DISCAU CURRENCE CAN DE 1997

Those difficulties deepened on Tuesday when officials said the gap in the state's budget for the financial year beginning next April could be \$3.6bm (£2bm) — double the previous estimate and more than 10 per

entry into the party's primary elections for weeks. But he has indicated that he will not run

tion.

Mr Cuomo, generally considered the strongest candidate the Democrats could field against President George Bush, has been publicly multing an interest of the country of the rest of this year.

unless he is confident New deep recession, would continue

vices expenditure.

Mr Cuomo, in an attempt to solve the fiscal problem and for the clear the way for a bid for the presidency, has proposed a presidency, has proposed a novel multi-year budgetary process to the state legislature; tackling this year's deficit and next year's in a single package. However, the Republicans, who hold a majority in the state senate, have yet to respond to the governor's scheme — and, from the viewpoint of the national party, have every rea-

with him, and plan the inevitable spending cuts in an orderly fashion well in advance, rather

than carry them out next year in a crisis atmosphere. New York's deteriorating fiscal position will provide fur-ther ammunition to those national Republican strategists who argue that Mr Cuomo, far

a godsend to the Bush camp, which could portray New York as the "crime-and-taxes capi-

tal" of the world. However, Mr Cuomo bas been seeking to cast the Bush and Reagan administrations as the villains both for New York's ills - through their cuts in federal aid - and for the current national economic malaise. As one aide to the governor put it in an interview with Newsday, this week's budget crisis "either makes it from being the Democrats' impossible for him to ru strongest candidate, would be it makes it imperative". impossible for him to run - or



Sotheby's record price for a Latin American work of art — the \$2.42m paid for a late 19th-century view of Mexico City by José Maria Velasco — stood just 24 hours, Antony Thorncroft writes

painting by Diego Rivera of a flower seller,

"Vendedora de Flores" (above), made \$2.97m to find a buyer. It was built into a house in Los Angeles but could be moved, with care. A por-trait of a child by Rivera sold for \$605,000.

# Fears grow that |US housing figures improve Bush will back to EC a down on China

**Lionel Barber and Nancy Dunne** look at congressional suspicions

RESIDENT George the US imposed sanctions on two Chinese companies and on the licensing of high-speed computers and satellites for cions in Congress that the administration is about to back down on several important

These suspicions have grown in the wake of the recent visit to Beijing of Mr James Baker, US secretary of state. Although senior US officials deny that concessions were offered to the Chinese leadership, evidence is emerging of carefully crafted

Mr Baker's trip — the first official senior US visit to Bei-jing since the Tiananmen Square massacre in 1989 – included 18 hours of talks on human rights, trade and arms control. The talks occurred as House-Senate talks were delicately poised on language placing conditions on the renewal of most-favoured-nation trade

status for China. Last July, Mr Bush secured support for MFN in Congress in return for backing Taiwan's entry into the General Agreement on Tariffs and Trade regime, in addition to China's; pressing the Beijing government to clamp down on piracy of American computer software; and a commitment to tackle China's unfair trade practices, including the use of prison labour.
In addition to these trade

issues, one of the most impor-tant goals of Mr Baker's trip was to secure Chinese agree-ment to suscribe to the Missile Technology Control Regime (MTCR) – the international the spread of advanced technology which could be used in chemical and nuclear weapons

The issue is pressing because of reports that China would like to sell M-9 and M-11 mis-siles to Syria and Iran, a move which would undercut US efforts to broker a peace settle-ment in the Middle East and introduce new instability in a region already choked with

Mr Baker also came to Bei-jing in search of support for US-led efforts to persuade North Korea to open up its nuclear processing facility at Yongbyon and disavow any attempt to build a nuclear

device. But China has promised on several occasions to subscribe to MTCR. After the reports of prospective missile sales to the Middle East surfaced in July.

PRESIDENT George Bush was yesterday facing growing pres-sure to approve an additional \$1.5bn (£840m) in food credits

to the Soviet Union to buy US grain this winter.

crisis in the Soviet Union and urged Mr Bush to lend decisive

support.
The White House has hesi-

tated to approve further credits after Congress voted down a

Senior Republican and Democrat senators warned of an impending political and social

By Lionel Barber

During a news conference last Sunday, Mr Baker said the Chinese had declared their "intent" to observe the MTCR, and that the two sides had an "understanding" that this covered M-9 and M-11 missiles, and he suggested that dropping trade sanctions might be a price worth paying.
But Senator Max Baucus,

one of the most influential Democrats on trade issues, said this week he wanted China to go further than an understand-ing and actually sign the Nuclear Non-Proliferation Treaty and the MTCR.

On computer software piracy, Mr Baker said China had made "positive" proposals, but he offered no detail. A Chinese delegation is expected to arrive in Washington today to offer more details. If there is

President Bush has rescheduled his planned trip to Asia and will travel to Australia, Singapore, Japan and South Korea from December 31 to January 10. The trip was postponed ear-lier this month smid criticism that Mr Bush was spending too much time on foreign affairs at the expense of domestic problems.

no agreement by November 26, the US could impose sauctions under the "Special 301" provi-sion of US trade laws. The US is also demanding

market under a Section 301 complaint brought last month. On Taiwan's membership of Gatt, Mr Baucus asked whether Mr Baker might have promised not to push Taiwan's membership in Gatt before Bei-jing is ready. In response, US officials assured him that the US would formally request the formation of a Taiwanese working party at the December meeting of the Gatt council, the first step to membership.

In the coming weeks, more detail should emerge about Mr Baker's mission. However, for all the controversy over Mr Bush's China policy, opponents still appear to lack the congresstill appear to lack the congres-sional votes necessary to over-ride a veto of legislation impos-ing stiff conditions on China's MFN status. Thus, insiders say, the legislation will not make it to the president's desk this year.

A STRONGER-than-expected rise in US housing starts in October yesterday broke a run of recent bad news on the economy.

The Commerce Department said starts rose 7.3 per cent to a seasonally adjusted annual rate of 1,096,000, the highest level since last November. Financial markets had been expecting a small decline in starts, in line with other evidence of a stagnant economy.

The department revised all regions and for all types of residential structures. Building permits — seen as the best future constructions. Building permits — seen as the best fresh decline in gross national product. Economists will closely scrutinise figures for new homes sales, due out later this month, for confirmation of a recovery in housing. Sales of new homes sales, due out later this month, for confirmation of a recovery in housing. Sales of new homes sales, due out later this month, for confirmation of a recovery in housing. Sales of new homes fell sharply in August and September.

Mr Robert Brusca, chief economist at Nikko Securities in New York, said the figures, wolatile on a monthly basis, did The department revised down its estimate of starts in per cent.
Last month's rebound was

broadly based. Starts rose in recovery may be seen as reduc-

unlikely to prompt revisions in forecasts which point to singgish growth of at best 1-2 per cent in the current quarter.

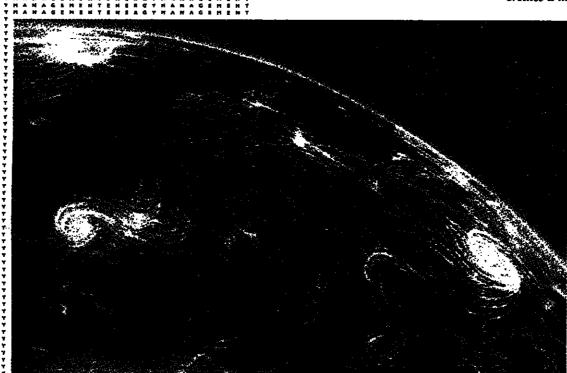
However, firmer signs of

economist at Nikko Securities in New York, said the figures, volatile on a monthly basis, did not suggest housing would drive the economy forward. There had been no snap back in consumer confidence, he

At Christie's in New York on Tuesday a

(£1.67m). Christie's auction was marred by the failure of a mural of present-day Mexico by David Alfaro Siguieros, estimated at up to \$2m,

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# Court told of cocaine cartel link with Cuba

White House pressed

on Soviet food credits

A SENIOR member of the Medellin cocaine cartel said yesterday the cartel had a business arrangement with Cuban officials to ship cocaine from Colombia to the US via Cuba in the 1980s.

Mr Carlos Lender Rivas, now a prisoner in the US, made the claim in testimony at the drugtrafficking trial of former Panamanian leader General Manuel Antonio Noriega in Miami Federal District Court.

He said Cuban officials also supervised an agreement for the transshipment of cocaine to the US via Nicaragua under plan to offer \$10n humanitarian aid last week.

Uncertainty over the Soviet republics' willingness to assume responsibility for the

elayed the package. Senator Richard Lugar, the influential Republican, said:
"We simply must not be frozen
at this point in time. History will judge us and the American people will judge us, particu-larly in the next generation if we do not do something now."

By Henry Hamman in Miami

the Sandinista regime Mr Lehder said the Medellin cartel had agreed with Gen Noriega in 1982 for protection of its operations in Panama, which he said included money. laundering, transshipment of drugs and the shipment of chemicals to Colombia for the

manufacture of cocaine.
In March 1984, the cartel paid Gen Noriega \$5m (£2.8m) for permission to build a laboratory. Later that year, after the cartel ordered the execu-tion of the Colombian justice minister, cartel members were given safe haven in Panama.

# sheds light on Japan's **barriers**

By Charles Leadbeater, Industrial Editor

JAPANESE government policies are among the least significiant obstacles which US companies face in their attempts to break into Japan, according to a detailed survey by the American Chamber of

Commerce in Japan.

The survey of 340 leading US companies with operations in Japan, found that 65 per cent cited high fixed costs. particularly land and housing, as a factor limiting their pene-

tration of the market.

About 62 per cent said diffi-culties in recruiting skilled staff were a factor, 51 per cent said US businesses' problems were the product of their own mistakes and 44 per cent said US companies did not try hard enough. Only a quarter of the respondents said government policies were inhibiting trade

The survey, conducted by AT Kearney, the management consultants, casts doubts on claims made by some US politicians that Japanese trade policies are an important bar-rier to foreign companies seeking to enter the Japanese market. The study comes amid renewed concern over the size of the Japanese trade surplus

with the US. Although the survey found a marked improvement in the environment for foreign companies doing business in Japan, the companies said they still faced important

About 84 per cent of companies said Japanese government procurement practices were biased against foreign firms, although only 6 per cent said their Japanese competitors had access to subsidies which were not available to foreign groups. Almost half the US companies said the intricate web linking some Japanese companies and their suppliers were a significant factor.

Trade and Investment in Japan: The Current Environment. American Chamber of Commerce in Japan, Pukide Building No 2, 4-1-21 Torano-mon, Minato-ku, Tokyo 105 Japan or AT Kearney, 130 Wil-ton Rd, London SW1V 1LQ.

# US survey | Hyundai tries to weather tax storm |

John Ridding reports on a test of strength in Seoul for a £106m bill

RDEALS But No Failures is the title of the autobiography pub-lished last month by Mr Chung Ju Yung, founder and honor-ary chairman of the Hyundai Group, one of South Korea's largest conglomerates.

After the events of the last few weeks – which saw Mr Chung, his family and 10 Hyundai Group subsidiaries levied with penalty taxes of a staggering won 136bn (£106m) - Korea's best-known busi-nessman is facing his biggest ordeal yet.

The penalty, imposed for irregular share transactions and the avoidance of inheritance taxes, has brought Hyun-dai into direct confrontation with the government and put a substantial financial burden on the group. Perhaps more importantly, it has come to represent a test of strength in the increasingly strained relationship between the administionship between the administration and the chaebol, the large, family-owned business groups which dominate the

The tax investigation into Hyundai had been steadily gaining significance since the surprise revelation in the national assembly last month that the National Tax Administration was investigating the company's affairs. But it entered a new and much more serious phase this week when Mr Chung announced that he was unable and unwilling to pay. "Hyundai simply does not have the money to pay, and we have no intention of paying,"

SOUTH KOREA'S LARGEST CONGLOMERATES 1990" Sameung Group Hyundal Group Lucky Goldstar 39.6 7.6 4.8 Daewoo Group

he said, adding that he would appeal against the penalty, the largest imposed on a Korean business group.

The response from the tax authorities and from other gov-eryment, departments, was

ernment departments was swift and strong: "If they do not pay by the deadline (December 10), then we will have to start confiscating assets," said a tax administra-tion official. Mr Kim Chong In. senior economic adviser to the president, declared: "An enterprise cannot reject the government's imposition of taxes." The scale of the penalty and the tense stand-off has under-standably sent jitters through the shares of group companies. On Monday, shares in all but two of the 17 Hyundai companies listed on the Korean stock exchange fell, and many declined by the maximum

Yesterday, however, saw some recovery. Hyundai Motors, Korea's largest car manufacturer, gained won 300 to close at won 25,800. It had fallen by won 1000 on Tuesday. Improvements were also recorded at Hyundai Cement and Hyundai Engineering. The

movements in the market reflect a perception that, while Hyundai may have difficulty in raising the won 136bn, the survival of the group is not threatened and there may be some compromise with the govern-

This perception is supported by a number of considerations. On one hand, Korea's current economic difficul-ties - which range from a ballooning current account deficit, sluggish exports, and near-double digit inflation - mean that the government cannot afford to threaten the survival of one of the country's largest business groups.

ith about 176,000 employees, exports last year of \$5.9bn (almost 10 per cent of Korea's total exports) and a host of smaller companies dependent on orders from Hyundai sub-sidiaries, difficulties at Hyundat Group would be felt across the economy.

At the same time, the group

is capable of absorbing the bur-den. The amount requested, while high, represents a frac-tion of Hyundai's assets.

The current stand-off may also prove strategic, with both sides taking extreme positions to improve their bargaining position. "This is a typical Korean struggle," says Mr Thae Kwarg, head of research at Barings Securities in Seoul "Both sides act like they will never give in. But at the end of the day both will compromise and both will claim victory." But, compromise or not, the implications of the investigation will continue to reverber ate among Korea's conglomer-

ates. In particular, the government has sent a strong signal that it intends to limit the transfer of wealth between the different generations of the family-owned *chaebol*. Increased public ownership of the conglomerates and the substitution of professional

management for family control are two of the top priorities of Korean policy. The fact that Hyundai has been taken to task for what is regarded as a common practice among the chaebol indicates that the government is getting tougher about implementing its aims. The action against Hyundai will also add to growing ten-sions in the traditionally close relationship between business and government. This relation-ship, which has characterised Korea's successful economic development since the 1960s, has already been soured this year by government attempts to force the highly-diversified chaebol to focus on a smaller



General Colin Powell (left), chairman of the US joint chiefs of staff, meeting his South Korean counterpart, Gen Chung Ho Kaun, in Seoul yesterday during the annual US-Korean security talks

#### N Korea in nuclear curb talks

NORTH Korea agreed in principle yesterday to keep nuclear weapons off the Kor-ean peninsula, South Korean government sources said, AP reports from Seoul.

The agreement, of which there was no official confirmation, reportedly came at a border meeting between officials drafting an accord for Decemher talks between the prime ministers of North and South. The development, which fol-lowed months of pressure from

tion in Afghanistan, chemical

weapons and other regional

concerns. Earlier this year, Pak-

istan proposed that the issue of nuclear non-proliferation should be

resolved in a regional context through an arrangement that

would apply to all countries in South Asia. Mr Bartholomew is expected to discuss the nuclear

issue during his talks in New

the US and other countries, came during a visit to South Korea by Mr Dick Cheney, the US defence secretary. US offi-cials have called North Korea's nuclear programme the biggest threat to security in Asia. General Colin Powell, chairman of the US joint chiefs of staff, was also in Seoul for talks with his South Korean

However, there was no word from North Korea that it would relex its longstanding

refusal to allow inspection of its nuclear facilities, as demanded by western powers One source cautioned that it was premature to believe the North would accept inspections soon, but saw the agree ment as hopeful. Without acknowledging it had such armaments, the communist North agreed at the border meeting to call for the elimination of nuclear, chemical and biological weapons, according

#### Watchdog reprimands the Big Four over scandal

JAPANS' stockbroking groups, which have been embroiled in scandal this year, were yesterday repri-manded by the country's Fair

The FTC, delivering its judgment on the compensation the brokers paid to favoured clients for trading losses, urged the Big Four brokerages to stop "unfair business prac-tices". The commission ruled that the brokers had broken the Anti-Monopoly Law because the payments amounted to soliciting busi-

ness by unfair means. The ruling, the severest judgment that the FTC can make, completes the commission's investigation of the scandal.

The ministry of finance, which earlier carried out its own investigation and imposed punishments, said no further penalties would be meted out because the FTC's findings were the same as the ministry's.
The Big Four brokerages are

Nomura Securities, Daiwa Securities, Nikko Securities

# US and Pakistan discuss row

number of industries and to

dispose of surplus real estate.

By Farhan Bokhari in Islamabad

A SENIOR US official international security, is the yesterday completed two days most senior US official to visit yesterday completed two days of talks, described as cordial, with Pakistani leaders and was due to leave for New Delhi

today.
The US cut off military and economic assistance to Pakistan last year after allegations that the country had acquired the capability to manufacture nuclear weapons. Pakistan denies the charge. Islamabad has also refused to open its nuclear facilities for international inspection unless India

does the same.
Mr Reginald Bartholomew, under-secretary of state for

Pakistan since Washington suspended its programme of military assistance.

Mr Bartholomew held talks with President Chulam Ishaq Khan, the prime minister, Mr Nawaz Sharif, and the army chief, Gen Asif Nawaz Janjua. A US embassy spokesman in Islamabad said: "The undersecretary stressed in his meet-ings that the US views Pakis-tan as an old and valued friend and wants to pursue the best possible relations".

Mr Bartholomew will hold two days of talks in New Delhi focusing on the nuclear issue and Washington's backing for Among topics discussed were nuclear proliferation, the situaregional non-proliferation.

Delhi.

#### India withdraws offer to Iranians of N-reactor

INDIA has withdrawn an offer to sell a nuclear research reactor to Iran after stiff criticism in the United States, a senior official said yesterday, Reuter reports from New Delhi.
"A decision has been taken at the highest level not to sell

the reactor to Iran," a senior official in the ministry of external affairs said. Earlier, a foreign ministry spokesman confirmed that preliminary discussions had been held with Iran over the proposed sale of a 10-megawatt nuclear reactor.
The US last Friday expressed

concern over the proposed

spokesman, Mr Richard Boucher, said that US assistant secretary of state, Mr Edward Djerejian, had raised the matter with Indian ambassador to Washington, Mr Abid Hussain. "The United States has urged all nuclear supplier

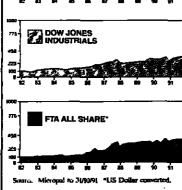
countries, including India, to avoid any form of nuclear co-operation with Iran, even under safeguards." Mr Boucher said. "There is not adequate evidence that Iran is genuinely committed to the exclusively peaceful uses of nuclear energy," he said.

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The BBC's annual appeal for children in need is widely supported in Europe as well as the UK. Phone-in centres have been organised for the last few years in both Amsterdam and Brussels with the money raised through them being split equally between the host country and the main UK fund.

To find our how to make your donation to the appeal, in Holland or Belgium, you can either call the special phone-in numbers throughout the evening of Friday 22nd November, or call the relevant recorded information number between 11 November and 6 December.

020 6760711

These numbers are:

Holland Phone in centre Recorded info

06 350 24045 (charged at 50 cents per minute)

Belgium Phone in centre

02 236 6333 Recorded info 077 345 405 Cicippio 'will be freed' within a week

Fate of hostages 'no

longer linked to Israel'





curb talk

N-reactor

# raws offer to UK urges Kenya to release critics

SHEIKH Abbas Musawi,

secretary general of the pro-light of the pro-said yesterday the liberation of western captives in Lebanon.

was no longer linked to the

fate of Arab prisoners held by

made as the official Iranian news agency IRNA predicted that American hostage Joseph Cicippio would be freed within

a week.

Mr Cicippio, the comptroller for the American University of

Beirut, was kidnapped from his apartment building on the uni-versity campus in September

1996.
"The issue of the Israeli prisoners and their swap (for Arab detainees) is a totally separate issue from that of the hos-

issue from that of the nos-tages," Sheikh Abbas said at a press conference in Beirut's southern suburbs. He gave no explanation for the reversal of the kidnappers' position, other than to say that "Israel is blocking any settlement". He reitersted explicit claims that

reiterated earlier claims that Hizbollah was not involved in

hostage-taking.

A person close to the kidnap-

pers said "the hostage file is closed" and neither the Israelis

nor an American attack on

Libya could affect the sched-

The announcement was

By Julian Ozanne in Nairobi

BRITAIN yesterday urged Kenya to release government critics arrested last weekend and repeated calls for it to tol-erate legitimate dissent. The call came as Kenyans broadly approved the unexpected sacking of Mr Nicholas Biwott, the minister who was once the second most powerful man in the

In the strongest statement made so far by a British offi-cial, Mrs Lynda Chalker, over-seas development minister told parliament: "We have told the government that oppression of opposing views is not the way forward and we have called upon them for futher progress towards democracy.

Her comments followed the dismissal on Tuesday of Mr Biwott, president Daniel arap Mol's closest political associas a prime suspect in the murder of Dr Robert Ouko, the

Mr Biwott has denied the runtion levelled against him as

foreign propaganda."
The dismissal should encourage political debate on corrup-tion and the need for a multi-party democracy, while leaving several senior govern-ment officials wondering if

they are next for the axe. Mr Biwott, who held the energy portfolio for nine years before his recent shift to industry, is widely regarded as using his extensive influence on the president to resist calls for political change. His sacking, many Kenyans believe, has strengthened the hand of reformers in the government.

Western donors, who meet in Paris next Monday to discuss, among other things, the impact of corruption on the economy, were expected to welcome his

Concern about the way Mr Biwott ran the energy ministry and executive multi-million dollar projects had also led to the World Bank holding back a \$140m-\$160m loan to the energy

Britain decided earlier this year not to send an aid ship-ment of oil to Kenya because of

allegations of corruption Records in the companies department of the attorney-general's office in Nairobi show that Mr Biwott first entered the business world in 1975 in partnership with Moi in a company called Lima originally formed to import Moi was vice-president of Kenya and Mr Biwott was his private secretary. How this ini-tial business relationship has

Mr Biwott went on to develop a beneficial interest in Prudential Assurance Company, HZ Construction, Kobil

MSF said its teams had been

working non-stop since last

Saturday to cope with the wounded in hospitals and to

distribute medical supplies to

Reports reaching the

Kenyan capital Nairobi on

Monday said that Gen Aideed's

men had ousted his rival after

two days of vicious street

fighting. Ол Tuesday, aid workers and

diplomats reported that troops

loyal to Gen Aideed appeared to be in command of most of

and Kenol, two petroleum dis-tributors, Air Kenya, a large indoor shopping centre, and several other lesser companies.

#### Heavy casualties in Somali civil war

HOSPITALS in the Somali capital Mogadishu are admitting more than 300 casualties a day as a result of intense fighting between rival groups of sol-diers, the charity Medecins Sans Frontieres (MSF) said yesterday, Reuter reports from

MSF said the population of part of the city was cut off from medical help by the fighting between forces loyal to General Mohamed Farah Aideed and troops supporting his arch-rival, interim President Ali Mahdi Mohamed.

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Dated: November 21, 1991

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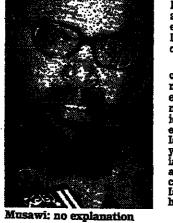
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uled releases. The same source said retaliation against the kid-nappers would lead to the assassination of Americans in

assassination of Americans in the Middle East or Europe – not to further kidnappings. Until August 1990, the free-dom of 15 Shia Moslem prison-ers in Kuwait was the chief demand of Lebanese kidnap-pers. But the Kuwait prisoners

demands then shifted to more than 300 Arabs held by the Israelis, most in Khiam prison in southern Lebanon. The Israelis freed 66 Arabs this autumn in exchange for west-ern hostages, the body of one Israeli soldier and confirmation of the deaths of two others.

The Israelis have become concerned that four servicemen still missing were being excluded from the hostage deal negotiated by Mr Giandomenico Picco, the United Nations envoy. Mr David Levy, the Israeli foreign minister, said yesterday that "the humanitarian mission undertaken in Leb-anon...must not result in discrimination between the Israelis and other hostages held in Lebanon."

● Lebanese officials claim to have evidence linking Israel to the November 8 bombing of the American University of Beirut, according to newspa-pers published in Beirut yester-day. The car-bombing killed one person and destroyed the university's finest 19th century building and clock tower. It was allegedly carried out by Lebanese under the orders of the Israeli-financed South Leb-

#### Oxfam urges western help for Iraqis

By Stephanie Gray

MILLIONS of innocent Iraqis are suffering from disease, mainutrition and contaminated water, while voluntary agencies alone are unable to solve problems caused by destruction in the Gulf war, Lord Judd, the director of the British charity Oxfam, said yesterday. Lord Judd called on western

governments to recognise the scale and nature of the crisis

and accept responsibility for tackling it.

His comments coincided with Baghdad's release of a hillion dollar shopping list of medicines it says it cannot buy because of western clamps on

The list was made available as Prince Sadruddin Aga Khan, in overall charge of the UN relief operation in Iraq. opened talks with Iraqi offi-cials on the effects of the UN's

continuing trade blockade.

Prince Sadruddin met Mr hmed Hussein al-Sammarei, the Iraqi foreign minister, at the start of three days of talks about UN terms for Iraq to buy food and drugs it says it urgently needs.

He is also due to discuss the expiry at the end of December of the UN's mandate to station relief agencies in Iraq to cope with the human aftermath of

the Gulf war. Under the terms of the sanctions, imposed after Iraq's invasion of Kuwait in August last year, Baghdad is allowed to buy any food and drugs it wants but complains it cannot cause Western governments have frozen \$4bn of its assets. Baghdad is angry about a Security Council resolution which would allow it to sell \$1.6bn of crude over six months to pay for such imports, but under strict monitoring by UN staff inside and outside Iraq. Baghdad says

Iraqi officials claim they have carried out Gulf War ceasefire terms on the scrapping of Iraq's weapons of mass destruction and that the embargo should now be lifted. Lord Judd, back from a week's visit to Iraq, said Oxfam was concerned also

about the long-term effects of malnutrition on a generation of children who would never develop their full intellectual potential. Babies of between one and six months often

weighed only six pounds. Iraqi doctors say infant mor-tality has more than doubled because of drug shortages while malnutrition is rife in poor areas and drinking water is contaminated because of

bomb damage. Oxfam believes between 7m and 8m Shias in the south are at far greater risk than the 3m Kurds in the north. There are far fewer voluntary agencies working in the south and less access for those that are. Lakes of sewage are commonplace and diarrheal diseases

Iraqi officials and voluntary agencies alike had been frustrated at delays involving material such as large machinery, needed to re-establish clean water supplies, but held up for fear that it might be used "for something else."



Rao: he won a place in the Guinness Book of records with a 580,000 majority in his Andhra Pradesh constituency

# Poll victory makes Rao more cautious than ever

Indian premier moves slowly on public sector reform after record win, reports David Housego

LECTORAL success brings out boldness in some politicians. In others it seems to reinforce their determination to follow their own gut instincts.

Mr Narasimha Rao, 70, India's prime minister, is by nature a cautious man who

tation.
The sheer gravity of the economic crisis he faced when he came to power in June shocked him into an uncharacteristically radical package of devaluation and trade and industrial

deregulation.

But his personal by-election triumph at the week-end – when he won himself a place in the Guinness Book of Records with a 580,000 majority in his Andhra Pradesh constituency – seems to have reviewed. erence for prudent change

labour's fears and wanted to allay their misgivings.

In sharp contrast to Pakistan, which is selling off more than 100 state owned industries and banks, Mr Rao ruled

sensus with unions which are being brought face to face with the inability of the government to finance indefinitely lossmaking units.

His caution, nonetheless, dis-

uency - seems to have revived his confidence in his own pref-His message to industrialists this week has been that in tackling the potentially explosive issues of overmanning in industry and of improving publications. lic sector efficiency and competitiveness he intends to tread warily. He said he understood

out as "premature" any trans-fer of management to the pri-vate sector of India's nationalised industries or banks. Dr Manmohan Singh, the finance minister, added that he wanted to avoid the financial scandals that have accompanied Pakistan's hasty sell-off. Over the retrenchment of workers in a public sector where excess labour is probably close to 1m,

Mr Rao wants to achieve a con-

mayed many foreign and Indian industrialists who believe that a far more radical shake-out of the public sector whose size and dominance

inflates costs throughout Indian industry - is necessary to improve competitiveness and export performance. Without a bolder approach. India also seems unlikely to attract the foreign resources and technology it needs to achieve a big restructuring.

Rao feels his consensus approach has served him well in defusing tensions over caste and religion

But Mr Rao feels that his consensus approach has served him well in his first four months of office in defusing tensions over caste and Hindu-Moslem controversies. He faces opposition to International Monetary Fund-style policies within his own Congress party. He has failed to get trade unions to call off a one day national strike on November 29 to protest at threatened job cuts and privatisation and fears that this could trigger off more widespread industrial

Labour is apprehensive because India has no history of retrenchment and plant clo-

sures. Mr Jyoti Basu, the Marxist chief minister of West Bengal, publicly urged the prime minister to postpone the clo-sure of seven loss-making industries in West Bengal. In a letter to the prime minister, he asked him to desist from decisions "which are bound to do

more harm than good" But if Mr Rao seems hesitant over industrial restructuring, he has left no doubt of his commitment to macroeconomic stabilisation and to maintaining the momentum of liberalis

ation.
The 1992-93 budget which the government is to present in February will further cut the budget deficit to 5 per cent of gross domestic product while initiating a medium-term programme of tariff cuts to reduce protection and stimulate com-petition. Officials are now talking of the rupee being made convertible in trade transactions much sooner than the three-year horizon estab

lished in June. The government expects to take up the issue of financial sector reform after receiving this week the report of a speclalist committee. With privati-sation of state-owned banks ruled out, the emphasis will be

on creating new private banks. The other area where the government is moving slowly is in removing the bottlenecks to growth that stem from power shortages and from poor telecommunications. There was little sign at the invest-ment conferences being held in New Delhi this week of a change in tack that would investment in these sectors from the private sector or

ADVERTISEMENT

#### FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

# South Africa's electricity is the key to economic prosperity in Southern Africa

John Maree, Chairman of the Electricity Council talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Marrer Eskom supplies more than half the electricity used in the entire African continent. It is one of the sen largest utilities in the world. At the end of 1990, Eskom's total assets smod at R39 billion. Revenue for the year was R11 billion. Eskom employs 50 000

revenue for me year was kit bulands. Eacont employs 50 000 people. It is an equal opportunity employer; a meritocracy.

Eskom's activities are planned and directed by its Electricity Council — which is appointed by government and consists of independent experts and representatives of consumers interests—and the Management Board. The day-to-day running of Eskom is in the hands of the Management Board which is appointed by the

Spira: As a business leader, do you believe that develops in South Africa are moving in the right direction?

Marree: I'm confident that the political process is going well. There'll clearly be a lot of ups and downs but the recent peace conference indicated that much common ground exists among the various political groupings.

I anticipate that the country will move towards a process of

negotiation in the next couple of months.

There's a geumine desire all round to achieve a peaceful, prosperous South Africa. After all, there aren't such widely divergent views that you have people standing up and shouting revolution and destabilisation.

revolution and destabilisation.

The difficulty foreigners have is that they see turbulence and think of it as widespread. They don't appreciate just how isolated it is; that the bulk of the people are striving to find solutions. I'm confident we'll find those solutions, because an overwhelming percentage of South Africans are Constans subscribing to Christian values and because South African blacks are conservative people. with a great desire for education. Above all, we don't have a cu

Soira: Is business adequately prepared to handle the process

Maree: South African business leaders have a much greates involvement in the general community than their counterelsewhere in the world. In fact, during the apartheid era, they ending the change process and were way shead of the politicians.

Change from here on will be rapid and business will find it Change from nete on win be taped and transmiss which difficult to keep pace with black expectations. The poor quality of education in the past has clearly had a negative impact on the rather of the neonle we've brought into our businesses. That's one ibre of the people we've brought into our bus

Discrimination basn't existed in South African business for 10 years but the progress made in getting people of colour into the middle and upper echelons of management has been disappointing.

Spirat is South African business getting enough encouragement from other trading nations to re-enter the world's markets? Marree: No one's waiting to cheer when South Africa gets back into world markets. But at the same time it's encouraging to see the interest being expressed in how South Africa will fare now that the isolation well is being lifted. One should take non of the desire

of our traditional trading partners to re-establish strong ties. Bankers are visiting us and dozens of trade missions are coming here. So I believe that South Africa will find it relatively easy to get eve that South Africa will find it relatively easy to get back into world markets.

For some years South Africa has been in the world spotlight in a negative way. Now things are changing. The question is: are we going to be in the spotlight in a positive way, or will South Africa

become a non-instal."

I believe we'll stay in the spotlight in a positive way, because
South Africa has many unique positive attributes, among them an
outstanding core of management, major natural resources, abundant
labour, a good climate, a well-controlled market economy, a sound
legal system and strong business ethics.

legal system and strong business ethics.
Importantly, these are assets which many of the world's developing countries lack. At least if a loveigner invests in South Africa he'll know that the money isn't going to disappear into someone's back pocket and end up in a Swiss bank. It's going to be properly managed South Africa's capacity to handle and manage investment or development monies that come into the economy is superior to

most other developing countries, which generally don't have the necessary management skills. We are able to manage projects and manager businesses; we have a highly developed infrastructure of ons and electricity. roads, herbours, financial instituti Above all, management in South Africa is skilled, hard working and dedicated. I frequently see many of my friends in the traffic

os dog t survive Against this background, if you're a European looking for areas of investment potential, South Africa must figure in your list of options. So I believe we'll attract foreign capital as well as

Spira: You've often said that electricity is the key to putting th and Southern Africa on the road to econor

Marree: Over the past five years we've brought the price of electricity down in real terms by 12 in 14 percent. We are committed to bringing it down by a further 20 percent in the next five years.

Right now, South Africa has the cheapest electricity in the world Ric per kWh, against Zic in Germany and Ric in the United States and the UK. If we can get it down further (and we believe we can), it puts a lot of industries where electricity is a high input component.

it puts a lot of moustness wante executions as many manager into a very competitive situation.

By running our business efficiently, Estoum is placing many of By running our runness enterently, common to passing many or South Africa's businesses in a situation where they can compete effectively in world markets. That's the role we play. And that's

why we have to run efficiently.

Another dimension is that people without electricity cannot or a major electrication programme we could create between one and two million entra job opportunities. The potential arises from housewives who, given electricity, would buy appliances from housewives who, given electricity, would buy appliances from manufacturers. They in turn have to produce the items, needing

Bear in mind, too, the many spin-offs on the quality of life such as on education and the impact on population growth.

Spire: Does the economic growth to which you refer include ath Africa?

Maree: South Africa is the regional platform for development, because it has the facilities and the skills. Increasingly, the world is saying that Africa can be developed only through South Africa.

An executive of a big US corporation recently rold me: "We aren't going to have an office in Harare, Lusaisa or Natrobi. We II have going to have an office in Harare, Lussias or Natrobi. We'll have one office in Johannesburg and our Johannesburg people will look

There's little doubt in my mind that Johan

the capital city of Africa, because South Africa is the continent's only country able to provide world class facilities for the namenance of sophisticated machinery, modern medical facilities, ectronics, technology and agricultural expertise. With the collapse of the Eastern Bloc, Africa can no longer turn

was me conspect to passes under, Anna can no tonger turn to Eastern Europe for support. Their only logical option is to turn to South Africa. We have to gear ourselves to supply that help. This applies especially to electricity. South Africa is Africa's only substantial market for electricity. Africa has a lot of generating stial, so if we can link the market to a facility for producin ectricity, Africa could benefit.
We've done a lot of work in this direction and have established many links. Africa is turning increasingly to South Africa for its electricity needs. Ultimately, a Cairo-Ichanneaburg axis is possible.

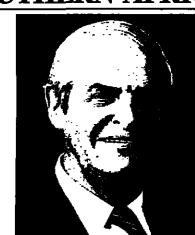
Spira: Can South Africa meet Africa's expectations? Maree: Probably not, because South Africa hase't got the capital that Africa needs. But it may bappen that more development functing comes to Africa through South Africa because of our management

Spira: You've been a strong proponent of the informal sector of the South African economy. How do you see this sector

Maree: Blacks have a great deal of business acumen. But they lack the necessary experience. We'll have to belp them as they move up the ladder to bigger businesses. It's happening already in several spheres. For example, banks run by blacks are being established with the help of existing large, long-established bar

Spira: Eskom is an independent self-financing business. Technically it is not government owned, though it is governed by the Electricity Council, which is appointed by the government. Do you see a different dispensation under a new

Marce: Government leaves the running of Eakons to the Electricity Council. In a future dispensation, if we continue to do our job well, there'll be very little desire to interfere. Eskom's best guarantee of continuing independence is to act efficiently and responsibly.



Eskom is seen by its customers and the general community as being capable and fulfilling its task efficiently.

Yes, we'll probably see changes; but not radical changes, because the current system works we'll.

Soira: Eskom has recently reduced its staff complement, yet sees itself as a creator of jobs. Can you elaborate

Maree: South Africa's economic growth will depend on each and every organisation being efficient. That's how the nation will create jobs — not by featherbedding.

If Eskom can be efficient, we'll enable our consumers to be efficient and competitive and they'll automatically create more jobs. It's simply a process of relying on the market system rather than

Spira: When will South Africa's economy emerge from

Marce: I believe we're at the bottom of the cycle, with higher growth tates on the cards for next year. Just how strong that growth will be will depend on fiveign investment, the inflow of capital and our competitive situation — factors which I suggest are on the

Spira: Accelerated electrification, particularly of black areas, has been Eskom's focus for some time. What has been achieved?

Maree: We've made immense progress technically in getting electricity out there cheaply. We've cut costs way down, thanks to the introduction of improved technology such as prefabricated boards and the prepaid meter. Last year we electrified 35 000

homes.

Part of this progress has been achieved by demonstrating how communities that have electricity have benefited. For example, we recently installed electricity for a community in an isolated rural area. Within months it had a baker producing 2 500 losses of bread a day, a butcher selling fresh meat because he had a fridge, a large welding works and similar enterprises. It all made for a clear understanding of the importance of electricity. nderstanding of the importance of electricity.

We've also learned that you need to take the com

you. They must want it and be prepared to pay for it.

A large electrification program can only be sustained if it is done
on a viable basis, and for it to be viable, the users must pay for on a viable basis, and for it to be viable, the users must pay for it. Recently that has proved to be a problem in certain communities. The prepaid meter is solving the problem. It ensures the supply of electricity by putting it under the consumer's control, acting as it does like a motor car's petrol gauge by showing him how much he has left. More importantly, a feature of the meter is a light, which flashes faster the more electricity is consumed. The prepaid meter is helping to break the non-payment logjam and helping the consumer to satisfy his carryly needs at an affordable cost.

Information with straight commencial more work is well be

tely, with straight commercial money only, it will be difficult to make it viable to supply electricity where the customers are mainly small households consuming limited amounts of electricity. We'll need a mixture of commercial money and development money and we're exploring the possibility of raising international money for this purpose. Esturn aims to go to foreigners with projects aimed at communities which they've expressed a desire to help. We're busy building up a series of models to show them how it works and how it changes the lives of the comme



Head Office: PO Box 1091 Johannesburg 2000 South Africa Telephone: (011) 800-8111 Fax: (011) 800-4390

East Midland

The lastest six-monthly report on business opinion in the east Midlands found "only 12 per

cent of businesses expect conditions to deteriorate".

However, the survey - by

Price Waterhouse, consultants, and Nottingham Business School – acknowledged that

in the six months to October,

**Submarines** 

need more tests

The first of Britain's latest

class of diesel-electric subma-rines will spend most of next

year having a design defect

The £140m Upholder was delivered less than a year ago after a three-year delay. It has been discovered that in certain

circumstances the outer doors of the torpedo tubes might be

open at the same time as the inner doors, letting water into

optimism up

By Andrew Taylor,

ROLLS-ROYCE, the UK aero engine company, has won an order worth up to £180m to supply USAir with RB211-535 es to power a fleet of up to 30 Boeing 757 aircraft.

The order reinforces Rolls-Royce's dominant position in

the 757 market. The airline is to acquire the aircraft over the next 6 years. Pratt & Whitney of the US, part of United Tech-nologies, is Rolls-Royce's only competitor for the twin engined medium to long haul

757 jet. So far 35 airlines, threequarters of those operating 757s, have ordered British engines. The latest contract brings the number of Bolls-Royce powered 7578 delivered, or ordered, to 403. USAir is the fifth US carrier

to operate 757s with Rolls Royce engines. It has ordered 15 new 757s for delivery in 1993-94 and taken an option on 15 more.

The airline will also lease 10 former Rastern Airline 757s powered by the 40,100 lb thrust 535 engines. Other US airlines using 757s with Rolls Royce engines include American Airlines and America West. USAir sald it will use the new aeropianes to expand services in existing markets.

The choice of British engines by another leading US airline may soften some of the disappointment felt by Rolls-Royce over its failure to

By Peter Marsh, Economics Staff

WEAK growth in the supply of

money in the economy, shown

up in official figures published

yesterday, have reinforced indications about a hesitant

Although the latest figures

for M0 - a narrow measure of money, which consists mostly

of notes and coins in circula-

tion - are consistent with a

slow upturn, other statistics covering lending by banks and building societies show that

consumers and companies are still reluctant to take on new

Many economists believe that unless individuals and

businesses become keener to

take on new loans, the expec-ted recovery will remain

According to the Bank of

at an annual seasonally

adjusted rate of 2.6 per cent, compared with a revised 2.3

v last month

**HEALTH AND SAFETY EXECUTIVE** 

# Companies face large losses on work accidents

UK COMPANIES are seriously under-estimating the total potential costs of industrial accidents, the Health and Safety Executive warned yes-terday

The executive said some companies face uninsured losses up to 27 times the amounts they pay in employers' liability insurance. These losses, most of which cannot be covered by insurance, stem from lost production time, damage to equipment and employees' time taken up in dealing with accidents.

Mr Tony Lineham, HM chief inspector of factories, said the financial losses were "an eco-nomic haemorrhage which business cannot sustain". The minimum cost to indus-

try from accidents is currently calculated to be £2.5bn a year. Two people are killed every working day and 3,500 suffer significant injuries at work, with working days lost total-ling 31m last year, said HSE. Indications from HSE's latest research are that the true cost of industrial accidents could be of industrial accidents could be much higher than previously realised. Initial findings of a detailed study suggest that uninsured losses amount to between six and 27 times what

companies are paying out in insurance premiu There has been a two-thirds increase in real terms in employers' liability insurance costs over the past decade and

according to figures supplied by the Association of British

by the Association of British Insurers, said HSE.

Mr Steven Bird, analyst with securities house Smith New Court, confirmed that premiums for employers liability insurance had increased by 20 per cent last year, compared with the year before. It is estimated that employers will pay out a total of about 2570 this year for employers liability year for employers liability

to industry from accidents were not inevitable, and experience has shown that real and substantial improvements can be achieved," with the proper application of health and sfoty monocoment systems Mr David Eves, HSE deputy director general, speaking at the launch of a guide to safety management, said that the 1980s had seen a series of disas-

ters, including the sinking of the Herald of Free Enterprise,

the Kings Cross fire, the Clap-

Mr Linehan said that losses

ham rail crash and the Piper All the enquiries into the disasters had indicated management failures, he said.

The losses and costs of accidents and ill health at work were described by Mr Eves as a "Bermuda triangle for business". Serious financial losses, deaths and injuries at the apex of the triangle arose from the many minor events which occured at the base of the tri-



35 people were killed near Clapham, south London in December 1988 when two trains collided

# Money supply growth weak Treasury forecasts a modest recovery

per cent in September. While the M0 figure for last month is some way below the numbers recorded during the last six months of 1990, which averaged 4.2 per cent on a year-on-year basis, it is the big-gest increase in the measure since February. As a result, the

M0 data support theories that a pick-up in activity started around the summer. However, the strength of this apparent upturn was thrown into doubt by separate Bank figures for M4 – a broad measure of money which includes private-sector holdings of notes and coins, and also bank and lent more than £3bn

building society deposits.

Last month, M4 grew at an annual rate of 6.3 per cent, after a revised 6.5 per cent in September. While this is the smallest annual growth rate for more than 20 years, indicat-ing a weak demand for credit, many economists believe the

M4 numbers have been affected by the large amounts of equity raised by companies recently in rights issues. That has reduced the borrowing requirements of the corporate sector, and may have lessened the reliability of M4 as a guide to

Suggestions of economic weakness were, however, underlined by the £1bn of extra lending in sterling by banks and building societies last month, after £913m in September. In both July and August, banks and building societies

According to Mr Nigel Richrdson, an economist at S.G. Warburg Securities, the small rise in lending last month – after a September figure which had been depressed by borrowers' interest payments at the end of the third quarter illustrated the fragile state of

By Rachel Johnson, Economics Staff

THE Treasury yesterday said the UK economy would grow as forecast by % per cent in the second half of the year, in spite of data which this week howed that the non-oil economy continued to be in recession in the third quarter.

Mr Alan Budd, the chief eco-

nomic adviser to the Treasury, said that a "modest recovery s beginning", in response to questions on the Autumn Statement from MPs in a Com-He said that the third-ouar-

ter rise of 0.3 per cent in out-(which was wholly caused by higher production from the energy sector) denoted an technical definition term.

"I can't see any reason not to call it a recovery if the economy is growing," Mr Budd

But he also said that his Autumn Statement forecasts were hedged with two "inevita-ble uncertainties" — foreign economic developments such as the behaviour of the US economy and the eccentric behaviour of the UK consumer. The rise in GDP next year of

2.3 per cent was predicated on two developments: a sharp increase in consumer spending and a decline in the savings ratio - the proportion of income saved rather than

Mr Budd acknowledged that a recovery in spending was still uncertain, but he said that real incomes were that "historically high levels of wealth would underpin

# **BRITAIN IN**



#### Virgin agrees to sign the Stones

Virgin Records has concluded an agreement with the Rolling Stones, who were previously contracted to Sony Music. The nent takes effect in 1993 agreement takes effect in 1993 and is believed to involve pay-ment to the group of between \$30m and \$40m.

The Rolling Stones have

undertaken to produce three new albums for Virgin. From March 1993 Virgin will also acquire the group's back cata-logue from 1971 onwards.

#### Civil service pay dispute

Her Majesty's Stationery Office, which last year became

### agreement

# School exams

The government has bowed to

subjects. European education, Page 2

Bombardier already owns both Short Brothers, the Bel-fast aircraft and missile manufacturer, and Belfast City 47 per cent of businesses reported a fall in sales and 52 per cent either losses or lower profits.

London's small businesses have been badly hit by the recession, high interest rates and banks' cautious lending policy, according to a report.

The Association of London Authorities said that 12,359 businesses falled in the first three quarters of 1991 in London and south-east England

the first Civil Service agency to break away from national pay agreements, has made a pay offer well below the public sector average for this year. HMSO has offered 3 per cent from October 1, or 4.7 per cent from January 1. It has been rejected by the unions.

The government is encouraging its departments and agen-

cies to introduce their own pay scales independent of national agreements. The Civil Service unions are determined to main-tain collective bargaining

# Anglo-Irish

THE Irish government has THE Irish government has given assurances that legislation to extradite alleged IRA terrorists from Ireland to the UK will be changed as soon as possible, said Mr Peter Brooke, the Northern Ireland Secretary, after the latest round of talks in Dublin of the Anglo-Irish Intergovernmental Anglo-Irish Intergovernmental

Mr Ray Burke, the Irish Jus-tice Minister, said he wished to see changes to British legislation, to ensure that extra dited persons would be tried only for the offences for which they had been extradited, and not face the possibility of addi-tional charges once in British

# to be changed

pressure from its MPs and independent schools and is to overhaul the GCSE examinafor which no commercial return is sought, or promotion tion, taken by most 16-year-old pupils in England and Wales. A new grade more difficult to attain than the current "A" will be introduced from the summer of 1994 and from next Arts organisations based in London attracted 52 per cent September coursework will account for a maximum of 20 per cent of the marks in most

#### Building orders continue to fall

Construction industry order books are continuing to deteri-orate, according to figures published by the Department of the Environment.

of the Environment.
Orders during the three months to the end of September were 6 per cent lower than during the previous three months and 9 per cent lower than during July to September last year. Private commercial building was the worst affected but there was also no slow of an improvement in sign of an improvement in house prices.

#### Belfast airport to be privatised

Bombardier, the Canadian transport group, may bid in the privatisation of Northern Ireland Airports, the company which runs Belfast International Airport.

#### London small businesses fail

don and south-east England compared to 10,977 in the whole of 1990 and 6,966 failures in 1988 at the height of the boom. Company liquida-tions totalled 7,550 in the first three quarters this year while bankruptcies increased to

**Post Office** 

may diversify The Post Office is in talks with

several international compa-nies with continental Euro-

pean operations, with the aim of handling their bulk interna-tional mail in the UK rather than in the countries where it

originates, chairman Sir Bryan

Nicholson (pictured)

The Post Office believes its highly automated offices will allow it to offer lower prices

for bulk mailings than postal services on the Coutinent.

Business sponsorship of the

arts in the year ending march 1990 was much higher than expected at 257.2m, according

cent of the money from corpo-

A large employment agency racially discriminated against ethnic minority job seekers by acting on subtle discriminatory instructions received from its

clients, a formal investigation by the Commission for Racial

Equality has shown.

A trainee of T & T Personnel

A trainee of T&T Personnel, which operates in London and Essex, claimed a manageress had prevented her from referring well-qualified ethnic minority job seekers to two Japanese-owned banks and a colleague had instructed her

not to send ethnic applicants to a model agency.

Job agency in

race case

Big business

art sponsors

Sponsorship of the Arts.

# Little sign of consumer boom

There is little sign of an imminent consumer boom, accordnent consumer poon, sector-ing to a survey of confidence and spending intentions. The survey, conducted by Gallup & on behalf of Barclaycard. shows that consumers are still struggling with their borrowings and are cautious about taking on new debts to finance spending.

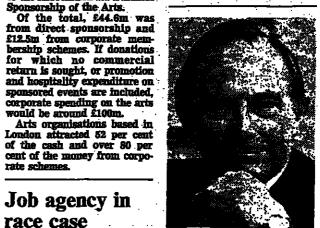
#### Public support more welfare

Public support for state health and welfare expenditure is increasing, says the latest Brit-ish Social Attitudes survey.

Support for higher state spending on welfare has risen from 32 per cent in 1983 to 54 per cent last year. Health, education, retirement pensions and child benefit are leading targets for more spending.

#### Call to improve maternity rights The Equal Opportunities Commission has called on the government to take immediate action to improve maternity

It wants the government to respond positively to the Euro-pean Commission's directive on maternity leave by announcing new framework legisla-tion giving a minimum of 14 weeks maternity leave.



#### Attempt to unify engineers

A new attempt to create a single national body to represent the engineering professions has been announced by Sir John Fairclough, (pictured) chairman of the Engineering Council, the umbrella body for 46 professional institutions.

It is hoped that a more unified structure might appeal to around 250,000 qualified engineers who have yet to register with the Engineering Council.

#### 1992 - The European Market

The FT proposes to publish this survey

December 18 1991.

The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT. If you want to reach this important

audience, call Elizabeth Vaughan on 071 873 3472 or fax 071 873 3079

Data source: Chief Executives in Europe 1990.

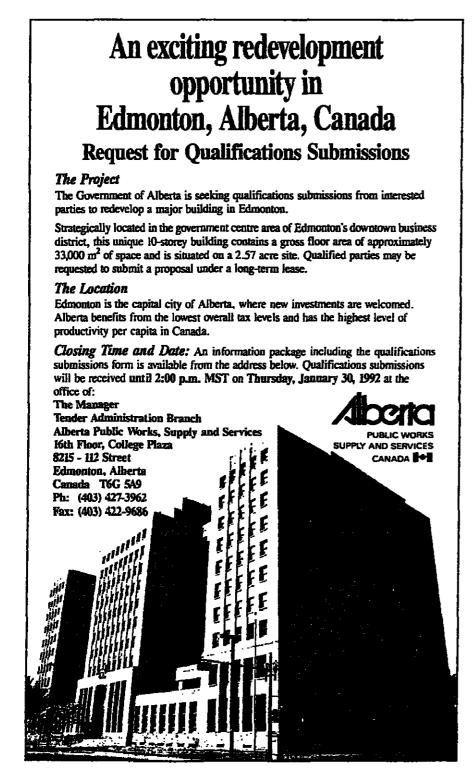
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Cunard Hotels



#### BRITISH DIABETIC ASSOCIATION RESEARCH GRANTS

AWARDED OCTOBER 1991

DR R P BOOT-HANDFORD, DEPARTMENT OF BIOCHEMISTRY AND MOLECULAR BIOLOGY, UNIVERSITY OF MANCHESTER Basement membrane metabolism in Hydra: A possible model for diabetic microangiopathy.

£48.413 over 2 years. DR K D BROWN, DEPARTMENT OF BIOCHEMISTRY, IAPGR. The involvement of a novel transcription factor, cMC1, in insulin-stimulated gene expression."

£98,009 over 3 years.

DRS D B JONES/P J McLAUGHUN, DEPARTMENTS OF MEDICINE AND IMMUNOLOGY, ARROWE PARK AND ROYAL LIVERPOOL HOSPITAL, LIVERPOOL Evaluation of the Immuno-reactivity of viral protein sequences which show structural homology to the GAD

anugen 164 Kd1 of IDDM." £9,540 over 1 year DRS R D G LESLIE/D A PYKE/PROFESSOR M FELDMAN, DEPARTMENTS OF MEDICINE AND IMMUNOLOGY, CHARING CROSS AND WESTMINSTER MEDICAL SCHOOL, LONDON \*A study of identical tivins to determine the cause of diabetes.

MR N J M LONDON/DR R F L JAMES, DEPARTMENT OF SURGERY, UNIVERSITY OF LEICESTER Studies on the transplantation of purified human islets of

£103,494 over 3 years PROFESSOR J M RITTER/DR J R COCKCROFT, DEPARTMENT OF CLINICAL PHARMACOLOGY, UMDS **GUY'S HOSPITAL, LONDON** 

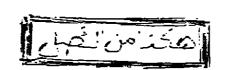
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# No early move on currency says Major

COUNTDOWN

TO MAASTRICHT

By Ivor Owen, Parliamentary Correspondent

BRITAIN will insist that market forces and not any con-ditions laid down by the European Community should determine the size of budget deficits operated by individual member states, Mr John Major, the

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prime minister, stressed in the House of Commons yesterday. Opening the two day debate on the government's approach to next month's negotiations at Meastricht he reaffirmed that there could be no question of early acceptance of a single

European currency.
To cheers he warned the other members of the EC not to under estimate the gover-ment's determination to secure

satisfactory terms. He stressed that anyone who believed that after initial protests and objections Britain would sign up at the 59th minute of the 11th hour to what-ever was on offer that they would be guilty of a "fatal"

Mr Major satisfied the antifederalists on the government backbenches with a forthright assurance that a treaty which described the Community as having a "Federal vocation" would not be acceptable.

But he soon found himself in garet Thatcher, his predecestreaty commitments deprived parliament of any of its exist-

ing powers. In a powerfully argued and frequently interrupted speech Mrs Thatcher insisted that the British people were entitled to an advisory referendum before there was any question of ster-ling being abandonded in favour of a single European

While declaring her support for the government's approach to Maastricht she pressed the prime minister to ensure that "quite unacceptable" proposals on economic and monetary union were removed from any treaty he recommended to par-

Mrs Thatcher, who accused Mr Neil Kinnock, the Labour leader, of being ready to accept a single currency even before the outcome of the Masstricht

larly looked to Mr Major to use a cricket bat instead of the handbag which she acknowledged having wielded, on some occasions, in tough bargaining with EC leaders.

Mr Kinnock,who complained that Tory backbenchers had sought to disrupt his speech by organised barracking, backed demands for a a more positive approach with a warning that the government was in danger of relegating Britain to the second division" of the RC.
The prime minister identi-

fled a series of "crucial points" which the government would put forward at Maastricht: economic and monetary union. There must be strict economic convergence, and a provision which allowed Britain to decide whether, and not just when, to join a single cur-

rency.

Political Union: Nato's position must be safeguarded, and the creation of competing European defence structures avoided. • Foreign policy: Agreement

for co-operation "must not interfere with our ability to take decisions in our own national interests". European Parliament: Any increased powers given to it

Debating points: Neil Kinnock, opposition leader, (left) and Prime Minister John Major trade arguments yesterday

mission, but not permit it to become the equal of the Council of Minister in making policy for the BC.

 Extension of Community competence: Must be con-strained to areas where Community action made more sense than national action or than action on a voluntary, inter-governmental basis.

should provide for greater con-trol over the European Com-

applied throughout all the

member states.

"A single market can only work if there are common standards," he said. "We need to know that our goods can com-pete on equal terms when we export. We want to be confident that imports meet safety

aspect of the single market". Conservative MPs Mr Major made it clear that there should be no repetitition of the recent attempt by the European Commission question the route of a

ning procedures. "Whether a town by-pass goes to the east or the west has nothing whatsoever to do with

The prime minister was adamant that these were issues national level.

by-pass approved by the gov-ernment after the normal plancross-frontier pollution or com-petition pollcy or any other

which should be settled at Mr Major assured the House "We will not agree to exten-

sions of Community competence which have nothing to do with fair competition but which would undermine the hard won ability of industry to

#### Thatcher urges vigorous fight against draft treaty

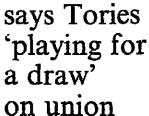
A referendum on European integration would be justified if all the main parties were backing the proposed changes at general election and so denying the public a voice, Mrs Margaret Thatcher, the former prime minister, said last night writes Rainh Atkins.

She urged the government to fight "vigorously and persis-tently" against the draft treaties on European integration which would lead to an "enor-mous and unacceptable" transfer of responsibility away from

Parliament. The former prime minister said she would support the government motion tonight because Mr Major faced a difficult task, "and therefore needs our support in making those

A referendum on constitutional issues would be justified if all the three main parties were backing the proposed treaties. Opponents of change would have no alternative but to vote for extremists.

It was not clear, however, if she would back a referendum after the Maastricht summit or after a general election in which the main parties backed the changes. She said ministers had to make clear that "there are certain points on which we are not prepared to surrender".



Kinnock

THE British government was "playing for a draw" in its negotiations over economic and political union, Mr Neil Kinnock, the leader of the opposition Labour Party said yesterday, as he painted a pic-ture of an administration halfhearted and defensive in its approach to Europe writes

Alison Smith.

Mr Kinnock devoted much of his speech to the damaging practical consequences of insisting on the "opt out" clause in the treaty on mone tary union, saying that this fundamentally undermined confidence in the government's commitment to the

European process.
"Opting out would mean losing out", he said, asserting that there was no need for the clause because none of the EC countries would join a mone tary union without getting a parliamentary mandate. Ministers should stop trying to per-suade themselves that there was "some sort of semi-de-tached arrangement that can

be made". But he was challenged by Mr Norman Lamont, the chancellor of the exchequer, who rejected his assertion, and asked whether Labour would sign up irrevocably to monetary union without a further reference back to parliament.

"I would not be giving the evidence of bad faith of looking for an opt-out clause, and the reason is that, unlike the prime minister, I don't have to try and patch my party together," Mr Kinnock replied, to Tory derision. Mr Kinnock warned of severe implications for the

government's strategy: if it continued to stand apart from the moves towards economic union, then both inward investors and British investors would no longer give priority to investing and developing in

"Even before there is an immediate prospect of mone-tary union, it has to be recognised how uninerable Britain would be if the strategy of the Government was to avoid a commitment to the process underway in the Community, he said.



**Margaret Thatcher** 

# Tranquillising start to the great debate

By Ivo Dawnay, Political Correspondent

THE Old philosopher MP was quite definitive. "They never add up to much these great set-pieces," he said. "Really explosive parliamentary occasions are always unexpected — like a foreign secre-

tary's resignation speech, for example." A little more than a year after Sir Geoff-rey Howe, who was then foreign secretary, resigned the great European debate began much as predicted.

much as predicted.

To describe the prime minister as anticlimactic would be unfair. After all, his
was the task of starting the show. But the
news that Mr John Major was planning to
speak for a very considerable period of
time had a suitably tranquillising impact
on the more exciteable heads in the house.
A suitable litmus test of the drama of
the moment naturally presented itself in the moment naturally presented itself in Mr Peter Shore, the veteran Labour anti-marketeer – the designation that most

As a passionate opponent of further EC integration, Mr Shore began by writing copious notes on a large pad balanced on his knees. But as the full drama of the government's negotiating position began to unfold, his pen stuttered and slowed.

"Where we can act together, we will do so," Mr Major was intoning with the kind of deliberate ennunciation used by firm but fair language teachers to classroom of restless adolescents. "Where we can act on our own, then we will do so." Ahead of him, Mr Shore's pen had stopped altogether. His head was close to nodding, though not, one suspected,

entirely in agreement. Only when Mr Neil Kinnock, the Labour leader, took to his feet did the House pull itself together. In an effort to lend some

fairly dates his years of service in Britain's joility to the occasion, Mr Robert Adley, a Tory MP interrupted to ask for an exam-ple of when Mr Kinnock hadn't changed his mind.

"We entered the house on the same day," Mr Kinnock replied. "I formed the view then that he was a jerk." Once the explosion of laughter and protests had died down, few perhaps had noted that the date of both men's debut in the chamber was 1970, suggesting that he

has now an impressive 21 years of consist-ent mind-changing to his credit. Like the formidable old performer that she is, Mrs Thatcher made the most of her return to the stage. But her slip in refering to Mr Hurd as "my foreign secretary" only underlined, the sentimental nostalgia that suffused the

act. One suspects that increasingly she will be cast in cameo roles.



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CREATING THE RIGHT CHEMISTRY



#### Drugs in database safety net

he announcement last week that various national drug regulatory authorities are accelerating their licensing procedures was welcomed by the pharmaceuticals industry. But the danger of speeding up the process is that adverse side effects of new compounds could be missed by the authorities.

To co-ordinate its efforts. the UK regulatory authority, the Medicines Control Agency (MCA), has set up a £2m computer system to monitor adverse effects of drugs once they have arrived on the mar-

The MCA claims the system, called Adverse Drug Reactions On-line Information Tracking (Adroit), is the fastest and most sophisticated system in

It was developed with Andersen Consulting and is designed to improve the accu-racy of data, reduce processing time and help analyse infor-

Adroit, which is based on a Pyramid mini-computer, will handle the 20,000-odd adverse drug reaction reports made by doctors, dentists and coron in the UK every year as well as

250,000 existing records.
Each paper-based report is recorded into the system using Fujitsu scanners, and the information stored on optical disc. Previously, it took up to 30 days to enter the data man-ually. The scanners are now able to process 240 reports an hour and the MCA hopes the records will be entered within

48 hours of arrival. The reports can then be retrieved from the database using one of 25 personal com-

The database has special alert programmes which the MCA claims will allow it to identify drug safety problems as early as possible.

Adroit should allow the MCA to analyse a priority report within hours rather

than the 30 days taken up

The MCA plans to extend the system by linking it to department of health regional centres, pharmaceutical companies and other national reg-ulatory authorities.

eading British life insurance companies are pressing ahead with an information technology initiative designed to streamline the way the industry's products are sold. The Exchange, a venture which has been funded by 20 insurance companies, last month announced the acquisi-tion of Inview, one of the UK's

The deal is the first stage in a programme designed to intro-duce and harmonise the use of advanced information technology across the life insurance

biggest computerised rate quot-

industry. Relations between insurance companies - which "manufac-ture" life insurance and investment products - and the brokers, agents, intermediaries and salesmen – which "distribute" them - could be transformed, reducing costs and increasing efficiency at a time when market conditions threaten the long-term viability of many smaller companies.

"We're cutting a knife through the entire technology development cycle," says Paul Lindsey, managing director of the Exchange. He says that a group of European insurers has already launched a system

- the Belgian-based Assumet which is well in advance of anything currently available in

the UK. "If we don't do it someone else will," says Lindsey, warning that the potential European competition outweighs any fears among companies that by co-operating with their rivals they would be sacrificing

competitive advantage. The UK's large mutuals have played a catalytic role. Standard Life, the UK's biggest mutual company, Norwich Union and Scottish Amicable started the ball rolling by setting up a joint venture – Origo – to explore possible new technology initiatives in 1989. Origo owns 67 per cent of the Exchange (AT&T Istel, the network services company,

owns the remainder). Explaining the rationale behind the creation of Origo, David Munro of Standard Life says that although the insur-ance industry had been relatively quick to introduce technology to its back room operations – bringing in large mainframe computers in the mid to late 1970s into head-quarters – it has been much slower in introducing new technology to distribution.

"Computerisation had been extended to every nook and cranny of their operations but the whole thing stopped dead Richard Lapper describes a system which will bring the life insurance industry out of the dark ages

# The computer takes cover

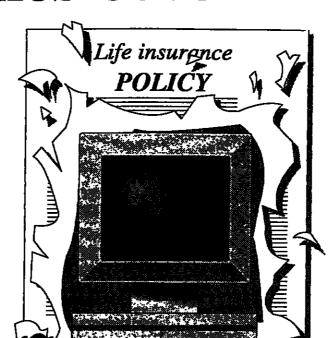
at the branch door," he says. For companies like Standard Life, heavily dependent on independent financial advisers (IFAs), the distribution system was "still paper and post driven. It was virtually the same as it had been at the beginning of the 19th century," says Munro. He adds that the system

came under enormous pressure in the 1980s for two reasons. Demand for life insurance surged, with growth rates reaching 20 per cent a year. New homeowners provided an important market for mortgage endowment policies, while the government's decision to free up the state pensions system gave a powerful boost to the personal pensions market. The growth in new business itself created major administrative headaches for intermediaries and life insurance companies

Act has added to the pressure. New consumer protection regulations, designed to guarantee the quality of advice given to consumers, have increased costs for many intermediarles, with complicated new compliance codes adding to the mountains of paper in their offices. Many smaller IFAs have been forced to abandon indepen-

One of Origo's first actions was to conduct a detailed surveys of IFAs' responses to new technology. Origo found that although a large number of intermediaries deployed no technology at all, as many as 21,000 outlets - including brokers, advisers, banks and building societies - work with the simplest form of computer sales technology, the so-called videotex quotation system, available since the mid-1980s.

In this system, which has been pioneered in the travel agency business, the intermediary calls up a program via modem communication with a database maintained by the system operator The program contains details of a range of policies from the



insurance companies which subscribe to the service, allowing the salesman or broker to enter a customer's details and obtain an instant range of

alternative quotes. A smaller but still substantial number of intermediaries deploys some of the enormous range of other software avail-able which allows them to streamline their own backroom operations, processing policy and customer information as well as improving in-house well as improving in-nouse finances, accounting and planning. These systems are sometimes linked up via electronic mail to the offices of life companies, allowing brokers and agents to obtain quotes, process new business and deal with a bullet challenge energies. with policyholder queries. The Exchange has developed

a three-pronged strategy: a three-pronged strategy:

To control Inview, one of
the two major videotex operators in the UK. Lindsey says
that by obtaining the industry's backing, Inview may be
able to grow its share of the
market. This could be at the
expense of its main competitor
in the field British Telecom in the field, British Telecon Insurance Services, Insurance companies, whose fees sustain the operations of the network carriers, will be unlikely to be keen to support competing services, Lindsey believes.

The Exchange will now begin developing the range and sophistication of videotex services, spending £500,000 over the next six months. It also plans to increase the range of products available quotes for about 60 per cent of on the system - and aims to expand capacity to process new

life policies are now available

expand capacity to process new business and issue policies. In motor and household insurance – where policies are simpler and where brokers can often underwrite on behalf of the insurer – the policy can be agreed on the spot, allowing the customer to leave the premises with a copy of the policy in their hand.

As yet this facility is offered for only a constant.

for only a small minority of mortgage endowment policies. Finally, the Exchange wants to enhance the videotex service, allowing customers to obtain more information about their policies and help solve possible

problems. ● To generate greater coherence in the highly fragmented market for software and communications packages, not by buying into the market but by investing in a facility which would provide an interface between all the systems in use. This is described by Lindsey as an "electronic hub or clearing house". Once established it would allow intermediaries and life insurers connected to it to trade electronically, conducting transactions across the system in real time. A contract worth several million pounds has been put out to tender and a number of computer compa-nies is expected to compete for

Lindsey says the hub will be similar to one already devel-oped in Belgium by the Assur-

net group.

To developing a training programme among IFAs and – to some extent – with tied agents. Munro says many intermediaries were put off by early difficulties they experienced with new technology. Some were just frightened of it while others did not "see the point of spending \$20,000 to point of spending £20,000 to £30,000 in setting up systems. In the good times of the late 1980s when their income was growing steadily they just growing steadily they just didn't perceive that they were losing administrative efficiency," he says.

In the harsher climate of the 1990s many now realise the need but require help and advice. The Exchange will send out teams to advise IFAs what to do and how to do it. "We

to do and how to do it. "We have had to find means of holding the intermediary's hand step by step," adds Munro.

In a conservative industry
Lindsey also emphasises the
importance of the cultural factor. "The speed at which we
educate is the biggest factor
that will strengthen the devel-

opment of electronic trading in the UK," he says.

Aerospace comes to Sony's defence

By Alan Cane

ony Corporation is increasingly using manufacturing techniques derived from the aerospace and defence industries in the search to create smaller, lighter and more attractive consumer products.

But, as one of Sony's top executives explained in the UK last week, human factors are more important than technological prowess in achieving efficient manufacture.

Factories which look beautiful with robots in position and computerised offices have little to do with production effi-ciency according to Nobuo Kanoi, deputy president of

Sony Corporation.
Quality, delivery and cost
("better, faster, cheaper") were
Sony's watchwords in its
approach to factory automa-

He was in London to receive, on behalf of Sony chairman Akio Morita, the Institution of Manufacturing Engineers' International Award Gold Medal and to deliver the first International Manufacturing Lecture at the Institution of

Electrical Engineers.

Kanoi said the most difficult ssue in production control today was the globalisation of factory locations. Some 35 per cent of Sony's production now takes place outside Japan. He said the forces driving this trend included the move to site factories in less developed countries where labour was abundant and cheap, and the need to produce products close to the markets in which they are sold: "This need has grown out of a number of factors including fluctuations in mar-ket demand, increasing logistics costs and risks due to unst-

able currency exchange rates."
He went on: "Against this backdrop of internationalisation, the communication gap between people of different nations, different lifestyles and ways of thinking has become the key issue."

To achieve a satisfactory level of production quality in essential to tackle problems of language, value and training. "Unless these three elements are handled professionally, significant improvement cannot be expected," Kanoi concluded. (Speaking privately, Kanoi

confirmed that a further costacle to the establishment of manufacturing operations nutside Japan was the difficulty of obtaining electronic compo-

nents of adequate quality.

Kanoi said a modern factory
must meet three criteria:
safety, both for its workers and for the consumers using its products, high production effi-ciency and what he described as an "autonomous nerve" con-trol system — where automatic stop devices halt the entire line when a problem is encounwhen a problem is encountered, thus preventing the continued production of defective parts. The technique of self-checking automated equipment was pioneered by the Japanese motor manufacture. Tourse motor manufacturer Toyota. Kanoi said, where it was known as "automatisation".

Installing computers and robots was not a simple answer, however. "Under the true meaning of modernisa-tion, the first step is to make an improvement by reducing the amount of paperwork. Then 'faster' and 'cheaper' can be realised through computeri-

sation," he says.

While Kanoi accepted that added "quality" in manufactured products was difficult to measure when justifying the cost of new automated manu-facturing systems, he said it was easy to see the advantage in low rates of defective prod-ucts. Sony, he believed, was

significantly better than its competitors in this respect. The advanced concepts the company has already taken from the aerospace and com-puter business include multilayered boards and surface. mount technology. In the latest Sony camcorders, for example, printed circuit bear compo-nents too small to be put in place by the human hand. Automated assembly is needed. The complexity of final

an obstacle to complete auto mation, however. The early stages of Sony's assembly operations - insertion of components on circuit boards and so on – are now between 35 and 95 per cent automated. Final assembly, bowever, is only about 15 or 25 per cent automated, giving an average automation level for the whole and 65 per cent.

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Second are gross do mestic product figures, to be published tomorrow will show a fall compared with the previous three months of just over 0.5%, the fourth successive quarterly decline. But the GDP outlook for the rest of the year will be complicated by a summer rebound in North Sea oil output. This could have the effect of producing a small rise in total GDP in the third quarter, alongside a weak figure for non-oil GDP, followed by a GDP fall in the fourth quarter as oil output slips back.

Analysts believe the continued weakness of the economic

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#### **BUSINESS LAW**

# Civil remedies for insider dealing

By Graham Huntley and Daniel Mace

he issue of whether civil remedies should be available for insider dealing has involved much debate about whether damages would prove more of a deterrent than criminal sanctions.

The main objection to a civil remedy is that insider dealing is said to be a "victimless" crime and that it offends a sense of fair play to compen-sate a so-called victim who got

exactly what he bargained for. In May, however, in a case involving Chase Manhattan Bank, the High Court leap-frog-ged those considerations and held that, in appropriate cases, a remedy was available. At the trial, the court was

prepared (on clear evidence) to find that an insider had com-mitted an offence, when dealing in shares in a company of which he was a director, even though the criminal trial had

not taken place.
The court then allowed the victim of the insider dealing, Chase, to rescind a share purchase agreement with the insider so that it was not obliged to pay for shares which, after publication of the inside information, were worth a fraction of the agreed price.

Prior to the case, it was believed that the Company Securities (Insider Dealing) Act 1985 was a bar to civil remedies. This view arose from the wording of section 8(3) which provides: "No transaction is void or voidable by reason only that it was entered into in contravention of [the Act]".

Doubtless, the intention

behind those words was to pre-vent rescission and, thus, complex unwinding of transactions following the discovery and proof of insider dealing. However, as the facts of the

Chase case illustrate, provided a victim acts quickly, it may be possible to unwind a trans tion without disrupting the Stock Exchange.
The market-making arm of Chase Manhattan Bank agreed

to buy the shares from a broker, acting as agent for a nomi-nee company (with the legal title) and the insider (with the beneficial interest), and agreed to sell the shares to sub-purchasers through the broking arm of the Bank.

Before the transaction was completed and the new legal owners registered, Chase discovered that the insider was the seller of the shares and that there was, therefore, a was all interested parties to co-operate and be represented in court before granting relief. For example, should all the parties first confirm that they

false market in the shares. Chase acted swiftly to issue a writ and preserve the status

quo prior to trial. For the court to have held Chase to its bargain would have involved it turning a blind eye to the public policy principle that criminals should not profit from their criminal conduct. Against this, the court was faced with the statu-tory language of section 8(3). It took the view that it could not have been parliament's inten-tion to make a general rule that a victim had to treat the transaction as binding.

The case seems to say that the purpose of section 8(3) is to require the bargain to be completed unless the victim can point to something more than the fact of insider dealing to support the claim for a remedy. This raises a fundamental and unanswered question what other fact or facts must exist before a victim is allowed

under the Act to wash his hands of the transaction? The judge in the Chase case appeared to be reluctant to answer the question exhaustively, perhaps having appreciated its significance for dealers. However, in allowing Chase to treat its agreement with the insider as unenforce-able, he took into account:

had not, in fact, been completed in accordance with the Stock Exchange machinery;
• that the parties with an interest in the shares (particularly the legal owners) were represented in court and, save for the insider, submitted to its

that the share transactions

The court was therefore able to unwind the transaction without incurring the prob-lems which would have been faced if legal title in the shares had passed, and they had been distincted in the works. dissipated in the market. The parliamentary intention behind section 8(3) must have been to avoid such problems. Therefore, non-completion

will almost certainly be an essential pre-requisite for relief for a victim. The lesson is that, if there is time for a victim to prevent completion of the transaction, he must act quickly.
What is much less clear is

whether the courts will require

submit to the court's ruling on the issue of the status of the agreement with the insider (as

in the Chase case)?

If willingness to submit in this way is not the issue. because an unwilling party can always be joined by a willing band of plaintiff victims, will the courts be prepared to declare a share transaction void with the effect that a long chain of sub-purchasers will not be able to require their sellers to deliver securities in a company at a series of agreed prices? If the Chase decision is upheld, logic would require the courts to be prepared to take

such a step. Even in such cases where rescission is granted, sub-pur-chasers who suffer loss, perhaps as an indirect consequence of not receiving the securities which they had bargained for, may nevertheless think they should be entitled to recover damages from the

insider. Certainly, many such brokers and market makers in the City would be surprised to know that agreed purchases may not be settled because they are tainted with insider dealing which they had no rea-

They would be equally sur-prised to be advised that the fact that they were too far removed from the insider to have any reason for suspicion will probably also mean that they cannot recover damages from the insider.

The issue is whether the

insider (or "tippee") owed the victim a duty of care. This will be easier to establish in cases where the insider has informed his victim of facts designed to avoid suspicion of the offence. It will be more difficult in the common scenario where the

insider says nothing.
In those cases, the victim must argue that the insider owed to him a positive duty to disclose the inside information at the time of the trade. There is little legal basis for such a duty being owed to innocent victims who are mere sub-purchasers of the insider's securities and who never came into contact with the original seller. In any event, the law is hesitant to impose such positive duties. In the Chase case the judge would probably have found that the Bank's broking

arm was owed such a duty by

the insider for exceptional rea-

sons; namely, that the broker.

not knowing the identity of the seller of the company's shares, had made enquiries of the company, and had ressonably assumed that none of its direc-

tors was involved. in so doing, the Bank had relied on their obligations as directors, under the Stock Exchange Model Code, to report to the chairman or other relevant director prospective dealings by them in its shares (where dealing is permitted).

However, such a duty world

not have been owed to the mon-ket-making arm of the Bank, which had not made any enquiries of the company and was a distinct legal entity from the broking arm. It is nevertheless argushia

that, as a matter of general law, a market-maker or other dealer dealing with an insider is owed a positive duty by the insider to disclose all facts material to the transaction. Such arguments face two

objections in particular. First, market-makers tend to be rejuctant to go long or short ea large quantities of stock. It may, therefore, be said that there is an absence of foreseeable loss in respect of which the duty can be owed.

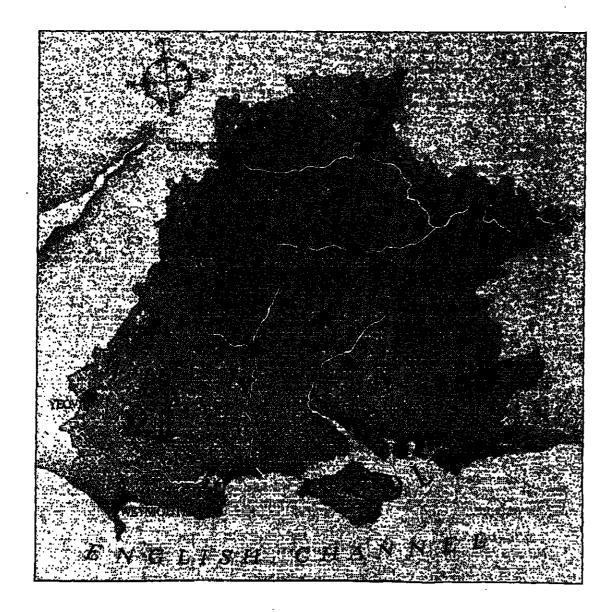
Second, it is often said that dealers trade on the basis of their own evaluation of risks and are not induced to do so by the insider's position or actions

in any event. Both these objections may have common applications but ignore the more complex cir-Exchange dealings often take place. They should not be regarded as fundamental in determining any general rules about the existence of a duty of care owed to dealers.

Innocent victims in such cases will probably look in vain to parliament to introduce statutory remedies. The DIT's Consultative Document on proposed changes to the Act, to comply with the EC Directive on Insider Dealing by June next year, does not favour citil remedies and does not take up the US approach of a statutory

scheme.
Although we have still to see what changes to the UK Act are proposed, to ensure compli-ance with the Directive, it seems that victims seeking remedies will have to look to the courts, not to parliament. Mr Huntley is a solicitor and Mr Mace a partner with Lovell

# AN AREA OF GENUINE ENVIRONMENTAL CONCERN.



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needed.

# WORLD NUCLEAR INDUSTRIES

Thursday November 21 1991

"It is forecast that the world demand for energy will troble in the coming century, and it seems inesapable that greater use will have to be mude of nuclear power in order to supply the requirement"

— John Gittus, director-general,

- British Nuclear Forum.

"In spite of he threat of climate change... the likelihood of a sustained global expansion of nuclear power without significant polici shifts is minimal"

— Sima Roberts, national energy 

HESE STATEMENTS, both made at a reant conference in London on the future of nuclear power, illustrate the widening gap between the idustry and its critics.

compagner, Friends of the Earth.

between the idustry and its critics.

History has so far proved the world nuclear indulary over-optimistic. In 1972 the Nuclear inergy Agency (NEA) — the nuclear infoneation body of the Organisation for Ecophic Co-operation and Development — frecast over 1,000 gigawatts of nuclear cancity in the OECD by 1990, compared with actual capacity in 1990 of roughly 260°W. By 1980, the forecast had shrunk to inder 400°GW; and today's forecast for theyear 2000 is less than 300°GW. In the UI, the Central Electricity Generating Boar said in 1973 that it would have to build 3 nuclear plants between 1980 and 1990, it ended up building only one after 1980— Sizewell B, which is due in 1994.

World luclear capacity is still growing (by near) 3 per cent in the OECD last year), bu NEA figures show that, even in the last ive years, the number of nuclear plants if construction has fallen sharply. In 1987, I units were being built in OECD countrie and 10 were planned. Currently, 22 are bing built and only three new units

22 are hing built and only three new units are firstly committed.

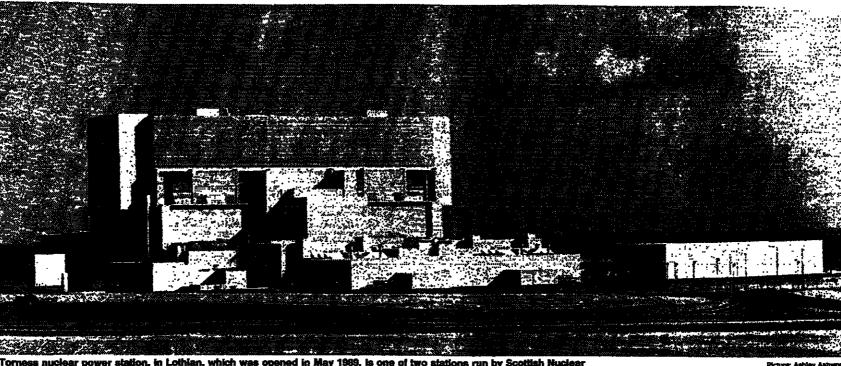
The pdustry and its critics agree that this is ine mainly to two factors: growing public concern over nuclear safety, and the hin cost and long lead times of building niclear plant. The US stopped ordering niclear stations in the mid-1970s, and by 154 few orders were being placed in the six of the world, according to figures

by 194 few orders were being placed in the rist of the world, according to figures conneed by the magazine Nuclear Engineering International in 1985.

There are now more than 400 nuclear power stations in 24 countries, meeting around 5 per cent of the world's energy demand and around 17 per cent of its electricity demand, the International Atomic Energy Authority (IAEA) calculates. Another 80-odd are under construction, say the IAEA, though how many of these say the IAEA, though how many of these wil be completed is uncertain.

lere again, the views of the industry and of its critics differ. Steve Thomas, of Sussex University's Science Policy Reearch Unit (SPRU), calculates that only 40 units are under construction or firmly

'I am considering as serious only those



A green light and a star in the east

plants that have firm export contracts that it would be financially very difficult to break," he says. "I consider plants under

construction when cement is actually being poured into a hole."

Nuclear Engineering International's fig-ures, based on questionnaires sent to utili-ties, are higher: 71 units under construction and 58 planned. But, the magazin acknowledges, many planned plants will never come to fruition, while a number under construction are virtually abandoned, notably the 15 being built in the

■In western Europe, according to the SPRU databases, only France has firm plans for new stations. Finland has invited bids for one, but has not made a decision to go ahead. Austria, Germany, Italy, the Netherlands, Spain, Sweden and Switzerland all have moratoriums on nuclear power, although Sweden is reconsidering its decision to close existing stations. The UK is awaiting a government review of the industry in 1994.

In eastern Europe, most countries are experiencing problems completing nuclear programmes – either for political or economic reasons - and exact data, particularly on the Soviet Union, is hard to come Poland abandoned work on a plant

The number of plants under construction has fallen, because of high costs and public anxiety over safety, says Juliet Sychrava. But as

concern over global warming grows, nuclear power may be the only way to meet demand without increasing carbon dioxide emissions.

scheduled to start construction in 1989, and in September 1990 called a morato-rium on nuclear power. Czechoslovakia originally planned four units at Mochovce and four at Temelin. However, two Teme-lin units have been cancelled, and it is uncertain whether the other two will be completed, given the country's economic

Hungary has four units at its Paks site. of the eight originally planned. No decision to order new plant has been taken, though extending Paks is a possibility, and the country has invited bids for new plant. Bulgaria has halted plans for a new sta-tion, because of public concern, and has not decided how to meet its future energy

demand. Romania began work on five Canadian plants ordered in 1979, but only two are so far under construction at the

■ The US has not ordered and completed any nuclear plant since 1974. The industry has come up with a plan stating the condi-tions under which new plants could be built, but there has been little progress in overcoming regulatory obstacles to licensing new plants.

■ In the Far Kast, the only region where nuclear power can genuinely be said to be expanding is the Pacific Rim. Japan is still committed to nuclear expansion, despite growing public opposition, and has ordered ten new plants.

As concern over global warming intensifies, the industry suggests that nuclear will be the only way to meet demand without

increasing carbon dioxide (Co.) emissions,
"The environmental issue may be the way nuclear saves itself from financial doom," says Gordon MacKerron, at SPRU "but many countries – the US, for instance - are still not convinced by the global warming argument."

In the UK, environmentalists reject the industry's case. Building more nuclear sta-tions, they argue, is one of the most expen-sive ways of cutting CO<sub>2</sub>; energy-efficiency measures and renewable energy offer a much cheaper alternative.

The industry replies that these would involve a significant policy shift by the government. It also argues that renewables do not have much potential: the International Energy Agency estimates that, even by 2025, they will not represent more than between 3 and 5 per cent of demand. And renewables are not suitable for meeting baseload electricity demand or for matching supply with industrial demand.

However, the government's recent state ment that renewables could meet 20 per cent of electricity demand by the year 2025 must make the country's nuclear industry

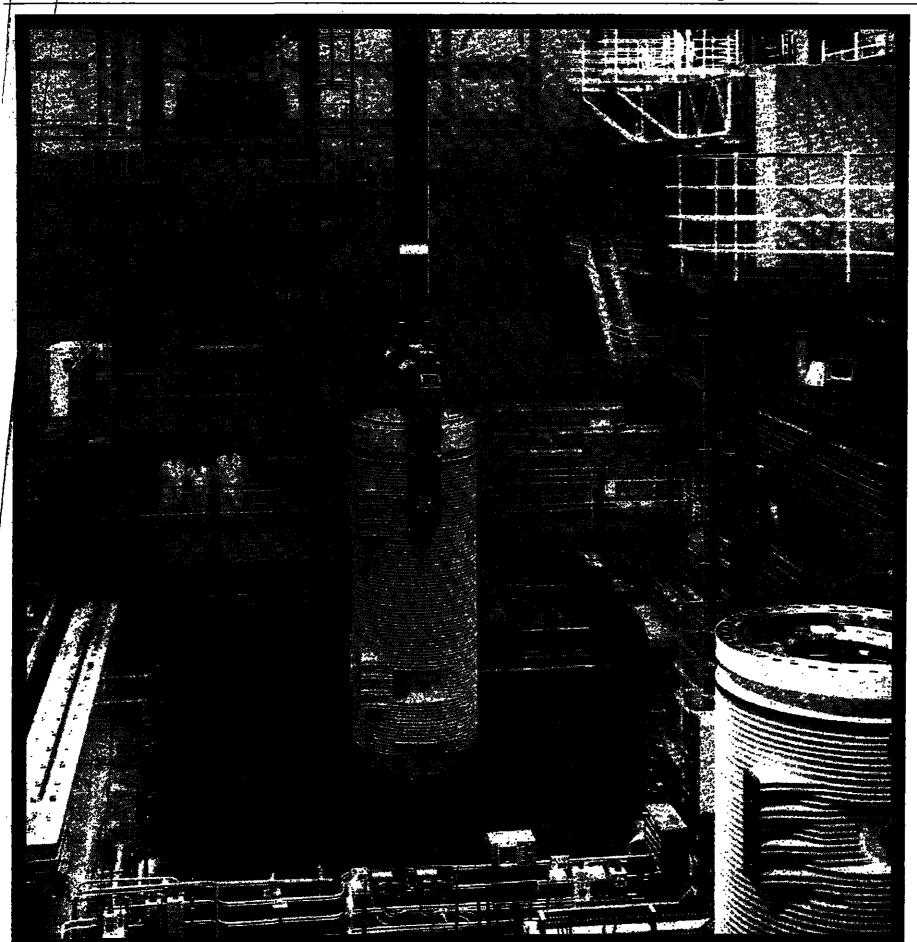
pause for thought. And while nuclear may be environmentally welcome in one respect, it still has to face a number of environmental and safety challenges. When it comes to the effects of radiation, there is no more agreement between the industry and its critics than on future capacity. Environmental lobby groups such as Greenpeace argue that radiation kills, while the industry says there is no firm evidence linking either natural or man-made radiation to cancer

uclear waste is perhaps the most vexing issue facing the industry. Critics see no long-term solution, and reject industry arguments that the deep underground stores will make the waste safe for

In the short term, most countries are storing waste on site. The only two com-mercial reprocessing plants are now in France and the UK, since Germany shut down its plant; and in the UK, Scottish Nuclear is attempting to move away from reprocessing towards on-site storage. Japan, however, may still build its own

reprocessing plant.

But perhaps the strongest argument against nuclear is the cost. In most countries, the industry relies on substantial government support, and planned plants frequently overrun on time and cost. Even the industry finds it hard to argue that nuclear will become cheaper. As safety and operating standards improve, the technology has become more, rather than less,



#### THE PLANT HAS THE WORLD'S MOST ADVANCED **NUCLEAR TECHNOLOGY**

More recently, Korea has begun to move in the same direction, and has ordered five plants; and Taiwan has indicated that it may follow suit with two units.

Indonesia has said it will start a nuclear programme, but there are few signs that the country will begin to build before the end of the century, as it is waiting for a feasibility study from Japan.

China has three reactors on order, and has talked of more.

In the Near East, India and Pakistan have expansionist nuclear plans. India has ordered six reactors from Canada, and has

an agreement, though not a firm order, with the Soviet Union for two more. Pakis-

tan has talked about 1,500 megawatts of capacity, but has neither firm plans nor

Nuclear's brightest future may well be in the east, where energy consumption is

rising and oil and gas are not always freely accessible. But the industry hopes

for a new dawn in the west, as electricity

consumption continues to grow at between

"The big question facing the industry is: what is the demand going to be?" says David Kyd, of the IAEA. "Countries like France and Germany have more power than they need. But as the appetite for

electricity grows, a long-term solution is

2 and 3 per cent a year.

any obvious means of funding them.

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# A clean new leaf

AS THE nuclear industry in the UK faces a government review, only an optimist would say its outlook was bright.

Its worst blow came in November 1989, when the gov-ernment cancelled plans to privatise its nuclear assets. Costs, especially relating to decommissioning (or dismantling) nuclear stations, reprocessing nuclear waste, and building stations, had been significantly underestimated by the government, it emerged

No more nuclear stations would be built, the government decided, until after a review of the industry's economics had been held in 1994.

Since then, the government's position on nuclear has been obscure. John Wakeham, the energy secretary, has occasionally voiced his support for that nuclear costs must be kept under control. And that, for the nuclear industry, is the rub. It is expected that, while safety and environmental issues will play their part in the 1994 review, it will be the cost of nuclear, that really

The question, however, is not whether Nuclear Electric can compete in the free market now. At the moment, the nuclear industry is subsidised - to the level of £1.25bn a year

- through a levy on the elec-tricity price. What the industry hopes to prove is that nuclear power will be competitive with other fuels in the future.

Calculating nuclear power's cost per unit, however, is far from simple, mainly because the UK stations were built over decades to different designs, making the cost of capital hard to assess. And because the industry is in the public sector, there is debate about the cost of capital that should be used in the calculation - the industry traditionally used 5 per cent, compared with 8 per cent

in the private sector.

Dividing Nuclear Electric's total output by its total costs gives a unit cost of 4.2p per kilowatt hour (compared with between 3.2 and 3.4p for coal), the company says. But, it argues, the past costs of power stations should not be the basis for deciding whether power from new stations would

The company's new station. Sizewell B, it estimates, will produce power at between 3.6p and 4.4p per unit. Its second generation of pressurised water reactors, if it is allowed to build them, would take costs down to 3.5p per unit by 2005, the company believes. This is a matter of debate,

because sceptics do not believe



Sizewell B: power at 3.6p to

the industry will contain capital costs as it claims. Size-well B, at today's estimates, will cost £2,150 per kWh to build. Hinkley C, the next station, would cost only £1,810 per kWh, according to Nuclear

But Gordon MacKerron, of Sussex University's science policy research unit, notes that the industry has a poor record on forecasting costs. The cost of building Sizewell B had overrun by up to 58 per cent, compared with original 1982

To achieve a unit cost of 3.5p, Mr MacKerron estimates, capital costs would have to fall 35-36 per cent, to £1,400 per

Experience in France, Mr MacKerron points out, shows that although the cost of build-ing the second or third plant of one design did fall, the cost of new designs kept rising.
"It is true to say that the

costs of nuclear have not come down as anticipated," says Sam Goddard, at Nuclear Electric. "But we have learnt that we have to improve safety and use new technology. That will always be expensive. But what you will get is high quality, reliability, and safety - and that is never cheap."

Estimates of long-term provisions for decommissioning, and spent-fuel management, always elusive, have also risen as the ories about decommissioning methods have changed. The **Energy Committee's February** 1990 report on the cost of nuclear power notes that these provisions were calculated at

1988, but rose to £10bn by the end of March 1990.

However, the industry is confident that it has turned over a new leaf since the days of the Central Electricity Generating Board, and should not

John Collier, Nuclear Electric's chairman, believes that Mr Wakeham's decision to cancel privatisation "galvanised" the industry: "Both Nuclear Electric and Scottish Electric are starting to perform."

Nuclear Electric increased its productivity by 6 per cent in the year to March 1991, and its turnover by 8 per cent Operating profits rose by 44 per cent. Scottish Nuclear reduced its loss from £189.9m to £32.5m.

Although the imminent review has concentrated the industry's mind, it has a long way to go to convince its crit-ics that it will compete on price in the next century. However, there are other

important arguments out for ward for continuing to invest in nuclear power. Until recently, the most frequently cited was "security of supply" This argument is still used today. Oil and gas prices are volatile, their reserves may run out, and it makes sense to diversify into nuclear. There is, as John Gittus, director-gen-eral of the British Nuclear Forum, recently told a nuclear conference, no alternative.

This is not the view of the environmental lobby, which advocates both energy conservation and renewable energy such as wind and wave power. Though renewable energy has traditionally presented little challenge to nuclear, it was recently given an important boost by Colin Moynihan, minister for renewables, when he said he now anticipated it could supply 20 per cent of electricity demand by 2025.

A stronger argument in favour of the UK industry is the need to stop producing carbon dioxide – and it is to this mast that the industry has recently pinned its most hopeful flag. Nuclear power is clean, in that respect at least. But the problems of waste disposal are still a big public issue, as well as an

Perhaps the most difficult obstacle for the industry to handle, however, is the government's commitment to a free igy. How new nuclear industry fit into that market, without distorting decisions to build new plant?

Generating

SUCCESS

#### Europe: FT writers review progress, problems and policies

#### France's giant looks abroad

■ From William Dawkins in Paris

EUROPE'S LARGEST producer of nuclear power, Electricité de France (EDF), hopes to build further on its position as a big international supplier.

The state-controlled monopoly is close to the ceiling of its market in France, the world's most nuclear-dependent country, which draws between 75 per cent and 80 per cent of its electricity from EDF's 57 reactors, depending on the season. French electricity consumption has climbed only fractionally over the past four years, varying between 327bn kilowatt-hours in 1987 and 349bnkWh

Indeed, France's own nuclear experts believe the country has more nuclear energy than it

■ From Christopher Parkes

THE DEBATE over the future of west Germany's richly-subsidised coal industry is temporarily suspended.

Output of coal is to be reduced. Jürgen Möllemann, economics minis-

ter, will shortly present the govern-ment with a new programme for an all-German energy policy. It will focus primarily on constraints imposed by the coalition's aim of reducing carbon dioxide emissions by 25-30 per cent by 2005, and the dilapidated condition of

the east German power industry. Nuclear power will figure promi-nently in the debate. Mr Möllemann set nently in the debate. Mr Möllemann set out his stall cautiously in a sketchy preview published in October. Nuclear capacity, he said, would play a substan-tial role in electricity generation "as long as comparably secure, environmen-tally-friendly and cheap sources remain unavailable".

Participants in the debate include many political, environmental and philosophical factions. The Bonn coali-tion is broadly pro-nuclear. It takes its lead from chancellor Helmut Kohl, who

■ From John Burton

ABB ATOM of Sweden, which has built 11 of the 16 nuclear reactors in the Nordic region, hopes to get its first order for a new reactor in 15 years with the construction of Finland's fifth nuclear power station.

If the Finnish narliament approves the FM10bn (\$2.5bn) project next spring, Finland will become the first western country after France to order a reactor since 1984 Plans for a new Finnish

reactor were originally proposed in the mid-1980s, but the Chernobyl accident derailed Juliet Sychrava the project as political opposi-

needs, a legacy of an over-ambitious investment drive in the 1980s as the country turned to an industrially high-profile nuclear programme to reduce its old dependence on oil imports. EDF believes France's nuclear surplus should be nat-urally absorbed by the middle

pick-up in the economy Accordingly, officials say it does not plan to increase its proportional dependence on nuclear power, though the utility has ordered a new reactor this year and is planning another in 1992 or early 1993, to keep output in line with

of the decade, assuming a

EDF is looking abroad not least because it needs a larger and more stable customer base to support its investments, pro



vide the revenues needed to run down the massive debts, FFr226.1bn (\$40.5bn) at the end of last year, built up during its nuclear expansion. EDF also has to face the cash demands of a government struggling to keep its budget deficit under

control. So it is that EDF's exports rose by 8.5 per cent last year, will be the Kozlodoui power

faster than the 6.4 per cent rise of overall production, to account for 12 per cent of the total Switzerland was the largest customer, taking 13.6bn kWh out of the 46bn kWh total exported, followed by Italy with 12.9bnkWh and Britain with 11.9bnkWh. supplied through a cross-chan-

Beyond increasing exports. EDF is working hard to push its services as a supplier of engineering consultancy, design and construction to the creaking nuclear energy authorities of eastern Europe.

The most recent example is an accord signed last August between the Bulgarian energy authority, and EDF, Groupe Foncier Anjou, an investment company with energy interests plus Générale des Eaux, the French water and civil engineering group. The French partners are to advise Bulgaria on modernising its ageing nuclear plants, on environmental protection and staff training.

of Bulgarit's electricity, which was criticised for being danger ously run down in a recent report by the International Atomic Energy Agency. Over the past two years,

station, supplier of 40 per cent

EDF has also delivered a computerised nactor monitorias system to the Soviet Union and opened pegolations for a joint venture to suild reactors in Hungary and Czechoslovakia. It is also hidding for a substan-tial stake it the supply of

power to eastern Germany.

At home, the focus of EDF's search for a nore stable curtomer base is on the innovative deals it has sruck with big industrial power users such as Pechiney, the Juminium and packaging concurn, where the electricity utilit; two years ago took a stake in 1 new aluminium smelter in eturn for providing power a preferential rates. It struck : similar deal late last year with Exxon Chemicals, the 'S chemica' producer, when EDF has invested in a new plant as part

### A role in the all-Germany policy

said earlier this year that an efficient energy policy was "unthinkable with-out a substantial role for nuclear". However, the predominantly social democrat governments of the states which comprise Germany are generally against. Although broad consensus etween federal and state governments on the conditions to be applied to development of nuclear power was first reached in 1979, it has failed to underpin the stable development of nuclear

Construction has stopped. A DM7bn (\$4.3bm) fast-breeder reactor at Kalkar, on the lower Rhine, was abandoned earlier this year, 18 years after construction started, because the state government refused to issue operating licences. A new plant built by the RWE group at Kärlich-Mülheim lies idle following legal action by activists, and progress on a Siemens fuel-rod works in Hanau has been stalled for months following the replacement of the conservative CDU/CSU coalition state gov-ernment by a mix of SPD and Greens.

Even so, Germany is a substantial producer and generator of nuclear power, and the economics, finance and energy ministries have put considerable resources behind efforts to ensure that development continues so that possibilities are kept open for future expansion, and also that major suppliers such as the Siemens subsidiary KWU are not shut out of international markets. Despite persistent outcry and protest, nuclear plant already supplies between 35 per cent and 40 per cent of west German electricity, compared with a 25 per cent average throughout the OECD.

Although the industry's share of the national energy research and develop-ment budget has been falling over the past 10 years, it still accounts for around 60 per cent of the total.

Some in the German power industry,

encouraged by the switch of environ-mentalists' attention to CO<sub>2</sub> emissions and the greenhouse effect, and by encouraging noises from Ronn, believe the time is ripe to expand nuclear capacity. Klaus Piltz, bead o the YEBA energy group believes the isne will be thought out again "in the light of the greenhouse effect". According to the latest data, east Germany is the largest per capita producer of C(, in the world, and the west comes just behind

Britain in the rankings. However, proponents suc: as Mr Piltz and Eberhard Gieske, charman of RWE, are still reluctant to pess too hard without an unequivocal led from the government. Speaking in Issen in October, Mr Eberhard showed impatience at Bonn's sluggish preparation of an energy policy, and shrugged off the contents of Mr Möllemann's religi inary effort.

Persuading the innumerable fations in Germany - on the doorstep of Chernobyl - that it can play its part afely has so far proved impossible. But in spite of the political and administrative complexities, nuclear power has one from nowhere in the 1960s to provide around 13 per cent of primary energy

#### Swedes seek Finnish order

tion to nuclear power mounted. The election of a new centre-right Finnish government in March has prompted a re-examination of the issue, with predictions that the country vill need new sources of electricity after 1994.

Finland's electricity use is expected to double between 1980 and 2000, and the only alternatives to nuclear power vould be to import electricity from Sweden and Norway or to construct coal-fired plants.

The new reactor would be owned by Perusvoime, a joint venture created by the state power company IVO, which operates two Soviet-built pressurised water reactors (PWRs), and the private power com-

pany TVO, which owns the two boiling-water reactors (BWRs) constructed by ABB Atom at the end of the 1970s.

Competition for the order has been heavy, with four final bids submitted last month. Both ARR Atom and Siemens are offering BWR units; while the Siemens/Framatome joint venture. Nuclear Power International, and the Soviet group export want to build PWR units. All of the proposed reactors would have

capacity of about 1,000MW.
"We think we have a better than 50 per cent chance of get ting the order," said Jan Runermark, president of ABB Atom, which is part of the Swiss-Swedish group Asea

One handicap that ABB Atom may face, however, is that it has not built a reactor since 1985 following the completion of the Forsmark 3 unit

units, while Westinghouse provided three PWR units. The absence of reactor orders contributed to a sharp fall in sales and profits for ABB Atom after 1986, although results have since stabilised with turnover of SKrlbn (\$168m) in 1990 and operating earnings of SKr105m.

in Sweden. ABB Atom con-

structed Sweden's nine BWR

Nevertheless, the company is continuing to develop new reactors. In addition to designing the BWR 90, an upgraded

version of the reactors it implied earlier, it has conduced research on a new reacor called Pius (process inherent Plus involves a new safév system that allows the reactir

to shut itself down if an acident occurs, and to cool autmatically within its pri-stressed concrete vessel. Pigs is still a concept and we havno market for it," says M-Runermark. The project has also been hampered by a lack of funding, but new financial support was gaized last December when AEB Atom formed a consortium with Ansaldo and Fiat in Italy to develop the reactor.

Mr Runermark remans optimistic about future auclear reactor orders. "We are at the beginning of a new down in the industry," he says.

#### The legacy of Chernobyl

#### Suspect units look safer

THE WESTERN nuclear mares and dreams about the Soviet Union and its former satellite countries in eastern

Europe.

The nightmare is of "another Chernobyl" – a nuclear disaster that would make put an end to the industry's hopes for a revival during the 1990s. The dream is of orders for

new plants from a region that is starved of energy and heavily dependent on dirty coal-burn-ing power stations.

Chernobyl itself remains under a cloud. The Ukrainian parliament voted last month to close down the whole plant in 1993 - two years ahead of schedule - after a fire in a nonnuclear area. Although no radia tion was released, the incident heightened public fears about Chemobyl and its manag

Sixteen Chernobyl-type reac-tors (RBMK graphite-moderated) are operating in the Soviet Union. Extensive modifications were carried out after the 1986 disaster, which have satisfied some of the western concerns about their safety. "While the basic design of

these reactors would not be safe enough to meet the high UK standards, there is no evidence that the design cannot be safely operated in a routine manner," said AEA Technology in a note circulated after last month's Chernobyl fire.

The Soviet Union did not export RMBK reactors. The ones supplied to eastern Europe were the V230 and V213 models of VVER-440 pressurised water reactors (PWRs). The V230 is the older design.

It has only an emergency core cooling system to provide water in case a pipe breaks. And it has no containment building to prevent release of radioactive materials in a serious accident. The more modern V213 has some containment and emergency water injection systems. strength of the Soviet PWRs, according to AEA Tech-nology, is that they have a large volume of water in their heat exchangers and large heat in an accident than their

western counterparts.

Potentially the most danger ous reactors in eastern Europe, by general consent, are the four V230s at Kozloduy in Bulgaria. They have been poorly main-tained and operator morale is low. But they cannot be closed because they produce almost 40 per cent of Bulgaria's electric-ity. The short-term compromise is to shut down the oldest pair of reactors for maintenance as soon as possible and then carry

whole site, with western technical assistance. Czechoslovakia and Hungar

have Soviet-designed PWRs that are in much better condition than Kozloduy. The four V213 reactors at Paks in Hungary are operating remarkably well. Both countries are considering whether to supplement their nuclear capacity by buy-ing western-designed PWRs -

some of the output of which would be sold back to wat European utilities

Romania is to receive a C\$315m loan from Canada o complete its first nuclear por station, a Candu reactor at Ca-novada. Its construction has been suspended because of lac-of equipment during the last years of the Ceausescu regime.

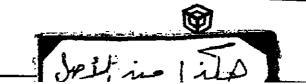
Clive Cookson

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the ancient

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Nuclear Energy Agency (NEA) in Paris, show that 55 nuclear plants worldwide had already

been shut down permanently

by the end of 1990. Most are

small reactors (less than 200

megawatts) built as experimen-

tal or demonstration projects.

At the same time, the world

had 428 nuclear plants in oper-

ation, with an average age of

11 years. The number reaching

the age of 40 - the point at which most will be ready for

decommissioning - will start to rise rapidly after 2005

and reach a peak around 2015. Even so, the NEA expects more

than 60 commercial plants

to become candidates for

decommissioning by the year

According to the NEA, the UK has a particularly large number of elderly reactors.

The average age of UK plants is 20 years, and 16 of the world's 19 nuclear power stations which exceed the age of 25 are British Magnox plants; eight of these will be over 40 by 2000. And the UK's gascooled pactors are legar than

cooled reactors are larger than their water-cooled counterparts

overseas and therefore more

So decommissioning is a par-ticularly important issue for Nuclear Electric, the main UK

nuclear operator. In June, the

expensive to decommission.

The US: lobbyists gather strength

# **Back in favour**

AFTER A decade which saw Chernobyl and the less dra-matic Three Mile Island acci-dent, nuclear energy in the US is slowly gaining political acceptance as the nation seeks acceptance, as the nation seeks viable alternatives to fossil

its rehabilitation is partly a by-product of the Gulf war, which highlighted the hazards of relying on the unstable Middle East for oil But the industrial from the try is also benditing from the growing strength of the envi-ronmental lobby. As air pollution, global wirming and the the ozone lays preoccupy the American public, nuclear energy is staring to look more

According b a recent Gallup survey, 67 per cent of Americans believe nuclear energy should be used if it would curi greenhouse gas emissions and air pollution. A bill is currently before congress which would give statutory authority to the Nuclear Rigulatory Commis-sion's proposed one-step licen-sing rule. This would simplify the licensing process by allowing just de permit, instead of the current situation where one permit is needed to build a plant an another is necessary to operate it. The move is designecto facilitate new plant construcion and help nuclear

energy tompete.

It coles at a time when no new plats have been built in the USfor nearly two decades.

The US has more nuclear power stations than any other county - the 112 with operat-

ing licenses last year generated close to 21 per cent of the nation's electricity - but every new order for nuclear stations since the mid-1970s has been cancelled. The reasons include changing energy demands and soaring construction costs, though the legacy of fear after the near-meltdown of Three Mile Island has also

been a factor.

Safety, both in terms of plant operation and waste disposal. remains the main impediment to the growth of the industry the US. Fears that the Shoreham nuclear plant on Long Island could not be evacuated safely in the event of an accident prevented it operating. The New York state court of appeals recently voted to allow Long Island Lighting Company to continue dismantiing the \$5.5bn plant which was

completed in 1984. Progress in waste disposal has also been slow. Although the government has conducted extensive studies at a possible permanent disposal site in Nevada, the plan has met local opposition.

Meanwhile, steps are finally being taken to deal with waste generated in the manufacture of nuclear weapons. Legisla-tion was enacted this month to allow the first test shipments of transuranic waste to New Mexico's waste isolation pilot project. If the public is satisfied that this waste can be safely handled, transported and shipped, it will help to ensure the growth of nuclear energy.

This year has also high

lighted problems with ageing nuclear plants. The nation's oldest, Yankee Rowe in Massachusetts, was closed indefinitely last month amid concern that the pot which holds nuclear fuel had become brittle

after 30 years of radiation. Yankee Rowe, built in 1960, has also been at the centre of a dispute over the relicensing of older plants. It was has been operating on a 40-year licence. which is due to expire in 2.000. and was to have been one of the first plants to apply for

Yankee Rowe is expected to remain off-line until April, when it is scheduled to be refu elled, and when tests will be acted on the fuel-holding

Although Yankee's vessel design differs from those at other operating nuclear plants, the problem of ageing is likely to occur elsewhere as time passes. Watchdog agencies are concerned about the corrosiveness of the steel used in pipes at some US nuclear power stations such as Surrey in south. tions, such as Surrey in southeastern Virginia. And observ ers are also worried about more mundane problems, such as the electrical wiring which, in some cases, dates from the

Karen Zagor

#### The long goodbye WHATEVER happens to the WHATEVER happens to the nuclear industry as a whole, one sector has a bright future – decommissioning. Statistics presented to an international seminar on decommissioning, organised last month by the OECD's Nuclear Paragra Accepts (MEA)

Life ends at 40 for most nuclear power stations, but closure may be a lengthy process. Clive Cookson discusses decommissioning, and in particular a proposed UK strategy

submitted to the government for approval. (It cannot be adopted officially until it has been endorsed by the Department of Energy.) Nuclear Electric estimates

that the new strategy will bring down the eventual cost of decommissioning its eight Magnox and five AGR power stations from £2.9hn to £2.1bn (in 1991 pounds) by postponing the dismantling of its plants after they have closed down. The strategy has several

■ 0-5 years after shut-down: Take all spent fuel out of the reactor. This removes more than 99 per cent of its radioac-

tivity.

5-6 years: Prepare the site for long-term surveillance by making the whole structure weather-proof and carrying out minor landscaping. ■ 6-35 years: Keep the site under surveillance.

35-37 years: Cocoon the radioactive plant and buildings in a maintenance-free concrete

decommissioning, which it has 37-135 years: Second surveillance period.

About 135 years: Either dismantle the safestore and the reactor inside and clear the site, or carry out "in situ decommissioning" - in other words bury the whole struc-ture inside a landscaped artifi-

> Nuclear Electric's previous decommissioning strategy involved dismantling the whole plant outside the reac-tor's biological shield as soon as the fuel had been removed. and then sealing the reactor for a 90-year surveillance period before finally restoring the site to a green field. So the new strategy would defer both partial clearance and final clearance by at least 30 years.

> The main advantage of the new strategy is that, by reducing Nuclear Electric's decommissioning liability, it makes the company's profit and loss accounts look healthier by about 250m a year. But it also brings radiological benefits, according to Fred Passant, waste and decommissioning

eration of significant volumes of radioactive waste through dismantling the plant. Instead, mostof the radioactivity decays on site. (The most important radio-isotope in a decommis-sioned reactor is cobalt-60, which has a half-life of 5.8 years, and has therefore virtually disappeared after 135

years.)

Many other European and US utilities are proposing decommissioning strategies which also include a 30- to 40year care and maintenance period after defuelling. On water-cooled reactors this would be followed not by encasement in a safestore but by dismantling, using remotecontrolled machinery operation that is relatively easy to carry out on a small

modular-designed PWR.
Even if the delayed dismantiing approach is adopted
widely, however, there will be some plants for which prompt dismantling is appropriate. This may be the case for example in Japan where there is a shortage of space for further nuclear plants.

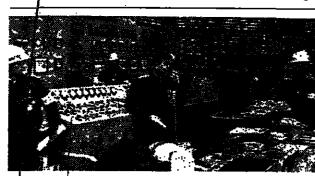
In any case, the nuclear industry is keen for the sake of its credibility to demonstrate that it can if necessary restore a nuclear site to a green field within a few years. There is extensive international collaboration on decommissioning, coordinated by the NEA and International Atomic Energy

Agency. In addition, the EC has a Ecu31.5m programme from new techniques for decommissioning. It is contributing to four pilot projects, including the dismantling of Britain's Windscale Advanced Gascooled Reactor which closed down in 1981 after 18 years operation as a prototype AGR. The latter is a £60m project funded by AEA Technology; the reactor's top dome was removed earlier this yearand dismantling of the core is scheduled to start in 1993. The AGR will have beendismantled

completely by 1996. The EC programme also includes the Gundremmingen boiling water reactor (KRB-A) in Germany, the first power plant with a capacity of several hundred megawatts to be dis-mantled. Its decommissioning is scheduled for completion in

With more shut-down nuclear plants than anywhere else in the world - eight in the west of the country and five Soviet-designed reactors in the east - Germany faces a formi-dable decommissioning prob-

lem. The German utilities, nuclear industry and govern-ment have not yet agreed how to finance the operation. Nor is there a political consensus on whether the German objective should be complete dismantl-ing and restoration of a green field site as soon as possible, or the more limited and less expensive strategy advocated by Nuclear Electric



As Jaban plans more reactors...

# Dissent grows

JAPAN'S ATOMIC Energy Commission and other government orignisations say the nation post continue to construct two nuclear reactors a

year at east until 2010. But many people are sceptical. Wih more than three major slands, the country s an immer energy infrastructure.

Becase of growing demand for electricity, the ministry of interritional trade and indus-try (Nti) and the nine regional electical utilities want to enlare the power-generating capatty. Forty-one nuclear reactrs, with overall capacity of 32 gigawatts, are commis-sionit; and Hideaki Tsuzuka, of the Science and Technology Agency's atomic energy unan, says the government strates that at least 40 more

enceded by 2010. buntering this advocacy is a fowing anti-nuclear move-ment, which first gained prom-innee in the wake of the Cher-

neyl accident.
A turning point was the accident in February at Kansal Sectric Power's Mihama-2 actor in Fukui Prefecture. hama-2 was shut down when an emergency core-cooling sys-im was activated. The prob-m was traced to faulty instalation of components. Anti-nuclear activists express concern about major

earthquakes, the long-term safety of reactors and their shut-down mechanisms, and nuclear-waste handling and storage problems. They say Japan should focus more Japan should focus more research on solar and other clean power sources, while increasing efforts to conserve energy. The government replies that the nuclear option is "clean", because it dies not add to atmospheric warning.

Japan's latest white paper on atomic energy admits that the Mihama-2 accident caused anxiety among the people. It also acknowledges that nuclear nower is "potentially danger-

power is "potentially dangerous", but goes on to guarantee the safety of Japan's nuclear

Because Japan las no energy sources of its own (except some hydroelectric plants), Miti, as well as the Sci-

nuclear powerlengineering

mixed fuel in some light-water reactors as well as experimental fast-breeder reactors. Pluto-nium is a toxic material that bombs; consequently, worries ways in which Japan will transport, use, reprocess and

The main challenges facing the government are: to find seaside sites for reactor con-struction; to continue its huge atomic energy R&D programme; and to reassure the people over safety.

Japan is starting to con-struct many advanced-pressurised water reactors (APWRs) and advanced-boiling water reactors (A-BWRs). Mitsubishi builds PWRs, while Toshiba and Hitachi construct BWRs. Tokyo Electric Power Compa-ny's initial pair of A-BRWs are the Kashiwazaki-Kariwa-8 and 7 reactors, both rated at 1 356 megawatts, to start operations in August 1996 and July 1997,

respectively.

Due to modular design, experienced construction constraints and improvements in basic design, Japan's reactors are built quickly, in about five years. Main problems do not relate to construction, but to getting approval from rural townships to use seaside sites.

Approval involves negotia-

tions over compensation to fishing unions; the amount of infrastructure, such as roads and community centres, to be built; and special taxes to be paid by the power utility.
It is becoming difficult to

find appropriate sites for reac-tors, because people in rural areas are more intense in their questioning of government and corporate safety assurances.

One of the biggest problems is waste storage. Low-level and high-level radioactive waste materials will be placed in two storage centres, to be built by 1999 at the big nuclear fuel-cy-cle facilities at Rokkashomura, in Aomori prefecture. Moves are also under way to construct an underground storage centre for highly toxic atomic waste in Horonobe, central Hokkaido.

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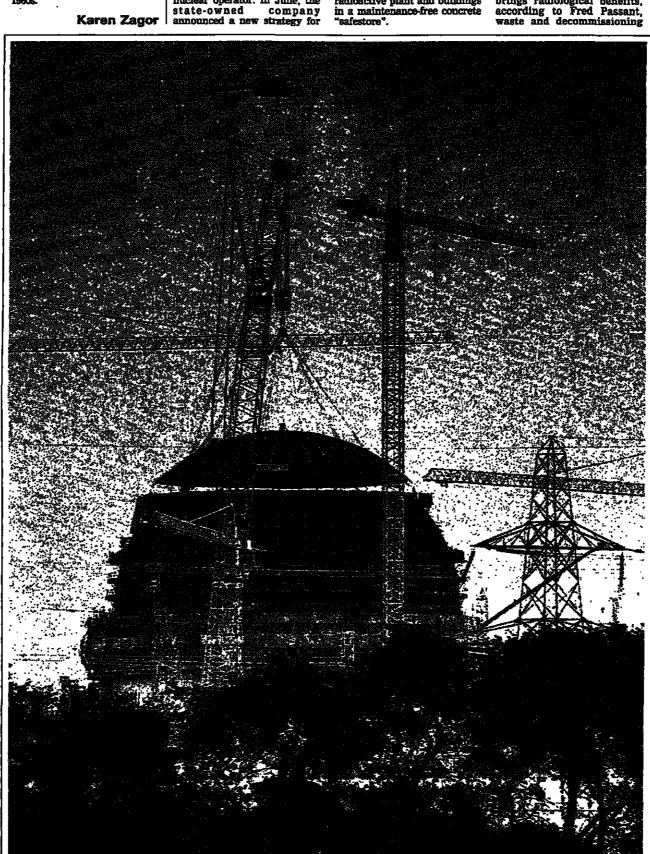
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**Neil Davis** 



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### If the price is wrong

ast month Britain's big clothing stores marked down the prices of one-fifth of their clothes to entice customers to buy. October is not even a traditional sales month. The recession has sharpened competition in the clothing market and has put renewed emphasis on price as a means of winning custom.

Yet, Verdict Research, a retail consultancy which has just completed a study of clothing prices, suggests that most retailers have not pursued a consistent pricing policy and risk confusing if not irritating

their shoppers. Clothing retailers have made lyse comparative prices nor position themselves in the mar-ket accordingly. Instead, Ver-dict says they have followed an ad hoc pricing policy relying on their own instinct.

Even between menswear and womenswear at particular chains, Verdict has detected a difference in prices. Richard Hyman, author of the Verdict report, argues that such discrepancies can confuse the shopper. A difference in price position represents lost sales and lost profits," he suggests. Yet one of the most striking

findings to emerge from Ver-dict's study is the difference in

trading philosophy between some of the big chains. For example, Marks and Spencer, the UK's biggest ciothing retailer, has adopted a radically different approach to pricing than Burton Group, the next biggest player — which might provide a clue to the two

companies differing fortunes. Verdict shows that in Octo-ber M and S offered 240 different items of womenswear whereas Burton's four chains Debenhams, Dorothy Perkins, Principles and Top Shop
 had five times that number.

In October, M and S sold its raincoats at two different prices, whereas Debenhams alone had 12 different prices, and seven of them were reduced. A small product range enhances the economies of scale in ordering and distribu-tion and simplifies stockholding and displaying goods.

John Thornhill

# fter years on a restricted diet of Golden Delicious, Granny Smith and Cox's, British shoppers are re-discovering almost forgotten varieties of English apples. Marks and Spencer plans to stock 18 English varieties this autumn and winter, J. Sains-bury 38 and Safeway 45. Traditional English apples have not been widely available

since they were swept off the shelves by cheaper, mainly French-grown, imports after Britain opened its market fully to the European Community

more than a decade ago.

UK fruit growers had all but resigned themselves to the demise of venerable varieties such as Laxton Superb, James Grieve and Chivers Delight, grieve and Chivers Delignt, and many had started grubbing up the trees which grew them. Today, thousands of trees bearing these varieties are being re-planted across southern England.

But is the return of the English armics at their to the

English apple a tribute to the multiples' responsiveness to changing consumer tastes - as they themselves would have it - or a belated recognition of public demand?

Some growers and packers say they tried in vain to interest supermarkets in a wider range. The multiples were not providing what consumers wanted - they were providing what they thought they could get the biggest mark-up on." says the Barl of Selborne, a leading fruit manager in the selborne, a leading fruit grower who sup-plies Sainsburys from his Hampshire estate. The supermarkets blame the

The supermarkets bisme the growers. "For many years they produced what they wanted to grow, not what the consumer wanted," says Alan Cheeseman, Sainsburys' apple buyer.,
There is truth on both sides of the argument. The multiples' heavy investments in automated techniques such as bar-code scanning and centralised distribution systems have given them an incentive to sell standardised products which can be delivered in large vol-umes at regular intervals.

Nothing could suit these requirements less well than traditional English apples. Pro-duced by a fragmented cottage industry of 750 commercial growers - some with only a few acres of orchard - they can be hard to grow, crop erratically, need delicate handling and have short shelf lives. Many varieties have a season

of only three or four weeks and dribble onto the market in tiny amounts. Safeway estimates that only 20 per cent of the 190,000 tons of apples grown commercially in the UK last

# The crunch has come

Guy de Jonquières rejoices in the return of the English apple



Furthermore, even growers admit that until recently they were poorly organised and their quality patchy. In the past few years, however, they have realised they had to ne more commercial to survive.

Closer collaboration has played an important role. A start was made in the early 1980s with a joint initiative to draw up common standards in areas such as packaging, grading and quality. Since then, cooperatives have grown steadily: 60 per cent of all UK-grown apples are sold through cooperatives today, double the proportion a decade ago.

English Apples and Pears, a promotional organisation formed four years ago, has begun sponsoring television commercials, with support from larger cooperatives such as Rast Kent Packers and Home Grown Fruits.

The larger cooperatives have become more enterprising, too.
At Home Grown Fruits, managing director Malcolm Schofield, a former Cadbury-Schweppes executive, has launched several successful marketing initiating. One has marketing initiatives. One has been to package smaller apples with a children's comic and sell them as fruit for school lunch boxes. Such apples, which often had to be thrown away in the past, now com-

Most growers and packers agree that Marks and Spencer was the first large retailer to recognise that it could capital-ise on these more business-like recognise that it could capitalise on these more business-like attitudes. At least some of the credit for bringing the two sides together goes to Common Ground, a heritage charity which had chosen the English apple as a symbol of its own efforts to restore the British landscape. Common Ground approached M&S in 1989 about stocking older English varieties and a year ago persuaded the group to take a stall at an "Apple Day" festival in London's Covent Garden.

David Gregory, M and S' fruit technologist, says the group liked the idea because English apples could be handled by systems it had developed to distribute sandwiches and other fresh products. Unlike some competitors, M

and other fresh products.
Unlike some competitors, M
and S does not store its
English apples in low-oxygen
warehouses but delivers them
to its shops once they are ripe.
M and S says it has
improved the supply chain by
organising regular meetings
with growers, packers and with growers, packers and propagators and exchanging information with them.
Encouraged by this show of support and by their contacts with other retailers, growers are starting to re-plant their

This investment is not without risk, particularly for smaller producers. Planting costs about £1,500 an acre, and an apple tree does not begin to yield commercial crops until it has been established for

between three and five years.

Much will depend on the
retailers' long-term support. Lord Selborne says some grow-ers are "a bit cynical" about how long it will continue. How-ever, Peter Lovelace of British and Brazilian, a Suffolk-based packer and grower, is more confident. "It started as a fad, but it has a long way to run. I wouldn't say that if they didn't taste so good," he says.

# The growers have even begun to export After much of their crop was blown to the ground in 1987, they began selling Bramley windfalls to continental buyers for juicing - a business which has developed into a small but steady trade. Meanwhile, more research is going into making English apples hardier and easier to grow. Much of the work is being done at Brogdale, an experimental horticulture station near Faversham in Kent, which the Prince of Wales helped save earlier this year after the Ministry of Agriculture decided to cut funding. Most growers and packers and safer the Ministry of Agriculture decided to cut funding. Most growers and packers and packers agree that Markya and Sanaca agree that Markya

Lathe hearts and minds
- as well as the pockets - of
football crazy youngsters.
With the football season well
into its stride, a marketing tussle over football cards is in full
swing. Even City stockbrokers
are swapping cards when not
trading bonds.
Card-collecting is a \$2bn
business worldwide. In the US,
single examples of rare baseball cards can fetch several
thousand dollars, attracting
adults as well as children. In

thousand dollars, attracting adults as well as children. In the UK the hobby has barely begun, though with some 7m children aged between five and 14, each with around 24 a week pocket money, it could take off. For 30 years, Panini, an Italian company, has produced albums and more than 30bn stickers for children, covering a wide range of Walt Disney characters and stories. Panini was bought for £30m

Panini was bought for £80m Panini was bought for £30m in 1983 by Maxwell Communications Corporation. Panini's marketing director, Bruce Burgess, was hoping to stir 10-year-olds with its "Football Card Collection". But the death of Robert Maxwell, the power behind MCC, means that Panini is now vulnerable. There are indications that MCC may now sell Panini; a couple of rival card producers are sniffing around, though their hopes ing around, though their hopes to buy it for less than 250m might still persuade MCC to retain Panini.

Merlin Publishing is the UK Meriin Publishing is the UK distributor of the US company, Super League Publishing, whose rival set of football cards is "Shooting Stars". Super League Publishing is a subsidiary of Patricia Kluge Investments, owned by the former model Patricia Kluge. The third glant in the same

The third giant in the game, Pro Set, is owned by a former Vietnam war pilot, Ludd Denney. Denney established Pro Set, a Dallas-based company, in 1989. Pro Set UK claims to have sold 15m of its first football card series, launched in Febru-

Pro Set UK sells its Football League-endorsed "Player Cards" in packets of 10 for 35p, appeal. His marketing strategy for Panini – playing on chil-



ini; Merlin's packet of 15 cards

costs 50p. Though all insist their cards Though all mass their carus are superior, all three are similar on a casual glance, featuring soccer stars from the British leagues. The scrimmage for market domination focuses on

the degree to which the compa-nies can win an advertising According to Bruce Burgess, only one set will gain that elu-sive factor, schoolboy snob has been halted by MCC. Noth-ing daunted, he has just signed a contract with former rival

a contract with former rival
Pro Set.

The main card outlets in the
UK are 40,000 newsagents, but
each of the three main players
are heavily phomoting their
products through television,
newspaper and magazine
advertising, banking on what
Burgess calls "paster-power" –
children driving their parents'
spending.

spending.
Panini had links with the Panini had links with the Mirror group, with a planned advertising budget - now probably abandoned lorever — of some £2m. Pro Sel also with a £2m promotional campaign, has teamed up with News International.

Super League Publishing is planning a £750,000 advertising campaign on the stellite tele-

vision channel Sky:

Burgess has ambilious plans.

Early 1992 he hopes b Isunch a
multifaceted joint vesture marheting campaign, which would have linked Panini - but will now connect Pro Set - with up to six other companie; that sell to 10-14 year olds.

to 10-14 year olds.
Initially, Pixra Hut will join Pro Set in cross-promoion ventures. Burgess is marieting a Pro Set-Pizza Hut nationwide kids' club, which he hoises will tune into young peoples tastes rather than pander it what parents think their chidrens' taste should be. Pizza Hut's staff in ther 202

UK outlets are underlying training to orient them mere to teenage taste; Pro Set and Pizza Hut will heavily premote one another's products. Burone another's products Burgess sees the cross-promition venture as a key device for gaining market deminance, be it Panini or, as now, Pro Set. "We don't want to help the development of football. We want to build a crase and be slightly rebellions, because that's what kids really want."

So far the UK and European So far the UK and European card market is geared entirely towards youngsters. That may change. Now that Panini is going through thugh and uncertain times, Pro Set hopes that one day a second it will that one day - soon - it will clean up not just in the US but

# business



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reward: the recipe for Prince Charles Edward Stuart's

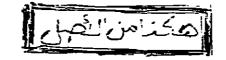
The drink that became Drambuie. To this day, only one MacKinnon in each generation

He will reval that Drambale is sweet and mellow on its own slightly drier over ice and a match for

seemt berbal essence and be'll be

nuber more forthcoming

MARE TO THE PRINCE



# BASLE AND THE UPPER RHINE

Thursday November 21 1991

F you look at a relief map of the upper Rhine region, the most striking thing them sit is that Basle, although part of Switzerland, is cut off by the Jura mountains from the rest of the countains from the rest of try. However, it is wide open to southern France and Germany with which it shares the upper reaches of the Rhine valley.

These observations are repeated often in Basle these days because this extraordinarily prosperous city sees its future, like much of its distant past, being bound up more with the development of its region and Europe rather than that of the rest of Switzerland.

And that is why, perhaps more than anywhere else in Switzerland today, there is open anxiety in the city about the prospect that the country will reject that the country
will reject the opportunity next
year to john, first, the European
Economic Area (EEA) and, at a
later stage, the European Community (EC) itself.
"We know our national boat

is on an ocean. To pretend that it is only on our own lake will not help us," says Mr Georg Krayer, chairman of the Basle

This anxiety does not arise exclusively from the fear of being excluded from the development of Europe. It derives in part from the growing realisation that other pillars on which the city has built its prosperity in the past century are also shaking a bit.

For example, Basle-based banks, which have catered so successfully in the past to French and German individuals seeking security for their generation does not see Swiss monetary stability as being

HANS BRINER still beams with pride as he recalls December 15, 1989. That was the day that Presi-

dent François Mitterrand of

France, German Chancellor Helmut Kohl and the then

Swiss prime minister, Jean-

Pascal Delamuraz, all came to

Not only did they come, but

they did so in a most spectacu-

lar way, each in his country's new high-speed train, meeting

at Basle's main rallway sta-tion to pay tribute to the efforts of hir Briner and his

colleagues to promote unified development in the upper

Rhine region.

The building of close economic and cultural relations

among the peoples of Upper Alsace, south Baden and

north-west Switzerland in

recent years is certainly some-thing worth celebrating. For

centuries until then, they seemed to spend most of their

Basle sees its future, like much of its distant past, being bound up more with the development of

its own region and the rest of Europerather than withSwitzerland. Links across the border with both France and Germany are already strong. ian Rodger reports

# **Tantalising** goal of unity

elsewhere in Europe.

Thus, the banks are learning any other financial institution for business, using whatever advantages they can muster. And one of the few advantages they have left is a strong inter-national financial centre in

Meanwhile, the chemical-pharmaceutical industry, which has contributed so much to the city's prosperity in the past century and still domi-nates its industrial structure, has begun to shift its highvalue research and production

inevitable trend, as multina-tional companies, including the Basic-based Ciba-Geigy, Roche and Sandoz, feel increasingly obliged to move closer to their main markets. However agree-able it may be, Switzerland is not a leading market.
But relations between the

chemical companies and the city were severely - perhaps irreparably - damaged by the fire at a Sandoz warehouse in nearby Schweizerhalle five years ago. The water used to put out the fire drained into the Rhine, taking toxic liquids with it that caused severe damage to marine life in the river.



**REGIO BASILIENSIS** 

Something to celebrate

ple, the border between France and Germany in the region has shifted four times. People in the region are

agreed that much of the credit

for promoting the improved climate belongs to Mr Briner, a Basic-based economist who

was inspired by the signing of

the Treaty of Rome and set out to try to build bridges between

France and Germany at the

regional level.
In 1964, he formed Regio
Basiliensis, a regional promotion organisation, with backing from the urban and rural

Basie cantonal governments and industry. A similar organ-

isation was formed in Mul-house in France two years

later and in Freiburg much

Mr Briner then sought to win some power for the Regio over regional planning, suc-

ceeding in 1975 when the

French. German and Swiss

governments agreed to set up

later in 1985:

"People here lost faith in the industry and the industry lost its innocence," Mr Urs Weber, editor of a new regional newspaper in Basie, says. Ciba-Geigy's lengthy, and so

far unsuccessful, struggle to win public approval to carry out R&D in the city using genetic engineering has shown the companies that Basle may no longer be an accommodating environment for them.

Basle's problems should not be exaggerated. With a per capita income of nearly SFr53,000 (\$36,800) a year in 1988, the city was the second-wealthest in Switzerland after Zug. And it can honourably claim to be the cultural heart of Switzerland, with more than 30 public art collections and 150 private art and antique galleries within its

limits.

Also, it might not be a bad thing, from a regional point of view if the intensity of industrial activity in Basle did recede a bit. The city has long showed signs of being absurdly overdeveloped. Huge industrial and transport facilities sit cheek-by-jowl with quiet residential districts. If a company wants to expand or modernise wants to expand or modernise its facilities in the city, it has no choice but to tear down existing buildings first.

The lengths to which the big companies have in the past companies have in the past been willing to go to stay in Basie is perhaps best illus-trated at the Sandoz complex hugging the French border. Lacking space for water treat-ment facilities, the company built a plant in 1981 on adjacent land on the French side of the border, and now pumps its waste water through an under-

ground pipe to the plant.

However, the French did not want the purified water going into the Rhine on its side of the border because that would count against their quota for such discharges. So Sandoz has to pump it back into Basle before releasing it into the river 300 meters upstream from

river 300 meters upstream from its French purification plant.

Several years earlier, when the company needed more parking space, it proposed building a parking lot on the French side of the border that would be entirely fenced in and accessible only from the Swiss side. The French agreed, thus creating a small blip in the international border, but only on condition that Sandoz modernised an old dvestuffs plant ernised an old dyestuffs plant on the French side of it.

The pressure has continued to intensify. The number of people crossing every day into Basle to earn their living, mainly from Upper Alsace, but also from southern Baden-Württemberg, has doubled in the past decade to more than 35,000. This puts additional strain on Basie's infrastructure and causes not a little resentment elsewhere, especially as more and more of these "frontaliers" are scientists, managers and other white collar

workers. Mr André Klein, secretary-general of the Départe-ment du Haut-Rhin at Colmar, says bluntly: "We would rather that there were more factories in France than have all these frontaliers going to Basle every

the problem of economic differentials between the three areas will gradually ease as regional win granuary case as regional planning and co-ordination progress. And he is joining wholeheartedly in efforts to develop the so-called "Dreieckyou land" or triangle region.
"We are a unified entity, and we need a common promotion effort," he says.

The unity of the region is a tantalising idea from many points of view. While Basle is overcrowded and lacking in space, the neighbouring French and German jurisdictions have lost of succession. tions have lots of space and available labour.

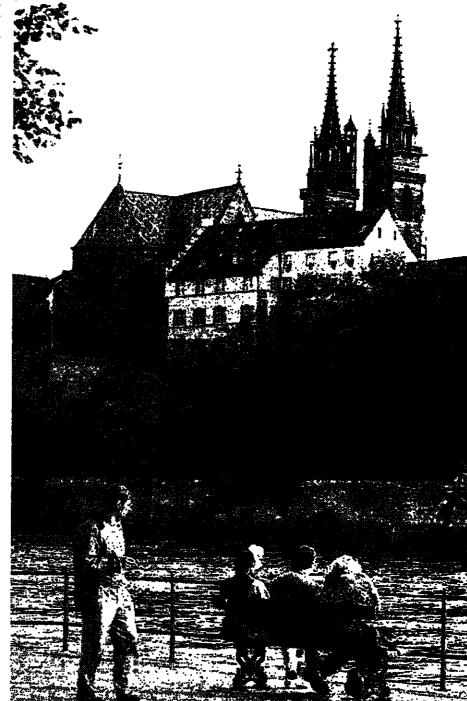
Being in the heart of Europe, the region has long had and will continue to have an impor-tant role in the movement of both people and goods. It is no coincidence that two of the world's largest freight forward-ing groups, Danzas and Panal-pina, have their headquarters

There are also strong cultural ties among the peoples of the region, despite the ravages of scores of wars and changes of borders over the centuries. The existing borders are largely the product of the Ref-ormation when Basic became Protestant, Roman Catholics converged on Freiburg and the from the French throne. How-ever, a common Allemanic dialect is still spoken in all three

It would be a considerable achievement if the three national governments concerned could subordinate their national wills to the desires of these people to develop their

region.

"We are a model for Europe," says Mr Hans Briner, the man who is generally credited with the idea of promoting regional co-ordination in the post-war era, and who has been working on it tirelessly for 27 years as head of an organisa-tion called Regio Basiliensis. "We want a Europe of regions, not countries," Mr Bri-



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Visiting in style: Mitterrand, Kohl and Delamuraz with their high-speed trains in Basie

to an hour away from here by car and read the same papers and speak the same dialect as we do," says Mr Paul

we do," says Mr Paul Lachaunce, the SBCI vice-pres-ident who heads the team.
On a totally different level, in the late 1970s all three national governments had ambitious plans for nuclear power developments in the tourist promotion and the like. It is not easy to pin down exactly what this now rather exactly what this now rather unwieldy apparatus has achieved, but there is no doubt that a sense of belonging to a region has become more widespread in the past few years, and preoccupations about borders have tumbled.

The the case of Swiss Bank power developments in the upper Rhine region, but co-ordinated opposition in the three areas helped stall all but one of the plants. "That movement really helped to develop a regional consciousness," Mr Urs Weber, editor of a new regional newspaper, says.

Mr Briner himself does not claim any great accomplish-Take the case of Swiss Bank

Corporation, which has long had its headquarters in Basle, but had never thought much until recently about doing business in neighbouring parts of France and Germany. It was all too daunting, what with different laws, customs and practices on personal and small business loans in the two foreign countries.

officials have worked diligently on such matters as regional transport networks,

environmental protection,

Three years ago, a team was up to try and tap the regional market. "We are looking for people who live up

claim any great accomplish-ments for the Regio organisa-tion, other than that of convincing the three heads of government to come to Basle.
"I am a kind of missionary," he says. "We cannot dictate anything: We needed 20 years just to get to the point where our decision-makers would entertain new ideas on neighbourhood-making. Remember this is a region where people killed each other."

Mr Briner believes that the region is now sufficiently established that it will sur-

European Community.

"This region is probably prepared to test every eventual-ity. Take the worst case, that we do not enter the EEA or the EC. We will then be in a very difficult situation. Business would move out. There would be a lot of human problems, especially on the Swiss side of the borders. But the rest of the region would be in a much bet-

vive, regardless of whether or not Switzerland joins the

ter position. The best scenario is that we enter the EC as soon as possible and start discussing the shape of the new European confederation. We want Europe of the regions. Europe should be organised like Swit-

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EVER since the first wooden bridge across the Rhine at Basie was built in 1225, the city has been a busy crossroads at the centre of Europe.

Today, it is still a key centre for transport, with important water, road, rail and air links to all parts of Europe and beyond. No less than 40 per cent of Switzerland's trade passes through the city.

There is also an increasing amount of trans-shipment through Basle between northern and southern European countries, including the breakdown of 40-tonne lorry loads to the 28-tonne limit specified by the Swiss authorities for shipments through the Alpine

Several large transport groups have their headquarters in Basle, including the freight forwarders Danzas and Panalpina, and the shipping group Schweizerische Reederei &

With the prospect of Swiss membership in the European Community, the importance of the transport infrastructure in the city and surrounding area seems almost certain to grow.
The relative importance of different modes of transport has changed considerably since 1225, and continues to change. Next year will see the opening of the Rhine-Main-Danube

have an impact on water trans-

BASLE'S position as a financial centre is distin-SFr100m. The richest, Mr Paul Sacher, a musician who marguished more these days by the list of members than by its ried into the Hoffmann-La Roche fortune, has assets of between SFr3bn and SFr4bn, activity, and there seems little mainly in Roche shares. The other financial institu possibility of things picking up in the near future.

One of Switzerland's three universal banks, Swiss Bank Corporation, has its headquarters there, but most of its mar-ket and international activity is managed in Zurick. No one seriously suggests that Besle, which is only an hour away from Zurich, will win back a place in international banking business in the foreseeable

The Bank for International ents, which serves the industrialised countries' central banks, is based in Basle but it tries its best to avoid making its presence and activ-

ities known. The Swiss Bankers Association is likewise headquartered in the city, a reflection of the Swiss preoccupation with bal-ance - in this case, preventing dominated by the powerful Zurich-based banks. And, in any event, most of its lobbying activity is aimed at Berne.

Basle is still a good centre for private banking, with many huge private fortunes made from the city's long history of successful enterprise. In a recent listing by the Basler Zeitung of the city's richest

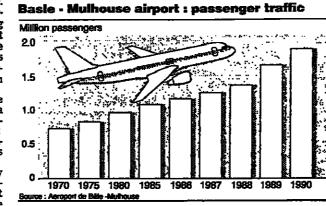
lan Rodger examines Basle's role as a transport centre

# **Busy crossroads**

port in the heart of Europe. France, Germany and Switzerland are all building high-speed rail systems that could reach Basie, and there are plans for a new rail pass through the Alps to accommodate anticipated increases in

The local authorities in the region are developing a regional rail system for commuters and the local airport a unique Franco-Swiss enti-- also has ambitious plans for the future.

The airport, which formally serves both Basle and Mulhouse in France, is the result of a 1949 treaty between France and Switzerland providing for an entity that would be located on the French side of the bor-der but financed largely by the Swiss. The airport facilities, except for the runways and air-craft docking equipment, are split in two, such that passen-gers and freight going to or coming from the two countries use their own customs and immigration facilities. The airport is not a national border hetween the two countries.



Swiss traffic approaches the airport, which is only 4km from the centre of Basle, by way of a fenced-in road, thus avoiding a French border

crossing on the way.

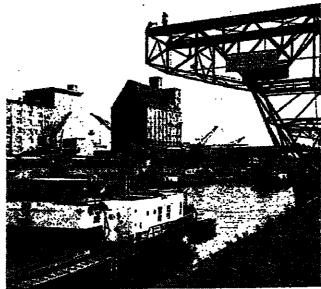
Management of the airport is shared, with French employees paid at French rates and under French laws, and Swiss workers under Swiss terms and con-

The airport developed slowly at first, affected by the drawmany to make the facility tri-national. The airport authority is sympathetic in principle to this request, not least because it does not want to see a competing airport built in southern Baden-Württemberg.

Since 1987, Germans have participated in the airport consultative committee. The airport has begun calling itself "Euroairport" and claims in its publicity to serve Freiburg as well as Basle and Mulhouse. The city of Freiburg now sponsors a regular bus service to

the airport.
The next steps are more complicated. Freiburg wants flights from other parts of Ger-many to the Euroairport to be considered domestic flights and therefore to benefit from domestic tariffs. And it wants to become a full member in the airport management.
Airport managers, who

already have to tiptoe about carefully to respect the immi-gration rules of two countries dread the thought of having to deal with a third. This, of course, will be simpler once border controls within the EC



are abolished. They also dread opening the 1949 treaty for amendment, fearing that it would open the way for France, in particular, to negotiate tougher terms for the use of its territory.

The airport authorities are more interested in planning for expansion. They have managed to reserve additional land for a second runway, although it is not likely to be needed for a decade or more. And they are

trying, so far without succe to interest the French and Swiss railways in establishing a rail station at the airport.

The railways, understanda-bly, are more interested in developing their own glamor-ous high-speed trains. Basle is already well served, having stations within its limits of the French, German and Swiss railway systems. Both the Swiss and German railways plan to extend their high-speed

systems to Baske, and there are hopes that the French system too will terminate at the city. Perhaps the most interesting development on the shipping front will be the opening of the Rhine-Main-Danube canal new Sentember, Mr Christian Acs. chlimann, president of SRN, says it is still unclear what impact it will have on Rhine traffic. "We worry a bit about eastern European flects coming into the Rhine with their low costs. Our safety standards on the Rhine are much higher than those on the Danube. We are not trying to keep them out, but rather to maintain our standards," he says.

Given the long distances on the Danube and the relatively low density of industrial activity on it compared to the Rhine, he doubts that the opening of the canal will provide a big opportunity for Rhine ship operators in the near future.

Mr Aeschlimann is more concerned about unfair competition from Europe's railways and roads. He claims that they charge little more to ship goods by rail from Rotterdam to Milan than from Basle to Milan, thus making the combined ship-rail option uncom-petitive. He argues that it would be far better for Europe to use more fully the water transport routes that it has than to continue expanding road and rail networks.

#### **BANKING AND FINANCE**

# Overshadowed by Zurich

tion that is totally part of the Basle community is the local significant tax disadvantages," says Mr Georg Krayer, chair-man of the Basle exchange and stock exchange, but its days seem numbered now that the country's stock exchanges are in the middle of a period of partner in the Basle firm of A. Sarasin & Co.

radical reform.

In the past few years, the number of stock exchanges in Switzerland has been dwind-The latest concrete step toward unity was taken with the introduction, from the first of this year, of a centralis ling rapidly from an absurd seven to three. Basie's, with turnover of about SFr80bn a office for handling new list-ings. Within the next few weeks, industry leaders are to year, is by far the smallest of the remaining three; Geneva's turnover is about SFr200bn decide on whether or not to install an electronic market specially designed for them by Andersen Consulting. As with most collective deciwhile Zurich dominates with

The problem facing the Basle exchange is that its 14 members, most of whom are sions in Switzerland, it would be dangerous to forecast the outcome of the security dealers' deliberations. There is, also members of the Zurich and Geneva exchanges, are more concerned with the overapparently, a preference among Zurich dealers to post-pone the introduction of the electronic system until after all health and future of Swiss securities markets than of any particular exchange. And, in the new Zurich stock exchange building is completed next order to be competitive in the world, they see the need to cre-ate a single, large, liquid maryear. Some also wonder whether they would be wiser to buy a relatively inexpenket in the country, with most trading carried out electronisive, off-the-shelf computer system rather than the highcally.
"We strongly feel that Swit-

cost design from Andersen. zerland is no longer the centre of the world. It is just one On the other hand, resoluto have assets of more than with others, and with some because business is slipping

exchanges to London and Lux-embourg. The attitude of the three big banks, which account for more than half the turnover on the Swiss stock exchanges, will be crucial. But they have not yet indicated what they intend to do.

ing power of Zurich's airport which is only an hour away by

In recent years, however,

activity has grown more rap-

idly, following the heightened pace of development in the

whole upper Rhine region. It

now serves 2m passengers a year and handles nearly 60,000

The next challenge for the

airport authorities is to

respond to a request from Ger-

road or rail.

tonnes of freight.

What is clear is that, one way or another, the Swiss will move to electronic trading within the next two or three years. What that will mean for Basle's financial community is the subject of some debate. "We are in an old building here, which shows perhaps that we have more of a history than a past," one member says sardonically.

'In the near future, since most of our members are mem-bers of Zurich and Geneva too, they may centralise their operations in Zurich. In the medium term, it is an open question. At least they have the opportunity as members to go anywhere," Mr Krayer says. Mr Ren Kaufmann, director of the exchange, is more optimistic. "Electronic trading will provide a new lease of life for all of us. With decentral-ised access to trading, know-how can stay where it is."

Mr Krayer suspects that Basle will have to develop excellence in some niche area, much as Edinburgh has managed to remain an important centre for fund management. He points out that Basle dealers have specialised in the past in forward trading, and were instrumental in developing the national electronic options and futures exchange, Soffex, three

years ago. Another possibility is that Basle will become a regional

financial centre. Perhaps sur-prisingly, the city's financial institutions have not won much business from the neigh-bouring upper Alsace and southern Baden-Württemberg areas. In fact, it would be more accurate to say that it seldom occurred to them to look for business in these areas, which were relatively

poor compared to Basie.
Also, for centuries, the citizens of Basie have been accustomed to seeing their neigh-bours seek refuge in Switzerland from political and financial instability in their own countries, so there was no need to reach out to them.

Today, the movements across the borders are larger than ever but for different rea sons. On one hand, the chronic labour shortage in Basle is creating more opportunities

for French and German workers seeking high-paying jobs. On the other, the lack of space in the city is forcing Swiss companies to expand in neigh-bouring France and Germany.

Swiss Bank Corporation was the first to detect an opportunity in these trends, and set up a unit three years ago to tap the regional market. Mr Paul Lachausse, who heads the unit, says the greatest success so far has been in the personal mortgage field. More than 35,000 French and German residents travel to work in Basle every day and, of course, earn Swiss franc salaries.

Until recently, Swiss interest rates were much lower than those in France, presenting many of these people with an opportunity to finance their homes more cheaply than they would at their local banks. "A mortgage from us also gives them an opportunity to hedge

their currency risk," Mr Lachausse says.

The bank has also sought

business with small and medi-um-size Swiss companies expanding into Alsace and Baden-Wurttemberg, but so far has not been very successful. "If you think about it, you realise that these people do not need us for their everyday banking, they need a local bank," Mr Lachausse admits. And often SBCI cannot compete against local credit unions offering very line rates.

However, his group has found that, with its growing expertise in the laws, regulations and customs of provincial France and Germany, it can help companies in all mergers and acquisitions and with their international trade

lan Rodger

BASLE & THE UPPER RHINE

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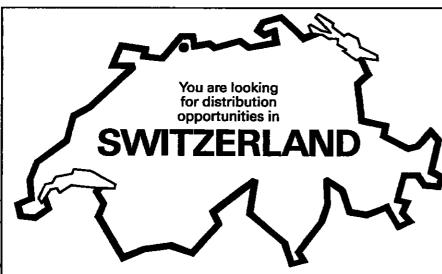
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# **Thoroughly** integrated

■ PROFILE: VITRA

companies have long had operations in all three countries of the so-called Regio Bas-

These days, smaller companies too are becoming increasingly indifferent to the borders which divide the region.

"On an average day, I may cross borders three or four times for meetings," says Mr

Rolf Fehlbaum, director of Vitra, a Basie-based office furniture and shopfitting group. Vitra was established in Basle in the 1930s by Mr Fehl-baum's father as a shopfitting business, and diversified into office furniture after the war. Its regional expansion also dates from that period; the group set up a manufacturing plant in Weil with nine employees just across the Ger-man-Swiss border from Basle in 1950. Its purpose was to duplicate production facilities

"It sounds odd now, but in those days trade barriers were more important, and we did not really think much about rationalisation. We wanted to get into the big German mar-ket," Mr Fehlbaum says. Operations at Weil have expanded dramatically since

then and now are the largest in the group, with 880 of a total 1,370 employees. The large site on the southern edge of Weil houses not only factories but also the Vitra Design Museum. The group has also built a plastics plant at Blotzheim on the French side of the threeway border, and now has a thoroughly integrated move-ment of raw materials and

intermediate products among its three production sites. Group headquarters remain in Basle and Mr Fehlbaum

The Vitra Design Museum at Weil am Rhein on the Swiss-German border near Basic is housed in a building designed by California architect Frank Gehry. The museum has a collection of 1,200 pieces tracing the evolution of industrial furniture design

shares overall management with his two brothers.

One reason for the expansion into Germany and France was the shortage of labour in Basle. Mr Fehlbaum denies, however, that the group tries to take advantage of labour rate differ-entials in the three countries.

"We often do these calcula-tions, only to end up doing what we would have done anyway. In Switzerland, wages are higher, but there are fewer holidays than in Germany and workers are more flexible about overtime. Anyway, it is impossible to do a sort of con-stant arbitrage. Each national company is an operation in its own right and its managers have their own interests to

It is equally difficult to play games with corporate taxes, such as on internal transfer pricing, he says.

The German tax authority looks very carefully at a company with a Swiss background. more thoroughly than they look at an ordinary German one. But if you do things cor-rectly, that is not a problem. You have to be balanced in what you do."

Mr Fehlbaum says tariffs are

no longer important enough to be a factor in the group's operations, so Vitra is not anticipating any change in its affairs as a result of Switzerland's plan to participate in the European Economic Area (EEA) or ultimately the Euro-

"I have a Swiss passport, but I do not feel I live on an island Basle is very exposed to a region which is already very European.' Vitra now has a worldwide

reputation for its furniture design, but Mr Fehlbaum has no intention to expand produc-tion operations outside the Regio area. It is building a new factory at Neuenburg a few miles south of Weil and has plans for expansion in both Basle and Blotzheim.

Fehlbaum believes the criti-cal factors for a small company in deciding on factory locations are whether or not you under-stand the mentality of the people and labour supply.

The labour supply has been

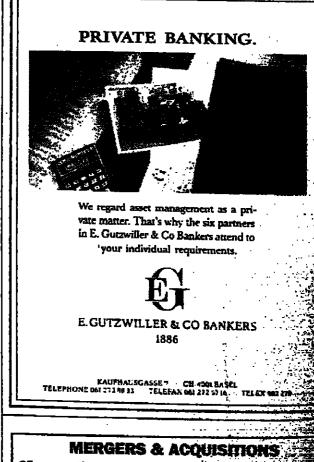
a problem from time to time, especially in Basle itself but, he says, "the fact that we are on this border gives us much more than if we were any-where else in Switzerland." The group is now benefitting from the arrival in Germany of skilled craftsmen from eastern European countries, for exam-

Logistically, Mr Fehlbaum finds the Basle area very convenient. Rail and road connections are excellent for shipping goods and the group sources materials from a wide area. From the Basie-Mulhouse airport, group salesmen can catch commuter air services and be in most European cities by

We think about expansion elsewhere from time to time, but in the end, we come back to this area. It has to do with management structure, I think A bigger company might think more abstractly about location, but we are not in that category. We run the group in a personal style."

Another attraction, he says is that the upper Rhine area is not affected much by the prob as of our time. "We are blessed with small

ian Rodger



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#### **BASLE AND THE UPPER RHINE 3**

FRANCE

IT has been exactly five years since a fire at a chemical depot at Schweizerhalle, a few miles up the Rhine from Basle, caused massive pollution in

Whatever the long-term ecological impact of the disaster - and it now appears to be quite modest - its effects on the social environment in the Basle area were immense.

It brought to an abrupt end in the view of many, an era of naivety on both sides. Basle people had tended to put out of their minds the notion that they lived with a substantial element of risk, having three huge chemical complexes in their midst. The chemical companies, for their part, were inclined to reinforce this complacent view, giving the impression that they knew best how to take care of their businesses and the town.

Those attitudes were rudely shattered on November 1, 1986 as the sounds of sirens and an acrid stench spread over the city. Worse, when firemen pumped water onto the fire in the warehouse owned by Sandoz, up to 30 tonnes of dangerous agricultural chemicals. including 200kg of mercury, were washed into the Rhine. A great deal of marine life,

especially eels, was killed Although no human life was lost, the fire could have led to widespread deaths through a

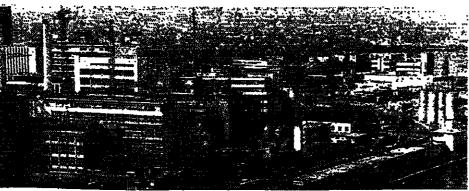
In the weeks after the fire,

liensis that a group of econo-mists has recently begun to chart the evolution of the upper Rhine regional economy rather than that of Basic

The generally accepted definition of the region is the area comprising the six Swiss cantons around Basle plus six districts of the upper Alsace in France extending from the Swiss border slightly to the north of Colmar, and five dis-tricts in Baden-Württemberg extending a bit north of Frei-

burg.
This is an area of some 2m people, of whom 500,000 live in the Swiss part, 900,000 in Germany and 600,000 in France. It has an extraordinarily high employment level of approximately 1m and an equally impressive gross regional product of roughly Ecu40bn (SFr70bn).

However, there are consider able differences in the eco-nomic structures of the different components of the region, reflecting to a large extent the differing political regimes



Sandoz produces more than 90 per cent of its pharmaceuticals in the Basie area

both the companies and local ian Rodger on politics and the chemical industry political leaders would behave in ways that they would later regret. The companies fre

# End of an era

they cannot be trusted.
The companies accept these criticisms and now make great efforts to explain their activi-ties. "Until 1986, the attitude here was that the press was an unnecessary evil and contacts with it were minimal. Schweizerhalle really affected the culernane reany anected the cul-ture of the company. We speak willingly about it now," a San-doz official says.

They have also sharply increased their spending on

environmental protection systems, notably on huge catch basins to trap water used in

putting out any eventual fires.
"We think we have been able to rebuild confidence to a certain extent - not that we are being loved or kissed - and we hope we can go further," says Heini Lippuner, chairman of Ciba-Geigy's executive committhe "There will always be risk in our industry. The question is how much is tolerable."

Despite the improved atmo-

sphere, the future of the chemi cal industry in Basle is by no means secure. All three big companies have become nervous about an excessive con-

centration of their activities in the city and are gradually putting down roots in foreign soil and financial markets.

Development of the chemical industry

Certainly, the companies have a remarkably large portion of their activities in Basle. Ciba, for example, makes only 2 per cent of its sales in Switzerland, but has 25 per cent of zerland, but has 25 per cent of its employees there and over half of its research and development budget. Roche has 21 per cent of its employees and a quarter of its R&D effort in Switzerland but only 3.8 per cent of sales.

90 per cent of its pharmaceuticals in the Basie area, the other two companies some what less. "This has not bothered us up to now, but perhaps we should move before it does bother us," says Sandoz. Spokesmen for all three com-

Sandoz produces more than

SWITZERLAND)

panies say that there will be no more significant expansion in Basic. They carefully do not say that they are abandoning the city. "We have passed the zenith of our involvement in the Basle region," is the way a Sandoz official puts it.

But there is a momentum in industrial affairs and once an outward trend of investment gets established, it may be difficult to reverse. It is strange that few industry spokesmen emphasise the extraordinary commercial value of the con-centration of world-class chemical and pharmaceutical research talent in the city, and the desirability of preserving it. With three multinational companies, a like number of independent research institutes and a university all spending heavily on chemical and pharmaceutical innovation, there are great benefits

It would be easy to attribute the companies' negative attitude to Basle to the shortage of space and manpower in the area. For example, according to the Swiss Society of Chemical Industries, of the 720 graduate chemists hired by the industry between 1988 and 1990, only 215 were Swiss.

However, a more substantial reason is the increasing challenge posed by a powerful lobby opposed to genetic engineering. That challenge took precise form two years ago when Ciba applied to the city of Basle for permission to invest SFr120m in a new building in the city for biotechnol-

ogy research.

The application was vigorously challenged by the World Wildlife Fund and a local organisation called the Basle Appeal Against Gene Technology. Ciba finally got its permit in July of this year – with sev-eral conditions attached – but the opponents nevertheless appealed to the courts. These appeals could take up to three years and the company cannot move until the process is com-

All three companies are appalled by the ease with which their attempts to keep on top of a crucial technology can be thwarted under Swiss law. Roche, which also has a building permit pending in Basie, has largely skirted the problem through its acquisition last year of a controlling stake in Genentech in the US.

Ciba, for its part, has made clear that it will decide by the end of the year whether to build its so-called Biotech nikum elsewhere. "It is vital for us to be able to practice genetic engineering, both in research and production," Mr Lippuner says. "We will have to decide by the end of the year where to put our biotechnology

pilot plant."
Ms Florianne Koechlin, one of the leaders of the Basle Appeal group, says the main problem with genetic engineer-ing is the high level of ignorance about it in the scientific community.

Although speaking only pe sonally, she says she would be satisfied if the company would raise the safety measures in the proposed plant to a higher level, but Ciba has claimed this would render the investment uneconomic. That suggests there is still the possibility of a longer-term impact on Basle of the genetic engineering debate in the city could be more seri-

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#### **■** ECONOMIC STRUCTURE

# Many differences

under which they have developed. In the Swiss sector for example, only 7,800 are employed in agriculture, whereas in southern Baden the figure is 15,400 and in the

quently made petulant and

self-serving statements in an

attempt to play down the sig-nificance of the disaster. Angry

residents said the companies

were murderers and, on one

occasion, threw dead fish from

the Rhine at Sandoz officials.

"The over-reaction showed that something was wrong in the relationship," a Roche offi-

cial says.
Today, both sides are calm

again, but also more wary of each other. Public opinion

polls indicate that the people of Basle think the companies are

progressive, successful and provide good jobs. But they do

not see the companies as friendly, either to themselves

or to the environment, and so

upper Alsace 13,400. On the Swiss side, secondary industry provides 84,000 jobs of which nearly a half are in of which nearly a half are in the chemical sector. Indeed, the chemical industry provides nearly 20 per cent of all value added in the Basle area. Upper Alsace is the least developed area industrially, and its industrial jobs have been concentrated in low growth traditional industries.

growth traditional industries such as textiles and clothing. There is also a heavy dependence on a Peugeot motor plant at Mulhouse. However, it is also the fastest growing part of the region. Several new industries, including a handful ment makers, have been attracted in recent years.

Swiss side stands out again, with a strong representation in banking and insurance, while both the upper Alsace and south Baden areas are strong in wholesaling. All three areas have a relatively low representation in govern-ment and professional services, being at the periphery of their countries - and the overall position of services in the regional economy is relatively weak, accounting for 55.5 per cent of value added compared with the European average of

60.5 per cent. Service sectors, as well as transport, are seen by many as those that offer the most potential for growth as the region takes on its own iden-

tity. "This is natural centre for European transport, with the Rhine access and good rail and air connections," says Mr Christoph Koellreuter, chief economist of the Basle Business Cycle Research Group (BAK). "What we are looking at is bringing back activity to

Last June, BAK began publishing quarterly economic analyses for the region. In its most recent issue, it forecast that the Regio would have real growth of only 1.9 per cent in 1991 after a strong 8.8 per cent last year. The outlook for next year was for a slight accelera-tion to 2.5 per cent growth. BAK acknowledged that the

economies of the three parts of the region are still heavily influenced by their national economies. Thus, the Swiss and French parts of it have

been more sluggish than the German part this year, and the reverse situation is expected to

occur next year.

The region is also clearly suffering from being at the periphery of the three countries. While the growth rates suggested above are higher than those for western Europe as a whole, they are below average in the three countries

The most important single factor in the regional economy is the chemical industry, accounting for some 12 per cent of value added. BAK anticipates that growth in value added this year will be about 2.4 per cent compared to 4.8 per cent last year.

Slumping demand for chemi-cals is being offset by progress in the pharmaceutical sector. Next year, the overall growth rate should be somewhat higher, perhaps 3.4 per cent, as recovery in the building and automotive industries is expected to stimulate demand for pigments and speciality

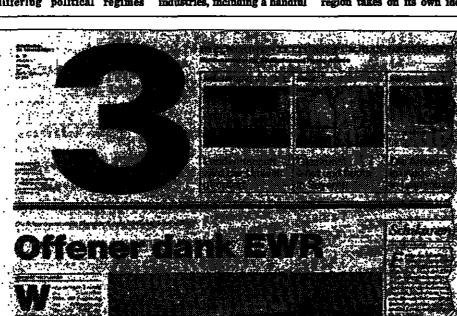
The capital goods sectors

and value added is expected to grow by only 1.8 per cent com-pared to 5.8 per cent growth last year. Only the continuing strength of demand for capital goods in Germany is preventing a bigger slide. Not surpris-ingly, German machinery makers have fared best, and are expected to show growth of nearly 3 per cent this year. On the French side, Pengeot has invested about FFr3bn in

tooling up for its new 106 model at Mulhouse, but pro-duction of the 205 has been progressively curtailed.
The construction industry is

expected to register a slight decline this year, with slumps in north-west Switzerland and Upper Alsace more than offset-ting the more buoyant conditions in south Baden. Housing has been particularly hard hit because of high interest rates. In the second quarter, housing orders in Basle City tumbled 26 per cent while in Upper permits issued for housing dropped 22 per series Alsace, the number of building opped 22 per cent.

lan Rodger



#### ■ PROFILE: 3

# Regional newspaper

It is called, simply, "3", indicating the three countries, France, Germany and Switzerland, forming the region it is attempting to serve, the so-called "Dreieckland".

The weekly paper was launched in February by the Basler Zeitung, the main daily in the city. It is published as a 16-page section in the Basler Zeitung on Thursdays and is also sold separately in kiosks in the neighbouring towns in France and Germany.

"When we started the proj-ect, we thought that there

might be a real regional market. Now we know there is," says Mr Urs Weber, its editor. The paper's main concerns are the problems of the people who live with the borders in the region on a day-to-day

It has articles on such subjects as counselling Swiss on buying property in France and Germany and on the difficul-ties encountered by French residents with their social security system if they work in Switzerland.

The local implications of Switzerland joining the Euro-pean Economic Area (EEA) and ultimately the European Community are now being

minutely examined.

Most of the articles are in

German, but there are always a couple in French and many of the illustrations have

"There are are a lot of people in Alsace who still speak and understand the Allemanic dialect of the region, and we are trying to draw them in to read

German," Mr Weber says. So far, sales in neighbouring areas of France and Germany have been slow in developing, but the Basler Zeitung is likely to be patient with the project.

French language captions

"Our ultimate goal is to sell our entire paper in the region. We are looking towards a time when national news will be of less importance, so the people will want to buy a regional paper rather than different national ones."

lan Rodger

#### ■ PROFILE: Swiss Industries Fair

# Serious problems

THE Swiss Industries Fair (SIF) is one of Basle's success stories, being one of the few such organisations to be entirely commercially run and

self-supporting.
SIF is probably best known for its annual European Watch, Clock and Jewellery Fair which this year attracted more than 2,000 exhibitors from 25 countries. But it also attracts fessional exhibitions and con-

gresses, enabling it to rank among the top 10 exhibition

centres in Europe.

However, today it has two
serious problems that must be
resolved in the near future if it is to continue to prosper. The first is the need to find more space. The second is more difficult: finding ways to counter the disadvantages arising from Switzerland not being in the European Community. "We are only one mile from the future

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border of the European Com-munity – but unfortunately we are on the wrong side," says Mr Philippe Lévy, the

SIF's director-general.
From the beginning of 1993, when there will be free circulation of people and goods in the EC, there will still be a border between the EC and Switzer-land, putting the SIF at a sig-nificant disadvantage to its competitors in other European centres. Meanwhile, the organisation anticipates that it will be short of space by the mid-1990s, and it has no potential for expansion on its current site in the middle of the city. The solution now being con-sidered for both these problems

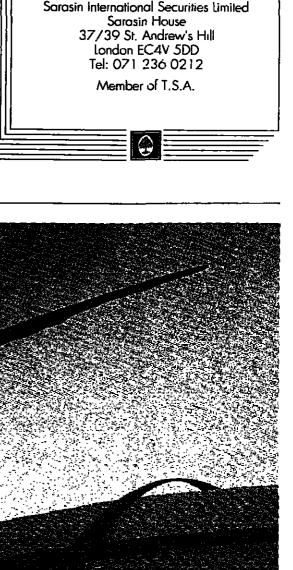
is a reflection of the height-ened interest in regional development in the upper Rhine area. The idea is to build a new exhibition centre either on the German or French side of Basle's border, and to bring French and German local and regional authorities into the ownership of the organisation. Since 1990, a committee formed of officials from all three sides of the upper Rhine borders has been considering

new sites.
Mr Lévy says the choice has been narrowed to two - one adjacent to the Euroairport, which would be entirely on which would be entirely on French soil, and another on a former freight yard right on the German-Swiss border that is no longer used by German Railways. Ironically, the 60 per cent of the land that is in Basle is owned by Deutsche Bundestahn and the dipper sent that bahn and the 40 per cent that is in Germany is owned almost entirely by the city of Basle.

A decision is expected early next year, and then a fresh new organisational structure will have to be created if a new What is already decided is

that the new centre will be owned by organisations in the three countries. Levy would

like SIF - now 25 per cent owned by the city of Basle, with the rest of the shares in private Swiss hands - to remain the managing company, retaining its freedom to operate commercially.



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**CINEMA** 

# Manly pursuits

THE TWO JAKES Jack Nicholson

POINT BREAK Kathryn Bigelow

K2 Frank Roddam

HANGIN' WITH THE HOMEBOYS Joseph B Vasquez

> **SWITCH** Blake Edwards

Kwate Nee-Owoo and Kwesi . Owner

From the moment he donned his football helmet and spoke of a lost America in Easy Rider right up to his showstealing performance in Batman, Jack Nicholson has time after time proved himself uniquely adept at rescuing films. With The Two Jakes, he does it again, giving his most subtly mature performance to date. The difference here is that the director he is bailing

om is minised.

The Two Jakes is a sequel to Roman Polansh's masterful Chinatown, with Nicholson reprising his role as the cynical yet sensitive private eye Jake Gittes, and Robert Towne once again Cities, and Robert Towns once again providing the script. The action takes place a decade after Chinatown's tragic finale, in which Gittes's true love was killed after the truth about her incestuous relationship with her father was revealed. Gittes, fleshier, richer, yet still working adultery cases, finds himself once again drawn into a vortex of secrets and betrayal, this time involving land which just might belong to his dead love's illegit-imate daughter. Haunted by memo-ries, Gittes soon finds himself breaking every rule of the private eye's rulebook as he tries to rescue the girl. It is a fundamentally strong story, though it lacks the ingenious nuances and twists of Towne's earlier effort. There are good performances throughout, most notably Harvey Keitel as the other Jake, a rich land developer who kills his wife's lover, and Richard Farnsworth as a countying oil beron. But it is Nicholson who is especially superb, giving a performance of wist-ful restraint that stands in sharp contrast to the sly, self-satisfied work

that seemed in danger of hijacking his

middle age.

Where the film proves lacking is in its plodding pace, brought on partly by Nicholson's too careful direction, but also by Towne's inability to find a dynamic to fuel his elaborate plot the way the theme of illicit love kept you gined to your seat during Chinatown. It is all too static and stately, bordering at times even on tedium. You can feel the absence of Roman Polanski's deft hand, especially in the more emotionally pitched scenes. Nicholson the director seems to have forgotten what Nicholson the actor knows in every bone in his body – that above all it's a motion picture he's making.

There's nothing tedious about Point Break, the story of a boyish FBI agent (Keanu Reeves) who goes undercover at the California beach in order to investigate a gang of surfing bank robbers led by a mysterious character named Bodhi (Patrick Swayze). It is all action from the opening credits, with Reeves and Swayze playing cat and mouse through a series of manipursuits that include night time surfpursuits that include night time suring and freefall parachuting. There are also plenty of fistfights, shootouts and car chases as well, all accompanied a ringing rock soundtrack that should appeal to anyone who believes that the boyish Reeves would actually qualify as a field agent for the FBL

The film ventures onto less certain ground when it attempts to explore the dangerous ties that bind Reeves and Swayze, positing but not really making credible a kind of male bonding that thrives off risk and death. And Bodhi's Zen warrior ethos sounds like a load of West Coast nonsense when he says things like "if you want the ultimate rush, you have to be willing to pay the ultimate prices." Although this is a film that claims to be about adrenaline, it really has a lot more to do with testosterone. There is also plenty of machismo

about in K2, the story of two friends who try to climb the world's toughest mountain. Harold (Matt Craven) and Taylor (Michael Biehn) are Seattle yuppies who drive nice cars, attract lovely women and have great jobs. But it is just not enough, so they recreate by climbing perilous cliffs. When the chance to conquer the world's second highest peak comes along, it is an offer neither can refuse, even though Harold's long-suffering



Sequel to Chinatown: Tom Waits, Jack Nicholson and David Keith in Nicholson's "The Two Jakes"

thing but easy, fraught with conflicts within the six-person climbing party, trouble with the Pakistani porters, unpredictable weather and, most tellingly, the mountain itself, which kills climbers with alarming regularity. Eventually, just Taylor and Harold are left to try for the summit, discov-

are test to try for the summit, discovering something about themselves and their friendship on the way.

As an action picture, K2 holds up pretty well, providing some dizzying moments as the climbers swing across rock faces or negotiate icy walls. It is when director Franc Roddam and writer Betriek Mayers try to despen writer Patrick Meyers try to deepen the characters and say something about male bonding that the story plummets. For no matter how much the filmmakers try to provide ratio-nales for this dangerous endeavour, our heroes remain nothing more than a couple of self-obsessed, reckless

boys out for a big thrill.

At one point Harold, a physicist, claims he climbs mountains because nobody's discovered a Unified Field Theory. And when, at their most perilous moment, Taylor starts making a speech about how he wants to live with nobility, you cannot but hope that his ponderous words will start an avalanche that will kick start this film back into the action flick it

One film that does have much of value to say about male friendship is Hangin' with the Homeboys, a delightful small budget gem from writer/di-rector Joseph B. Vasquez. The film depicts one night in the life of four South Bronx buddies, two Puerto Rican, two black, as they drive around the neighbourhood looking for fun. Nothing much happens - there are no drugs, no gang related violence, no big statements about ghetto deprivation. Rather, Vasquez and his deprivation. Rather, Vasquez and his supremely talented cast of newcomers (led by the hilarious Doug E. Doug) focus on the subtle pressures at work on young men trying to come of age in a often faceless town. It is a funny, honest and often very touching account of the give-and-take of male relationships which puts to shame the multimillion dollar explorations of the same subject mentioned above.

same subject mentioned above.

Male bonding of a different sort is
the issue in Blake Edwards' Switch,
which tells the story of Steve Brooks,
an obnoxiously chauvinist advertising executive who is reincarnated as a woman after being murdered by a consortium of jilted ex-lovers. Our hero, now Amanda Brooks (Ellen Barkin), is given the task of finding one woman who liked her when she was a he in order to keep from going to Hell. Much self-examination and redefinition on Brooks's part ensues, culminating in the rather alarming news

that she is going to have a child.

It is an idea pregnant with possibility for mischief and insight, and for the first part of the movie it appears

Barkin has a good stab at playing a man-in-a-woman's body, with her loose-limbed gait, husky voice and leering expression. And Edwards sets up some tantalising scenarios, such as when Barkin tries to seduce a lesbian. But before long the whole thing degenerates into lame farce, with plenty of groin kicks, haymaking nunches and a ridiculously over worked set-piece in which Barkin falls

Ama is an often engaging debut by the Ghanaian filmmakers Kwate Nee-Owoo and Kwesi Owusu that tells the story of a spiritually gifted twelve-year-old (wonderfully played by Geor-gina Ackerman) torn between her traditional Ghanaian roots and her present life in North London. When she slots an ancestral medallion into a computer at the place her mother works as a cleaner, dark prophecies about her boxer brother and asth-matic father appear on the screen, putting Ama into the familiar predic-ament of the wise youngster who must try to warn the ignorant adults of impending doom. There is much to admire here, although in the end it is a shame Nee-Owoo and Ownsu did not stick closer to this storyline instead of letting the film degenerate into a loose portrait of London immi-

Stephen Amidon

### St Petersburg **Philharmonic**

The orchestra has been re-titled; formed as the court orchestra in 1882, re-estab-lished on a state basis after the Revolution, the Leningrad Philbarmonic last month followed the historically momen-tous name-change of its home city. As two Barbican concerts this week showed, it has not changed in other important ways: this is still one of the world's great orchestral institutions, with a sweep to its per-forming style and a distinctness of corporate tone-quality that provide some definition of its peculiar greatness.

Among the world's frontrank ensembles this orchestra has always sounded like no other. It continues to do so the new freedoms have not, thank goodness, brought signs of creeping "internationalisa-tion", homogenisation, tion", homogenisation, attempts at the smoothing-out of departmental traits or quirks (the brass still blare out quirks (the brass still blare out at climaxes with a vibrant intensity of delivery no west-ern section would dare copy). If one had been brought blindfold into the Barbican during Mon-day's Rakhmaninov Second Piano Concerto or Tuesday's (not quite complete) second act of the Tchaikovsky Nutcracker, the characterising qualities -combination of athletic fervour, passion and breadth in the phrasing, total absence of anything half-hearted, mechanical or routine in the articulation - would surely have planted unmissable clues as to

the orchestra's identity. In one crucial respect, how-ever, the Leningrad Philhar-monic tradition appears to be facing an important challenge. For 50 years, the chief conductor was the great Yevgeny Mravinsky, nonpareil orches-tral moulder, champion of Shostakovich (many of whose symphonies were composed with this conductor and orchestra in mind), musician of stature that could be affirmed even by those who knew his work only from records. Since 1988 the occu-

pant of the post has been Yury Temirkanov, already well-known in this country through, among other things, his concerts with the Royal much lesser figure; and there, it seems, lies the problem. He is undoubtedly a conduc-

tor of singular, not to say curious abilities – an eccentric, non-baton-holding shaper of performances whose podium demeanour, sometimes frankly (and, to my taste, gratingly) show-off in style, nevertheless the Rakhmaninov concerto. one found oneself attending less to Eliso Virsaladze's soberly honest, musically uninflated account of the solo part than to the lush, rubato-teased accompaniment; in the Tchaikovsky ballet, despite tempos (and tempo-manipulations) that would have rendered the music entirely undanceable in any theatre, the delights of col-our and melody were certainly

made manifest But in two Shostakovich symphonies – the strangely ambiguous but gripping Sixth on Monday, the magnificently fierce Tenth on Tuesday – the lack of a firm centre to Temirkanov's musical personality seemed to be suggested with worrying completeness. Both works open with long slow movements, hare in scoring, in which their painful secrets are gradually told. Temirkanov seemed unable to unfold them steadily, ruggedly, without nudges and spurts of applied

In the subsequent frenzied outbursts the sheer rightness of orchestral sound counted for a great deal, yet the snowballing force of argument was constantly diminished, diluted, even contradicted. In the matter of its Shostakovich inheritance, at least, the St Petersburg Philharmonic has - on this evidence - some awkward questions to resolve.

**Max Loppert** 

# The Philanderer

HAMPSTEAD THEATRE

or and the second of the secon

Let S

During the research for his magisterial biography of George Bernard Shaw, Michael Holroyd stuck in his thumb and pulled out a small, tart. plum. The Philanderer, one of Shaw's early "plays unpleasant", had a for-gotten final act, never before per-formed, which expounded his views on the socially touchy subject of divorce. It was dropped on the advice ostensibly because it was too scandal-

Tacked back on to the performed and published version, a century on, the alternative ending substitutes an exclamation mark for a question mark. The philanderer Charteris, who Shaw mischievously confessed to Shaw mischlevousity confessed to being a partial self-portrait, is a man with a large heart who takes advan-tage of "modern" ideas of equality to flirt with whom he pleases. At the Ibsen club, where all are "chaps" and the "womanly woman" is persona non grata, he finds himself overwhelmed by femiline affections. by feminine affections.

by feminine affections.

The only escape is to marry off the doting Julia (Eleanor David) while ensuring that the more contained Grace (Caroline Langrishe) has the good sense to turn him down. This Charteris does, with a farcical ingenuity that involves a debunked doctor, a sentimental theatre critic and a baffed colonal a three social archetypes. fled colonel - three social archetypes. played with Shavian mock-solemnity, whose entrenchment denies modernity its will and its way.

The complete play, finely performed for the first time under Brian Cor's direction, is less "Ibsenist" than its incomplete. version, privileging of thoughts over feelings in a wholly Shavian way. Instead of leaving his characters at the brink of a future that is as unsatisfactory as one carea to imagine it, Shaw sits them all down four years later in one of those rather tedious round-table talks for which he had such a penchant, and which he had such a penchant, and forces them to confront the consequences of their actions. Julia, a beautiful bosom-heaver from Rleanor David, and the Jonathan Coy's well-judged doctor Paramore are unhapply married, but in order for them to be set free the pillars of the establishment must crumble. Duty and hypocritical sentiment — personified in the older generation — must be abandoned, and none sees it clearer than the color generation - must be abandoned, and none sees it clearer than Charteris, who is played with an oddly cold-blooded languor by the startlingly blue-eyed Clive Owen, which makes it clear why the women should go for him but not why he would fall for them.

Ah but, cries the young devil, in a perverse final about-turn, the only people who can afford to behave people who can afford to behave exceptionally in this world are the genuinely exceptional people." This final qualification does more than anything to date a play which nevertheless has some startlingly modern thoughts to offer on issues such as vivisection, scientific integrity, and



Clive Owen and Eleanor

even - heaven help us - "the new

Claire Armitstead

# London Contemporary Dance

SADLER'S WELLS

London Contemporary Dance Theatre is making its traditional autumn visit to the Wells, with a new American artistic director, Nancy Duncan, and an opening programme of second-hand American dances. On Tuesday night these benefited from exception ally lively and hard-driven performances by the company artists who are, as ever, a superlative ensem-ble - but the effect of the evening selves for lost causes. Each piece seemed alien, and hardly worth the trouble and the torrents of energy

Nina Wiener's *Wind Devils* deals with the choreographer's childhood amid the dust storms and miniature whirlwinds of the Arizona desert. What we see is inoffensive choreography that calls upon the dancers to spin and turn in on themselves and their partners: it is sand-dry as invention, and smacks more of the class-room than the stage. There are por-tentous moments - childhood memory makes for solemn dance - and at the end I did not feel that anything had happened, though both Andrew Robinson and David Hughes were powerful in solos, and Leesa Phillips sacrificed her patellas in a sequence that must have been brutally hard on her knees. Costuming seemed con-cerned to make the dancers appear bulky or foolish – Mr Robinson had what looked like a nappy over his trousers - and the score was elec-tronic wall-paper.

About jazz dance, which is what Dan Wagoner's Flee as a Bird can claim to be, I have many reservations. The free fantasies of the music need no less liberated movement, and Wag-oner's response to certain sacred texts - Let's do it; Miss Otis regrets; St James Infirmary — has a sober-sided air. Nothing seems much like fun (some dirge-like tempi were no help), and though it is worth going a long and though it is worth going a long are to watch the intense musical and rhythmic alertness of Kenneth Tharp
- his dancing wears the melodic phrase like a favourite jacket - the ingainly capers that are supposed to

Freedom of Information is by the late Arnie Zane. It comes laden with flatulent programme notes, and offers dance as an activity both relentless and fragmentary. There is a thresome score (David Cunningham) which splinters a descending scale rather as Zane's choreography liggles and rat-tles between the cast, who leap, run, shake (Kenneth Tharp very funny as a disorientated Karate Kid), and burn up energy as if there were plenty more where that came from Sheron Wray and Paul Liburd also immolate themselves in this less than good cause. Like last season's dreadful Rikud, it is dance that minimises and consumes its interpreters; and this is not the function of real choreography.

**Clement Crisp** 

#### John Surman QUEEN ELIZABETH HALL

Saxophonist John Surman is the most European of Jazz musicians. An unreconstructed West Country bumpkin, he is better appreciated in Europe than at home and he records for the German ECM label. His latest recording, the subject of this tour, is called *The Road To* St loss; it could as easily be called The Road To Maastricht. The style of improvisation shown in his work owes little claims to prefer the Cornish coast in a Force 6 to New York's bustle - and usually cites early days as a choirboy or tortuous recitals heard in Bodmin Town Hall as his main points of reference. More recently, it seems to me, he has been listening to old Kraftwerk records in the ECM studio and incorporating their sterile but insistent sounds into his folky

repertoire.
On The Road To St Ives he is showcasing his talents and sheer firepower as a solo improviser, accompanied by himself on keyboards, electronic "tape" loop and sundry effects. This equipment was laid out on a long table placed diagonally across a moodily-lit stage; an assortment of gizmos with knobs and dials side by side with a baritone sax, his first instrument, a soprano, a bass clarinet and a penny whis-tle.

Two hours of improvisation using this equipment is clearly tiring for Surman but is not too demanding for the audience. The music is abstract but Surman's technique is smooth and seamless. The baritone saxophone is a gentle giant of an instrument and as an improviser Surman has it tamed. With "Triple S Blues", for example, a treatise on pairs of odd socks, he gently loping rock and roll piece appeared out of the fog of abstraction in the background. The soprano, picked up as often as the baritone, was sweet toned, if wayward at times. The bass clarinet, a rarity in a jazz setting, let alone with an electro soundscape, evoked Peter and the Wolf discovering magic mushrooms.

Surman can play in a more conventional way and did: in a tribute to fellow baritone man Ronnie Ross, he gave a lilting and unaccompanied "Round Midnight". But mostly The Road To St Ives, with it's clean, twinkling accompani-ment, is is going in the direc-tion of those with New Age leanings. If you have yet to leave the Old Age, you still have to admire his old fash-ioned eccentricity, skill and sheer stamma.

**Garry Booth** 

# INTERNATIONAL TODAY'S EVENTS

BERLIN

20.00 Simon Rattle conducts Haydn Symphony No 70, Stravinsky's Apollon Musagete and Messiaen's Oiseaux exotiques, with Paul Crossley piano soloist, also tomorrow, Sat and Sun (West Berlin 2614 383) Schauspielhaus 20.00 Gustav Kuhn conducts the Berlin Symphony Orchestra in Mozart's last three symphonies, repeated tomorrow and Sat. Sun: Garrick Ohlsson piano recital (East Berlin 2272 261) Deutsche Oper 19.30 Guido Ajmone-Marsan conducts Rigoletto, with a cast led by Ingvar Wixell and Luba Orgonasova. Tomorrow: Cosi fan tutte. Sat: Peter Schaufuss production of La Sylphide. Sun: Gotterdammerung (West Berlin 3410 249)

#### **■ BUDAPEST**

OPERA Tonight's performance at the State Opera is Cost fan tutte, with Don Pasquale tomorrow, Tannhauser on Saturday and Donizetti's Anna Bolena on Sunday and next Tuesday. The Erkel Theatre has Hungarian-language performances of La Gloconda tonight and Sunday, a gaia concert tomorrow and L'elisir d'amore at 11.00 on Saturday. Pre-booking at the Central Theatre Booking Office (Andrassy ut 18) and at theatre box offices CONCERTS The Budapest Ragtime Band

performs tomorrow at the Obuda Social Circle at 19.00 (Kiskorona u 7), and the Beako Dixieland Band can be heard at 19.30 on Saturday and Sunday at the Pest Concert Hall (Vigado ter 1). On Monday, Ken-Ichiro Kobayashi conducts the Hungarian State Symphony Orchestra in works by Franck and Schumann at the Academy of Music. Pre-booking at the National Philharmonic Booking Office (Vorosmarty ter 1). The Merlin Jazz Club Restraurant (in the courtyard of the City Council, Gerioczy u 4) has jam sessions with Hungarian and foreign jazz musicians every evening between 22.00 and midnight, and from 12.00 to 16.00 on Saturdays and Sundays (117

#### **■ CHICAGO**

Orchestra Hall 20.00 Daniel Barenbolm conducts the Chicago Symphony Orchestra in the world premiere of Ralph Shapey's Concerto Fantastique, plus Liszt's Second Plano Concerto with Alfred Brendel. Repeated tomorrow at 13.30 and Sat. Sun at 15.00: piano recital by Cristina Ortiz (435 6666)

#### ■ GENEVA

Victoria Hall Tomorrow's concert by the Royal Philharmonic Orchestra is conducted by Yehudi Menuhin, with a programme

including Brahms' Second Symphony and Beethoven's First Plano Concerto, with Jeremy Menuhin (213213). Sun: Jean-Jacques Kantarow conducts the Auvergne Chamber Orchestra in symphonies by Havdn and Honegger, plus Haydn's D major Cello Concerto played by Antonio Meneses (292511)

#### **■ GOTHENBURG**

Konserthus 19.30 Goran Wilson Conducts the Gothenburg
Symphony Orchestra in Copland's
Third Symphony and Mozart's
Oboe Concerto, with Marten
Larsson, repeated tomorrow at 18.00 (167000)

#### **LONDON** THEATRE

 The Cabinet Minister: Maureen Lipman and Derek Nimmo lead the cast in Arthur Wing Pinero's farce, directed by Braham Murray. The play is set in the homes of political wimp and cabinet minister Sir Julian Twombley, and acts as a comic assault on Victorian manners and the English upper class. Opens tonight (Albery, 071-867 1115)

 The Madness of George ill: Alan Bennett's new play centres on the deranged mentality of the English monarch, played by Nigel Hawthome, and a government and helr waiting for his fall. Nicholas Hytner directs this National Theatre production, Starts previewing tonight, Press night next Thursday (Lyttelton, 071-928 2252) The Bright and Bold Design: world premiere of Peter Whelan's new play, directed by Bill Alexander for the Royal

Shakespeare Company at the Barbican. Katy Behean, Bill McGuirk and Paul Webster head the cast in this tale of conflict between fame, wealth and ideals. Now previewing, Press night next Tues (The Pit, 071-638 8891) Death and the Maiden: Ariel Dorfman's South American tale of the consequences of torture. Juliet Stevenson, Bill Patterson and Michael Byrne star in this emotional three-hander. Runs till Nov 30 (Royal Court, 071-730 1745) For ticket information about all West End shows, phone atreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

MUSIC AND DANCE Covent Garden 19.30 Royal Bailet in choreographies by William Tuckett, Balanchine and Jonathan Burrows. Tomorrow: Simon Boccanegra. Sat: David Bintley's Cyrano (071-240 1086) Barbican 20.00 Prokofiev Festival: Mstislav Rostropovich conducts the LSO in the Russian Overture and Sixth Symphony, with Itzhak Perlman soloist in the Second Violin Concerto, Sun: Borodin String Quartet plays the First and Second Quartets (071-638 8891) Roval Festival Hail 19.30 James Blair conducts the Young Musicians Symphony Orchestra in Bruckner's Eighth Symphony and Mozart's Piano Concerto No 21, with Arnaldo Cohen. Tomorrow, Julia Migenes in concert. Sat: Frank Martin's Requiem (071-928 8800) Collseum 19.30 Jonathan Miller's production of The Mikado Tomorrow: Graham Vick's production of Le nozze di Figaro. (071-838 3161)

#### **■ NEW YORK**

Avery Fisher Hall 20.00 Charles Dutoit conducts the New York Philharmonic Orchestra in Mozart's Symphony No 14, Bartok's Miraculous Mandarin, Ravei's Daphnis et Chloe Suite No 2 and Tchaikovsky's Violin Concerto, with Midori. Repeated on Sat and next Tues. Sun in Avery Fisher Hail: Alicia de Larrocha gives a piano recital. Sun in Alice Tully Hall: Roy Goodman and the Hanover Band (875 5030). Sat in Carnegle Hall: Mariss Jansons conducts the Oslo Philharmonic (247 7800) New York State Theater 20.00 City Ballet premieres Peter Martins' new ballet set to music by Bach, nius Balanchine's Raymonda Variations and Tarantelia. Repertory performances continue daily except Mon till Dec 1 (870

Metropolitan Opera 20.00 Leopold Hager conducts Cost fan tutte, with a cast including Carol Vaness, Dolores Ziegler, Frank Lopardo and Siegmund Cowan. Tomorrow: La traviata. Sat afternoon: Aida. Sat evening: L'elisir d'amore with Alfredo Kraus and Kathleen Battle (362 6000)

#### ■ PARIS

Théâtre des Champs-Elysées 20.30 Kent Nagano conducts the Orchestre National de France in Busoni's Berceuse elegiaque, Varèse's Integrales, Arcana and the final scene from Strauss' Salome, with Mechthild Gessendorf, Sat and Sun: Yuri Temirkanov conducts the Leningrad Philharmonic Orchestra (4720 3537) Palais Garnier 19.30 Opera Ballet

in three Jerome Robbins choreographies. Daily till Dec 1, except Mon (4017 3535) Châtelet 20.30 Broadway production of West Side Story, daily except Mon till Jan 26. Afternoon and evening performances on Sat and Sun (4028 2840)

#### **■ ROME**

Teatro Olimpico 21.00 Claudio Scimone conducts i Solisti Veneti in an all-Mozart programme, with James Galway (3234 890)

#### **EVIENNA**

Stastsoper 19.30 Berislav Klobucar conducts Der fliegende Holländer. Tornorrow: La traviata with Edita Gruberova as Violetta. Sat: La forza del destino. Sun: Ulf Schirmer conducts a revival of Katya Kabanova, with a cast led by Nancy Gustatson and Leonie Rysanek (51444 2960) Musikverein 19.30 Song recital

by Francisco Araiza, Tomorrow: Oleg Maisenberg plays piano music by Schubert. Sat and Sun: Isaac Karabtchevsky conducts music by von Einem, Mozart and Dvorak. Sat in Brahms-Saal: Schubert Lieder programme with Hermann Prey and others (505

Konzerthaus 19.30 Wien Modern: Peter Burwik conducts the BBC Singers In music by Schnittke and Birtwistle, Tomorrow: Colin Davis conducts the Dresden Staatskapelle, Sat: Murray Perahla plays Mozart, plus a Birtwistle and Messiaen choral concert with the Arnold Schoenberg Choir, Sun: Claudio Abbado conducts the closing concert of this year's Wien Modern (7124 6860)

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Thursday November 21 1991

# **Saving Soviet** trade

AUTHORITY has slipped from the old, centralised Soviet state to the inexperienced hands of the republics. Their desire to insulate themselves from the ravages of an inflationary rou-ble is understandable. But independence is not the same as autarky. If they pursue beg-gar-my-neighbour policies which threaten a breakdown in internal trade between them
they will find that independence is a hollow prize.
Their freedom of action is

circumscribed by the specific characteristics of the former all-Union economy. Its predilection for enormous industrial plants meant that one republic often acted as a sole supplier of components or products across the length and breadth of the old Union. This remains the basis of the Soviet economy.

An economy like that is par-ticularly susceptible to disruption if inter-Republican trade breaks down. The pursuit of independence and separate currencies risks just such a breakdown. Once the rouble is replaced by a plethora of republican currencies, of mcertain value, each republic is likely to demand payment in dollars for its exports.

But hard currency is in des perately short supply. For most, if not all republics, the result will be a fall in trade and incomes on a scale which would dwarf that which followed the shift to hard cur-rency trading between the for-mer Comecon countries.

Earning potential

Only three of the successor states - Russia, the Ukraine and possibly the gold-producing Uzbekistan - might have the resources and hard currency earning potential to survive a collapse in intra-republican trade. But even that is doubtful given their commitment to service their share of the old Union's foreign debt. With hard currency and gold reserves nearly exhausted and oil production falling, default or deferral of Soviet debt now

The scale of the economic collapse that would follow a breakdown in intra-republican trade would far exceed the economic chaos which faced the originators of the Marshall plan as they contemplated ways of helping post-war Europe to re-launch its rav-aged economies. At least they had a market structure on which to re-build.

But the post-war experience in western Europe does demon-strate that there is a way to rebuild trade and prevent "Bal-kanisation" wreaking its full

Payments union

What is required is a pay-ments union similar to the post-war European Payments Union. Such an institution would enable individual repub lies to continue to trade with each other without each trans-action involving hard currency payment. Exporters would accept payment in the import-ers currency and deposit the funds for clearance on a monthly basis. Only the aggre-gate difference between each republic's total imports and exports would have to be settled in hard currency.

A payments union can only

work if there is a clear com ment to cross-border trade by the new republican governments, it will also need cor erable expert assistance and financial aid from the west to finance the union while structural reform takes place and until prices have adjusted to tional levels

Such a union is no panacea. It can only complement good economic management and market based reforms. Its oper-ation would be undermined if the new and inexperienced republics succumb to the temptation to finance budget defi-cits through hyper-inflation. Without such a payments union it is difficult to see how

mion it is difficult to see how to prevent fragmentation of the old Union being followed by the collapse of trade. The demise of Comecon has already shown the destabilising poten-tial of the break-up of pre-exist-ing trade linkages. But the three central European states three central European states of Czechoslovakia, Hungary and Poland have managed to re-comp part of the sudden loss of the Soviet market by an xpansion of trade with the European Community.

There are no such compensating advantages for the Soviet republics. Unless they act soon, and with western supernal Soviet ex ence will be far more serious

# State finance

BY APPROVING the injection of badly needed new finance into Air France, the European Commission has avoided the near certainty of a bruising political quarrel with the French government - but at the price of continued uncertainty about competition pol-

icy.
The decision is consistent with its approval earlier in the year of the Belgian government's decision to put new money into its airline, Sabena, and it conforms with the rules of the market. This is because the Commission has judged the investment against the plans of other companies in the sector, and concluded that by these standards it constitutes a rational financial decision.

This is not enough. It is true that airline finance is an art form of its own - in the private as well as the public sector - so the fact that Air France has been losing money and is in the middle of a radical restructuring does not nec-essarily make it a hopeless investment. The trouble is that the Commission's vardstick of a rational investor is far too

The criteria used to measure sensible investment decision by a German bank would be wholly different from those judged appropriate by a finan-cial institution in London — or by a French government anxious about the development of its national flag carrier.

Close scrutiny Future funding of the airline

by the state is going to be sub-ject to close scrutiny, but there must be considerable uncertainty about how this will be applied.
The nub of the issue is familiar: when do state owned com-

panies operating in an internapanies operating in an interna-tionally competitive sector distort the workings of the sin-gle market? To what extent is Air France, with its state shareholder, given an unfair advantage in fighting private-ly-owned competitors such as British Airways? There are more of these state financing proposals on the way and proposals on the way, and greater transparency about how the Commission assesses the implications for competition is required.

# Moi's choice

PRESIDENT Daniel arap Moi seems finally to have recognised that there is something rotten in the state of Kenya. Sacking his cabinet minister and old crony Mr Nicholas Biwott at least stands in sharp contrast to the previously adamant and xenophobic rejection of all domestic and international criticism of the way the country has been run.

Mr Biwott stands firmly at the centre of the corruption scandal that surrounds the murder of foreign minister Robert Ouko. His removal from office, together with an earlier modest reshuffle of the Cabi net, suggests that Mr Mot intends to purge the govern-ment mafia that has done Kenya so much harm.

h a recognition will be particularly welcomed by donors attending next week's conference in Paris on aid to Kenya. Corruption has undermined an aid programme worth US\$1.6bn in the last two years, prompting the US. Denmark and other donors to cut assistance. This week Germany

But the donors will be right to demand that more must be done, on several fronts. There will have to be further sackings if corruption is to be rooted out. The country's economic reform programme. often suborned by vested interests, must be pursued more vigorously. And Mr Moi must respond constructively to the mounting pressure for political reform. He has shifted from an insistence on a one-party state to a recent acknowledgment that Kenya could have a multi-party democracy in two to three years. But these hopeful words must be contrasted with the arbitrary repression of a peaceful political demon-stration only last weekend. The Commonwealth summit last month, which Kenya attended, upheld the virtues of

Outposts out The last outbreak of militancy at Germany's well good governance. It is now up to all those present at Harare, including Britain, and others ago. Staff went on strike for to keep up the pressure on Mr half an hour. But all the Moi. There is a clear choice before him. He can contribute to the solution or he will be treated as part of the problem.

outh Korea is developing its own satellites and is one of only a handful of countries to have produced 16Mbit D-Ram chips, the mem-ory banks of the next generation of consumer electronics. It is the world's second-largest shipbuilder and the sixth-larg est maker of electronic goods.

But for all Korea's impressive economic progress — it is now the world's 12th-largest

trading nation - its underde-veloped financial system is an anachronism. Stifled by tight government control, it repre-sents the Achilles heel of Korea's economic development. The government is now implementing a programme of reform. The cornerstone, a sixyear, four-stage plan to remove government control of interest rates, is to be implemented from this week. From January next year, the Korean stock market is to be opened to

direct foreign investment, while four foreign securities companies have been allowed to establish branches in Seoul.

There is a lot at stake. Sucsful reform would increase the efficiency of Korea's finan-cial system and enable foreign anies to gain access to the country's lucrative banking and securities markets.

But dismantling the system which has underpinned Korea's development is fraught with difficulty. The government, fearful of destabilising the economy, has opted for a cautious, step-by-step cautious, step-by-step approach. Such a strategy, which may prove unworkable, is prompting growing impa-tience from trading partners in Europe and the US.

The need for reform springs

from several sources: Korea's commercial banks, guaranteed a fixed spread between deposit and lending rates, are inefficient compared with international rivals and lack expertise in evaluating risks and returns. Their balance sheets are saddled with had loans and the average return on assets is a mere 0.69 per cent, about half that of for-eign banks in Seoul.

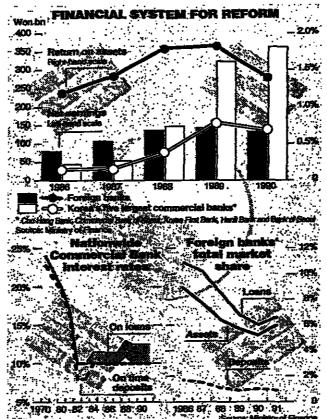
Introducing competition through the deregulation of interest rates will increase their efficiency. It will enable the commercial banks to compete with foreign financial institutions and, through reductions in costs, will belp cut lending rates to industry. Strong demand for capital has pushed interest rates to 15-20 per cent, more than twice what is paid by Japanese companies. • Deregulation of interest rates is also a prerequisite for the reduction of curbs on capital flows in and out of Korea. With Korean deposit rates fixed at a level at least 5 percentage points higher than in neighbouring Japan to attract investors, the freeing of capital flows without a prior freeing of interest rates would cause a

The reduction of restrictions on capital flows is itself necessary to give Korean industry access to relatively cheap international loans. Except for the largest blue chip compa-nies, such as Samsung Elec-tronics, which have been allowed to raise finance on the Euromarkets, most Korean companies are limited to the domestic market.

• The government's control of the money supply is diminishing. With domestically uncompetitive deposit rates, Korea's commercial banks - the insti-

John Ridding assesses the reform of South Korea's financial system

# A tiger by the tail



tutions through which the gov-ernment has traditionally managed the supply of credit -have seen their share of finan-cial assets dwindle.

The commercial banks now account for just 35 per cent of total deposits, compared with almost 50 per cent in 1985. They have lost market share to non-bank financial institutions such as short-term finance and insurance companies, to the "kerb" market of informal pri-vate borrowing and to speculation in real estate. All are too diverse to control easily.

Foreign financial institutions – backed by their governments – are demanding increased access to Korea's

banking and securities industries. To satisfy their demands. Korea has to remove restrictions on the products and services which can be offered. At facturing companies in Korea are seeking a reduction in for-eign exchange restrictions to improve their access to funds. But at root, reform is being driven by changes at home. The country and its economy have been transformed beyond recognition since the period of spectacular growth that began

The economy has become too complex for the government successfully to direct loans to strategic industries such as steel and heavy manufacturing. The high cost of finance is

an increasing burden when Korean industry is making substantial investment in new machinery and capital goods to in international markets Liberalisation is being pur-

sued not because of pressure from abroad but because of the my's development," says Mr Rhee Yong Man, South Korea's

Increased domestic pressure for reform has, however, been matched in the international arena. "South Korea clearly lags behind the international consensus on the reform of financial services," said Mr Olin Wethington, assistant US Treasury secretary following financial policy talks in Sep-tember. Financial issues are springing to the forefront of bilateral trade disputes.

moving gingerly. "There are adverse side effects of liberalisation," says Mr Rhee. "With the chronic excess demand for money that exists in Korea, speedy deregulation would cause higher interest rates and prompt cost-push inflation. There is concern, too, about the impact of liberalisation on Korea's financial institutions. In particular, the country's commercial banks, saddled with non-performing loans and bureaucratic management systems, will find it hard to

adapt to more competition.

"Financial liberalisation should proceed step by step," says Mr Kim Kun, governor of the Bank of Korea. He adds that "major macrosconomic variables such as inflation and the balance of payments must first be stabilised." The various plans

amounced so far reflect such caution. The first stage of interest rate deregulation is to be implemented from today. It includes the liberalisation of interest raises on corporate bonds and time deposits with maturities of more than three years, but will affect just 10 per cent of total bank deposits and loans. The timing for comple-tion of the final stage, which includes the deregulation of the shortest-term demand deposit rates, is open-ended. The opening of the stock market is being hamiled in a similarly cautious manner. Foreign investors will be limited to holding a maximum of

10 per cent of the shares in Korean companies after the exchange opens to them in January.

Despite their anxieties about the impact of liberalisation and

the conservative timetable of reform, Korean officials are damant that the process is

adamant that the process is firmly on track.

"We are past the point of no return," says Mr Kim Kun.

"The current schedule may be brought forward," says Minister Rhee. "There is no possibility that it will be prolonged."

But trading partners will need to be convinced. After all need to be convinced. After all, with inflation of about 10 per cent and a current account deficit already in excess of \$10bn so far this year, Korea's eco-nomic situation is worse than in 1989 when a previous attempt to deregulate interest rates was aborted because of economic conditions.

More importantly, a step-bystep approach to reform may prove unworkable. It will just introduce more distortions, says an economist at a Seoul University. "They may be bet-ter off just doing it all at one

go – a sort of hig bang."
Not surprisingly, officials at
the Ministry of Finance believe
that would be too risky. This says Mr Oum Bong Sung, coun-sellor to the minister of finance. "We should never gamble or take risks with eco-

With the plan for interest rate deregulation structured as if is, however, the government may find itself being left behind by market forces. This long-term deposit rates first is likely to attract a large flow of capital to these accounts. Funding costs of banks will then increase sharply, short-term financing for com-panies will be squeezed even tighter and the government will find itself under pressure to accelerate deregulation of "I believe liberalisation will

come faster than anyone expects," says Mr Kim Mahn Jae, finance minister in the 1980s and now chairman of Samsung Life Insurance, Korea's largest company, "The government may find it has a tiger by the tail."
Mr Kim's logic may be right.

But if faced with the prospect of instability in financial mar-kets and a shock to the economy, the Korean government will be tempted to maintain its financial controls and keep the tiger of reform in its cage.

the next 40 years or so.

BOOK REVIEW

# Coup in search of a plot

In case you didn't know, this is Mrs Margaret Thatcher's Downfall Anniversary Week. It has been somewhat overshadowed by the release of Mr Terry Waite, who missed the former prime minister's third and final term of office. Had he been cut off from all radio contact he might have arrived back in England as Rip Van Waite, unahie to believe that the great Mrs Thatcher had been deposed by her own people, to be replaced by someone he would be for-given for not quite having heard of when he was taken

hostage. He would be justified in such disbelief. The way people are carrying on about Mrs Thatch-er's role, or non-role, in this week's debate on Britain's approach to the Maastricht summit, you might think, if you'd been away and just come back, that she was still in

charge.

There is, however, some catch-up reading that might help. As I recall it, Edward Pearce was quickest off the mark in the late spring, when he produced a subtle biography based on insvitably thin material (The Quiet Rise of John Major, Weidenfeld, £14.99). There is also Robert Shepherd's The Power Brokers: The herd's The Power Brokers: The Tory Party and its Leaders, Hutchinson, £17.99, which reads easy yet does not fall to put the story in a proper con-text. Bruce Anderson's 324page John Major – The Mak-ing of the Prime Minister, pub-lished in June by 4th Estate at £16.99, provides a participant's detailed account of the events leading up to and surrounding the great defenestration. It also offers us a minor hagiography of Mr Major. The masterwork - so far

is Higo Young's One of Us, just issued in an updated final" version by Macmillan at £17.50. Does Macmillan do trade-ins? The extra 55p since the penultimate version is well worth paying for a rewritten introduction and three extra chapters describing the fall of the subject of his biography. With so many products on the market everyone naturally seeks an angle, an exclusive insight, a unique selling point. The difficulty is that on the evidence available to date there is no such thing. Mrs Thatcher was booted out Thatcher was booted out because her time was up. She was deeply unpopular. The page. She had become a liability to the Conservatives. Her "flagship", the poll tax, was sinking the Tory's entire navy. Ordinary MPs saw themselves losing their seats at the next election. Without her, there might be some be hope. These historic forces were the deter-minants. The great stars of the drama — Howe, Heseltine,
Thatcher, Major et al — were
mere pawns in the hands of
something fate had made up its
mind to do. End of story.

Or so it should be, and

doubtless will be when proper

A Conservative Coup: The Fall of Margaret Thatcher By Alan Watkins Duckworth, 229 pages, £14.99

historians look back from a longer perspective. Meanwhile we have Alan Watkins's attempt to make a pattern out of it. Not able to furnish evidence for a genuine plot, he takes refuge in the word roup", even qualifying it with "Conservative". Was there really such a thing as a coup! Did the energy secretary, he John Wakeham, ostensibly a most lovel appropriate traffic most loyal supporter, really collude with Mr Kenneth Clarke, the education secre-tary, and Mr John Selwyn Gummer, the minister Gummer, the minister for ant-culture, before the fateful bel-lot on the leadership? Did they agree that she was "not going to make it" and that therefore she should be dismaded from going forward to a second bellot? Watkins, whose account is based on many interviews. states that they did. The allegation has been dealed by the

We shall never know the truth of this entire affair. Today is the very anniversary of the breathless Wednesday on which Mrs Thatcher was led - by Mr Wakeham - to allow her ministers to troop in one by one and tell her that the game was up. There is plenty of evidence of what this or that minister said, in the form of statements, public and priva given by the participants to various writers, including Watkins. But all are interested parties; none will gain any advan-tage by telling the story in its entirety, even if any one could. The Wednesday shalle was

merely one event. Many others preceded it. Many secrets remain buried. The unrecorded guage at this or that meeting the quiet drink in a private se, the nods and the winks - all these are unavailable, even to the instant historian, even in this electronic age. Watkins does his best to sur-mount these insurmountable

odds. His prose style, familiar to readers of The Observer, is velvety, with the slightest hint of diluted acid. The words slip down comfortably; there are plenty of jokes, although not enough good ones. He has a scholar's fondness for precision, a magpie's for curious facts, a literary man's for providing a proper index and a bibliography. The chapter on previous contests for the Toxy leadership is a goldmine for all future writers on the topic; the appendix, listing declared sup-porters of Mr Michael seltine, Mr Dougles Hurd and Mr John Major, is still intriguing. Who now recalls that the present secretaries for education, health, defence, and transport - not to measion the chairman of the party - were all in the Hurd camp?

Joe Rogaly

#### In the pipeline

Finance directors come and go, but British Gas's search for a replacement for recently departed Alan Sutcliffe is being watched with unusual interest by the City. Will the unloved dinosaur, Britain's fifth biggest business, do the unthinkable and hire a new finance chief

from outside? Such a move could do wonders for the company's image. While it may be stuffed full of expert gas-men, including some wonderful engineers, it would be the better for a leavening of other elements high in the pipe. Finding a prominent finance director able to build bridges

with the City and politicians could be a useful advance. For instance, it is doubtful that British Gas's present top team would be nimble and confident enough to pop in a bid for

Beyond that there is the much bigger question of whether it is necessary for the company to have a gas-man as its ultimate boss. At 64, Bob Evans, the current chairman and chief executive, has another two and a half years to go before his contract expires. The City is already starting to question whether the job should be handed over to Cedric Brown, the 56-year-old heir apparent and gas-man through and through Perhaps British Gas should

capture one of BP's bright sparks, such as David Simon or John Browne.

swallow its pride and try to

endowed culture-spreader, the Goethe Institute, was 20 years institute's European outposts will be stopped for eight times as long on Friday, thanks to its decision to cease giving

# **OBSERVER**

German-type employment conditions to staff in other countries, and hire them on local terms. In many of the offshoots the result is a sharp deterioration in the quality of life. For instance, whereas the London representatives formerly enjoyed eight weeks holiday a year, they'll be lucky to get half as much from now

The staff's main complaint. however, is that the institute has sprung the new work rules on them by force, without consulting their union beforehand and in spite of its representations since. Force-sprung work technique, as Goethe might have said.

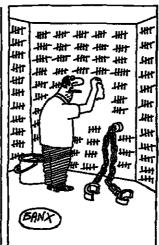
Out of sink

■ Well done, Spring Ram. By requiring Francis Galvin, chief executive of the group's impor-tant kitchen division, to serve out his notice, it has proved that directors' service contracts are not as one-sided

as they often seem. There are tales a-plenty of directors awarding themselves multi-year service contracts and then insisting on hefty pay-offs when they are broken. If directors sign service contracts they should be made to honour them. Pity there are not more companies with Spring Ram's Yorkshire grit.

Lost voice

■ A cry for help from the organisers of Funny Money, the jolly annual revue where City types raise cash for charity. One of the stars from TSB's Hill Samuel has suddenly developed a rather specific form of stage fright. There is no way - repeat no way! - that he is going to perform that old Shirley Bassey favourite, Hey Big



jeopardising his upward mobility, he will do only seasonal numbers such as When Swapherds Watched Their Stocks By Night. With only 10 days to go before the curtain rises at London's Adelphi theatre on December 1, the search is on for a replacement. A clearing banker would be preferred, in the interests of authenticity Tickets, a snip at £15 apiece, can be reserved through First

Lender. For fear of

Optimist

Call on 071 240 7200.

The next 10 years will be the most prosperous in world history." That is the optimistic view of Sir John Templeton, 78-year-old doyen of the US fund management industry, in London to meet fellow trust ees of the Westminster Abbey Trust which is raising funds for restoration work

Templeton believes that the scale of scientific development, the decline of communism and the end of the Cold War, all augur well for mankind. He expects the world standard of living to quadruple over

His pronouncements may have a rather grandiose air but in the US, Templeton achieved gurn status through his decision to move funds into the Tokyo market in the 1960s, when price-earnings ratios were just 4. He missed out on some of the gains when he quit the Japanese market in the mid-1980s, although that decision looks a lot better in retrospect. Currently, he seems fairly bullish about the US where he thinks there is an even chance the Dow Jones Average could reach 6,000 by the end of the decade. Despite his "kindly grand-father" manner, Templeton has yet to master the peculiarly British art of self-deprebooks announces one volume as "The Humble Approach; by John Templeton, one of the most successful financiers and investment advisers of the 20th century."

Home stretch ■ Evidently feeling that popularity as well as charity begins at home, troubled President Bush this week tackled the question of what his administration has achieved on the home front. Well, he said, there was clean air legislation, child care initiatives, protection for the disabled ... and ... Even cynics in the audience were surprised by what he named next. It was the Gulf War - "a matter that may not

fall strictly within the arena

of domestic policy," he con-ceded, but one that "did show

just what Americans can do

when they decide to move."

Body blow

"How did you kill it?", the game warden asked the pigmy standing by the corpse of a huge elephant. "With my club," the pigmy said. "You must have a big club,"

the warden observed. "No - only about 50 of us," came the reply.

Ē BANK, THE MALLER E ENTAGE O STANDING

Schröder Münchmever Hengst & C.

he British political and business classes have been victims of a self-imsed confidence trick. They have allowed themselves to believe that the European Community is mainly concerned with free trade and eco-nomic co-operation, and that political union has suddenly been sprung on them by other

member countries.
They have no excuse other than wishful thinking. The first sentence of the 1957 Rome Treaty speaks of "an ever closer union among the people of Europe". To remove any ambiguity, the first Commis-sion president, the formidable German jurist Walter Halistein, used to repeat: "The Community is in politics, not

The Single Market Act of 1987, signed by Margaret Thatcher, not only recalls that the objective of Economic and Monetary Union was accepted at a Euro Summit as long ago as 1972. Its preamble starts off with the aim of "transforming relations among states into a European Union in accordance with the solemn declaration of Stuttgart on June 19, 1983." Where the Euro-enthusiasts have not played fair is in their

On political union, it would help to have a complete ban on transport metaphors such as catching trains, missing buses

failure to state clearly why a European political union of any kind is so important. It would help to have a complete

would help to have a complete ban on transport metaphors such as catching trains, missing buses, and being left behind at the post.

The poet Alexander Pope once wrote: "For forms of government, let fools contend/Whate'r is best administered is best."

This quotation puts too.

This quotation puts too much weight on the question-begging word "administration"; but it does make the point that governments are workaday organisations to provide those services which are better secured by collective action than by either the profit motive or by voluntary co-operation. The Eurofederalists and the nationalists have in common a hang-up over state power. But if we have a utilitarian attitude to government we shall neither worry about the shedding of national sovereignty, nor actually desire to do so just for the fun of creating new institutions. The original European motive was stated most explic-

#### ECONOMIC VIEWPOINT

# Let fools contend about the forms

By Samuel Brittan



many stem from the central and eastern parts of Europe. The Inter-Governmental Con-ference on Political Union, concerned with strengthening links among the existing Twelve, has become obsolete, a role on the world stage. In Britain it has come to the sur-face whenever the spuriousas some of the shrewder for-eign ministry officials attend-ing it realise. Unfortunately, their governments were too ness of the "special relation-ship" with the US has become apparent. But it is not self-evi-dent that such a world role is desirable or will be exercised thing off, as they should have done. Despite the slogan for good purposes. I have no desire to create a larger stage for the British Foreign Office to declare its disinterest in "There is no conflict between widening and deepening the Community" we know that to declare its disinterest in slaughter and atrocity in the former Yugoslav federation, and pursue its obsession with the Middle East.

Yet another motive is the Enlargement is, however, very tricky territory for propo-nents of a wider Europe includ-

countries. For there is no way a community of 20 or 30 states Big Business one. We are told can function without some qualified majority voting. The solution is to make such voting that only large political units can afford to back industries such as aerospace and advanced electronics. There is acceptable by limiting the functions of a European no evidence of a link between authority to those of a 19th-century night-watchman state. national size and prosperity. Whether one thinks of income per head, or rates of growth, some of the most thriving countries such as Switzerland, A completely different motive for European political union is the desire of declining powers such as the UK to play Singapore or Taiwan, have

been of modest size, and out-side the main blocs. The inter-ests of large flagship compa-nies that depend on state support are not necessarily those of the citizen or con-sumer. It is no accident that the British Labour party, which still ease the citages which still sees the state as a source of economic growth, is now keener to see a European super-government than those who see the main streams of growth in the discovery pro-cesses of the market.

There is a more modest case to be made that a large single market is neither sufficient nor necessary, but at least helpful, to economic prosperity. Moreover, such a market will more successful if it goes beyond dismantling tariff barriers to common action on state aids or monopolies which distort comtition, and if a single non-inflationary currency prevails. These conditions require a degree of supranational power.

Under the 1987 Single European Act, accepted by Mrs Thatcher in her prime, issue after issue is decided by varying forms of qualified majority.
And rightly so, For a single
market can hardly function if each country can protect its own producer privileges by

There is also a defensive case to be made that the UK might suffer — particularly in terms of inward overseas investment and the earnings of the City of London – if a sin-gle currency were established on the continent with Britain outside. It might therefore be worth accepting sacrifices in other areas to take part.

n an article on this page three weeks ago, I suggested that the real enemy in the European Community negotiations was not federalism but centralisation, and that national sovereignty was a thoroughly mistaken banner under which to fight. Moreover, I fear that economic commentators such as myself have been fobbed off until almost the last moment into writing articles and giving lec-tures on Economic and Mone-tary Union when the real threat to a liberal free market order comes not from Emu which is thoroughly sensible but from the economic and
social moves which have been attempted in the political intergovernmental conference.

Meanwhile the battle against harmful dirigiste interference has to be fought in a peculiar way. For the foreign ministry types in Brussels are not arguing about whether hours of work or environmental standards to read the professional and the standards of the profession of the prof dards in roads or railways need to be harmonized in a Single Market; the issues are being argued through the back door of Community competence and of Community compenses and decision rules; for example, when majority voting can be used or the European parliament can initiate proposals.

The Maastricht summit is unlikely to be a victory either for a free market, limited European or for a special of Europe or for a so-called "social Europe". It is more likely to be a mass of small print about competence and voting rules, the meaning of which will take many years, and a good few court actions, to discover. If there were a referendum on a single currency, I would vote "yes". But if there were an earlier referendum on Maastricht, I would be quite inclined to vote "no", thus depriving me of the chance of a larger "yes". Thus it might be two "yeses". The true dividing lines are

between different ideas on the role of the state rather than between countries or between federalists and nationalists.

PERSONAL VIEW

# Why the west holds the Soviet key

By Alexei Pankin



For more than seven decades the people of the Soviet Union have been ruled by a concentration of power in Moscow.

The national capital - or centre - kept both republics and the people in line by exercising huge influence over the distribution of all resources: local bosses went to Moscow to beg for funds and privileges for themselves and their territories; ordinary people shopped there for food and consumer there for food and consumer goods which were scarce in the provinces; the ambitious sought to live and work there. Hardly surprisingly, Moscow became a symbol of all that was rotten with the country. During the years of perestroika, the "centre" became a convenient scapegoat for opposition criticism. There was hardly an opposition leader who did not use the bogey of the "hand of Moscow" to raily the "hand of Moscow" to rally

mass support.
But Moscow's rule is over. It no longer controls economic and military resources. The republics have become assertive - some have become inde-pendent - and today continue to blame the centre for all the old and new problems. Yet, the decline in Moscow's influence has not led to the rise of a responsible class of political leaders in those repub-

lics remaining within the Today, politics within and between the republics is little more than a clash of personal ambitions and a search for and

invention of new enemies. Petty squabbles pass for politi-cal debate in the republican Having won increasing degrees of self-rule, the repub-lics' leaders and its people are in a political vacuum. This huge, and unexpected, void means that, ironically, they

they have? The following have • First, the strongest choice is the west. Soviet and republican politicians are increasing turn-

still long for orders from above. So what alternatives do

ing to the west for assistance, credits, funds, etc. Of no less importance is the fact that western leaders enjoy more trust among the Soviet public than any ex or current Soviet statesman can dream of. This means one simple thing: the west holds the key to the future of the Soviet Union, and the former superpower will become exactly what the west

wants it to become.

The west, while assuming de facto through its efforts to assist the Soviet Union eco-nomically the traditional functions of the centre, will nevertheless shy away from openly recognising its new role. This is because western leaders believe the Soviet people must settle their domestic affairs themselves; the west would thus respect the will of the peo-ple and support democratic

For the Soviet people, this is wishful thinking. Today, there are no responsible organised political forces able to stabilise the situation in the country as a whole or in the republics. Its people are confused: they are rejecting what they dreamed of yesterday, and tomorrow they will be regretting things that

will be regretting things that they are doing today.

The west, by limiting itself to the role of an outside observer and adviser, faces a very difficult choice — either to support self-determination for the republics, or to help in the formation of a market economy. It is clear that erecting borders between republics and replacing one bad central government with several bad republican administrations is hardly conducive to the cre-

ation of a market economy. So, instead of making solemn pronouncements about respect-ing the people's choice, west-ern leaders ought to decide for themselves what is more in their interest – a single, uni-fled state or several new fled state or several new national-states, and then firmly and resolutely dictate its conditions for continuing

This is all the more important hecause the future of the west mirrors that of the Soviet Union. The survival of the Union would require an integrated approach from the west, while the west's support for the republics would sorely test its political and diplomatic

Yugoslavia is a good case in point. It provides one general lesson; multinational socialist federations do not disintegrate peacefully, bloodlessly and without consequences for the outside world. It was interesting to observe how, when Germany and Austria supported Croatia and Slovenia, the tre soon emerged of a Catholic bloc in Europe, and Britain soon began to express sympa-thy for Serbia.

 Second, and possibly the worst scenario, is the Russian republic regarding itself as the heir to the Soviet legacy. No matter how much admiration the Russian president Mr Boris Yeltsin has earned for his role in suppressing the August putsch, none of the Soviet republics wants to see Russia emerge as the new "centre".

The third option is the Union itself. Internationally, the benefit of maintaining a single, unified Soviet state is that it will prevent the multiplication of actors in world politics; domestically, the "centre", as a non-national institution, is best suited for a role as a co-ordinator and intermediary between the republics. This scenario would require the emergence of a new form of central authority, a work of colossal complexity Is the western world ready to

meet the challenge? Unfortu-nately, I see few hopeful signs. Although the west almost openly admits that the situa-tion in the Soviet Union is frightening, it is not even try-ing to analyse the role that its policies have played in unleashing the chain of events that led to the August coup. It remains to be seen whether the west would be capable of meeting the historic task that has unexpectedly fallen on its shoulders namely, to make the Soviet Union into a society safe for itself and for the outside world

The author is deputy editor of Mezhdunarodnay Zhizn, a Soviet iournal

# LETTERS

#### Shareholders and threats A 'nod and a wink' should have of controlled utilities

From Mr Roy Watts.

Sir, Gordon Brown has said in the House of Commons that a future Labour government would give powers to the regulators of privatised utilities to control dividends and profits and curb boardroom 'excesses". Perhaps you will

allow me to comment. Gordon Brown selectively argues that only Italy has higher water price rises than the UK. He fails to point out, however, that the UK water customer enjoys one of the lowest water bills in the industrialised world as well as one of the highest standards of water quality. Nor does he acknowledge that a principal purpose of current water price rises and consequent water profits is to finance a £30bn capital programme which addresses new legally enforce-able standards, as well as making up for a long-term failure to invest in the industry including in times of a Labour

Of course, Mr Brown searches for votes. But he should be careful. My company has more than 300,000 individacross the privatised utilities. They must all be reflecting that the future scenario Gordon Brown describes bears lit-tle relation to the prospectus on which they bought shares. Roy Watts,

ing the former communist

Thames Water, 14 Cavendish Place,

#### BTR and Hawker Siddeley: the headquarters teams hold the key

From Mr Andrew Compbell.
Sir, Hawker Siddeley's defence document fails to address the critical issue facing shareholders - why are Alan Watkins and the members of his headquarters team a better parent company for the three businesses they want to keep than Alan Jackson and his

A headquarters team can only justify keeping businesses if it believes it can add more to the businesses than any other parent company.

Alan Watkins has recognised that 60 per cent of his businesses would perform better as part of other groups. But be ual shareholders, a number one can multiply several times

saved local authorities from loss

From Mr Kenneth A Mitchell. Sir, Your series of articles on BCCI was most penetrating and made fascinating reading. But did local authorities have

Most people are aware of the "nods and winks" of city com-munication. It seems inconceivable that the Bank of England did not become aware of the suspicions and innuen-dos circulating in recent years.

has not explained why the

remaining three businesses will perform better under his ent than under the management than under the BTR approach. BTR's management philosophy is well documented and was previously debated during the Pilkington bid.

Hawker's philosophy is unknown and the defence document gives no useful informa-tion on the subject. Is this silence significant? Andrew Campbell, director,

Ashridge Strategic Manages Centre, 17 Portland Place,

There is in existence. I remember reading somewhere, a list circulated to local authorities giving names of banks and other deposit-taking institutions with which, obviously without commitment of the publisher, they would appear to be safe in entrusting their funds at various rates of inter-est. The Bank of England is

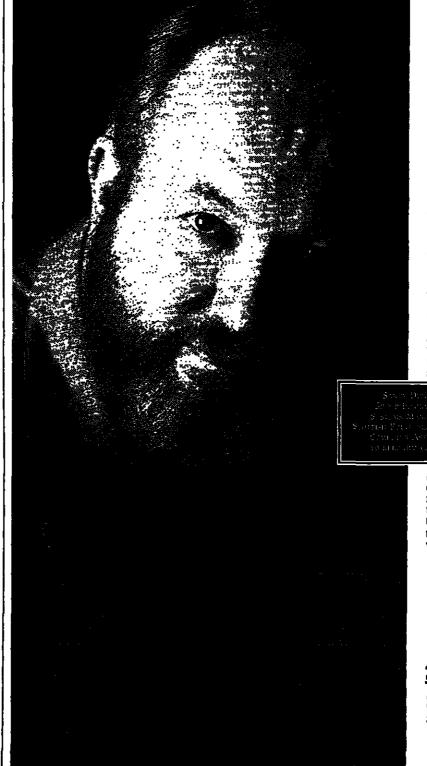
On the basis of "nods and on the basis of roots and winks", surely it would have been possible for the publisher quietly to have deleted the BCH name from the next issue of that list, without causing a lot of fuss? I suppose names are added and deleted from time to time.

No doubt closing BCCI was inevitable — but in my opinion The Old Lady of Threadneedle Street has a lot to answer

Kenneth A Mitchell, Henley Consulting Group, I Back Lane, Henley-in-Arden, West Midlands

Fax service

# Software Chief.



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#### Stability, or otherwise, during the era of the Gold Standard

From Mr Z Schloss. Sir, I applaud Samuel Brittan's exposition (Economic Viewpoint, November 14) of the merits of a more flexible approach to short-run stability of the price level. He points out that this worked during the pre-1914 Gold Standard era. because everyone knew that "neither inflationary nor deflationary moves would get out of hand". It would be interesting to know the basis for this faith in long-term price stability in

those times. I believe convertibility ensured that creation of credit could not outrun by much real resources needed for its repayment. Whenever it threatened to do so it would be restrained by one of Schumpeter's "gales of creative destruction". It seems doubtful that this feature of the Gold Standard would be voluntarily accepted in any modern guise.

49 Dorset Dripe, Edgware, Middlesex HA8 TNT

From Mr Shawn Stewart. Sir, The charts used by Mr Samuel Brittsn in his article, "Stability versus animal spirits" (November 14), are as misleading as the conclusions he draws from them.

that does not mean that prices were stable under the Gold Standard. They weren't. The 1889 Report of the Royal Commission on Gold and Silver shows that prices rose by 36 per cent in 1849-55 and fell by 20 per cent in 1874-85. The 10year moving average fell unchecked by 12 per cent in the seven years 1837-46 to 1843-52, rose unchecked by 22 per cent in the 11 years 1843-52 to 1854-63, and fell unchecked by 20 per cent in the 12 years 1865-74 to 1877-86. They fell for

a decade after that. The reality is that prior to 1914 "scarcely anyone considered that the price level could or ought to be the care and preoccupation, far less a main

objective of policy, of a central bank." That was fortunately a view from which the Macmilian Committee and the gov-ernment elected in 1981 did not dissent, enabling the monetar-ist ratchet of dear money and an overvalued exchange rate to be reversed in 1932-33 by Yes, the cost of living was the same in 1874 as in 1855, but entrusting the management of the newly-created Exchange

Equalisation Account to the Treasury and not to the bank-er's Bank. The supply side responded immediately. Manufacturing output rose in 1932-37 by 58 per cent to 38 per cent above the 1929 peak. New jobs - 2.2m of them - were created, half in manufacturing. Unemployment fell by half.

The lesson to be learnt by patently ill-advised politicians is not what Mr Britian would have them believe. It is that, as Ricardo once said, the economic laws which regulate the flow of money nationally and internationally are no different from those which regulate

The ERM in defying those laws has brought disaster to its founder-members in terms of output and employment. It is now doing the same to us. Emu can only make things worse. That was foreseen by Labour in its two-year policy review which rejected Rmu and accepted RM only on terms which would, inter alia, enable "the pound to enter at a rate and conditions which ensured that British goods became and remained competitive". The record of the Wilson govern-

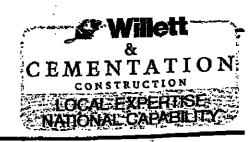
ment and of the French socialists show that "supply-side" policies as an alternative to devaluation can only add to the nation's difficulties. The reason why is that those policies like others before them. confuse cause and effect. Shann Stewart,

treasurer. Labour Économic Policy Group, 72 Albert Street, London NW1



# **FINANCIAL TIMES**

Thursday November 21 1991



# Texas, Hitachi form joint chip venture

By Steven Butter and Robert Thomson in Tokyo and Michael Skapinker in London

TEXAS INSTRUMENTS of the to co-operate with competitors US and Hitachi of Japan are to develop jointly an advanced memory chip containing 143m transistors and capable of stor-

ing 2,800 pages of text.

The agreement to develop the 64 megabit dynamic random access memory (D-Ram) chip follows the creation of a similar alliance between IBM of the US and Siemens of

Germany.

Development of increasingly narrow circuits enables manufacturers to pack more functions on chips, allowing them to produce more compact and powerful electronic products.

THE THREE European

Community members of the UN Security Council -

agreed yesterday to press for sanctions against the Yugoslav

Mr Douglas Hurd, UK for-eign secretary, told the House of Commons that these would

However, western diplomats said the sanctions threat would

not end the civil war in Croatia. They believed the army and Serb reservists would fol-

low up their capture of Vukovar by trying to take the eastern city of Osijek, as well as towns north of Dubrovnik.

Croatian radio said two peo-

ple had been killed and seven wounded in Osijek and sur-

rounding villages yesterday during an artillery attack by

the army.
"There will be no let-up until

Serbia consolidates its control over parts of Croatia, and in Bosnia-Hercegovina," said a diplomat. "This means that no

UN peace-keeping forces will

be sent into the republic until

there is a lasting ceasefire."

Diplomats estimate about

month battle for Vukovar. Tan-

iug, the Belgrade news agency,

reported that 2,000 Croat sol-

diers and policemen had been captured and about 7,000 civil-

ians evacuated since Tuesday.

In addition, 420 wounded, including children, and 400

civilians who had sought ref-

uge in Vukovar's hospital, had been evacuated under EC and

Most of the town's 50,000

is just a heap of rubble. The

By Quentin Peel in Bonn

RUSSIA and Germany will today take the first steps towards establishing the post-

Soviet balance of power in

eastern Europe, when Mr Boris

Yeltsin, the Russian president,

The Russian president's first

visit to the outside world since

he faced down the attempted

seems condemned to have

more ceremony than sub-

stance. Yet the ceremony is

still crucial to his efforts to

build up Russia as the new centre of power in the Soviet

On the one hand, the Russian leader will be treated as a

nothing will be signed of

legally binding substance (because Russia does not yet

enjoy diplomatic recognition).

The two sides will simply pub-

lish joint declarations provid-ing assurances of future

co-operation on both foreign

policy and the economy.
If the Russians arrive with a

arrives in Bonn.

Red Cross supervision.

include an oil ban.

from different countries is a reflection of the huge cost of developing new generations of chips. This can run to bun-dreds of millions of dollars.

The 64 megabit D-Ram is capable of holding 16 times as much information as the memory chips in use today. The deal between Texas Instruments and Hitachi is also politically significant. The US government has been applying strong pressure for greater par-

the Japanese market. Earlier this year NEC of Japan and AT&T Microelec-tronics of the US signed an agreement for the joint devel-

"claimed" by Mr Goran Hadzic.

a leader of the Serbs from east-

ern Croatia. It would be capital of the self-proclaimed Serbian autonomous region, he said

last weekend.
The surrender of Vukovar is

likely to harden the Croatian

government's resolve to pour

military supplies into Osijek and Vinkovci, diplomats and

troops to be sent in soon," said

long list of requests - which is still unclear, although they are

not expected to ask for out-

right government credits - the

Germans will be embarrassed

because they have little to

Mr Kohl feels his govern-

ment is already overexposed in the Soviet Union, with out-

of DM24bn (\$14.6bn) on top of debts owing to the former East

Germany, and some DM12bn in

payments to house the return-ing Soviet troops.

Mr Yeltsin will meet Presi-

dent Richard von Weizsäcker,

Mrs Rita Süssmuth, the presi-dent of the Bundestag, and the

German Land still technically

twinned with Russia. He will visit Baden-Wurttemberg in

the south, and Sachsen-Anhalt

in the east, before returning to

The visit is seen in Germany

as the first important step in the future bilateral relation-ship of the two powers which

Moscow on Saturday.

Yeltsin steps on to German stage

Croatian officials said.

town has already been Mr Mario Nobilo, an adviser to

By Laura Silber in Belgrade and Judy Dempsey and David Owen in London

Diplomats say economic threat against republics will not end war

UN urged on Yugoslav sanctions

for advanced memory chips.

A broad range of co-operative agreements between US and Japanese semiconductor makers has recently been concluded, partly as a response to

Japanese fears over trade friction with the US.

The Hitachi-Texas Instru-ments deal, which will run for 10 years, calls for the two com-panies to form joint design teams in Japan to be operated under a combined management

Joint pilot production of the chips is envisaged, although the two companies will handle volume production and marketing separately. Shipment of

The remains of a wooden house in Pokuplje, a Croatian village shelled by the army

President Franjo Tudjman.

But if they do not come in, we

will continue fighting to

defend ourselves against the

A western defence attaché

yesterday said Croatia's mili-

tary doctrine now included the

possibility of guerrilla warfare. Mr Nobilo did not believe the

army would try to take Osijek immediately. It is too big. But

gain control of Gospic and

will inevitably dominate cen-tral and eastern Europe. "It is

like a political kick-off at the

beginning of the bilateral

match," according to one

senior official. "It would be

wrong to go for much more at

The Russian desire for

increasing economic relations will be translated into a meet-

ing with businessmen in

Cologne, at which Mr Yegor

Gaidar, Mr Yeltsin's new eco-

nomic supremo, is expected to

detail Russia's latest economic

Mr Yeltsin's hope, however,

to have German export credit guarantees granted directly to Russia, and not through the

medium of the Soviet Vneshe-

konombank, seems unlikely to be met until the German side

has more details of Russia's

foreign currency reserves and foreign currency earnings.

Both sides will also attempt to deal with the two biggest

bones of political contention.
The Russian leader has already

expressed his own readiness to

return Mr Erich Honecker, the former East German commu-

Delors attacks treaty

although this deal was restricted to the sharing of

The two companies will jointly develop the design and manufacturing process for the 64 megabit chip. The circuits on each chip will be as narrow as 0.35

microns, or 0.35 millionths of a metre wide A human hair is 75 microns wide.

AT&T had earlier estimated that the development of 0.35 micron technology could cost

More grisly reports of massa-

cres of civilians emerged from both sides in the fighting

which has already claimed at

least 2.500 lives since June 25.

The federal army accused

Croatia's national guard of kill-ing 41 children in a village

infant school at the weekend

as they fled from advancing

almost impossible to know who

nist leader, to face trial in Germany, but his legal position between the Soviet Union and

future of the Volga German

community in Russia. Mr Yelt-

sin will repeat his promise to

re establish an autonomous

Volga German region, although not precisely within the borders abolished by Stalin

What is seen as essential in

German eyes is a clear commit-ment by Russia to honour the

obligations of the Soviet Union.

both on debts and on all secu-

rity treaties. That is a precondition for any joint declara-

tion," according to a German

closer co-operation in areas such as transport, storage, and

agriculture, and the Germans

will urge greater involvement

of western companies in reviv-

ing the Soviet oil and gas

industries. No one expects,

however, that there will be real

The two sides will call for

diniomat.

in the Second World War.

Russia remains unclear. The other question is the

The propaganda from both

army forces.

sample chips is expected to begin around 1994.

The agreement follows earlier co-operation between the two companies on the development of the 16 megabit D-Ram, ethough this deal area.

The two companies have agreed to grant each other patent licences for the 64 megabit D-Ram. Hitachi is also to receive a licence for Texas Instrument's Kilby patent, named after a co-inventor of the integrated circuit, Mr Jack

Kilby.

The applicability of the patent in Japan is being dis-puted by Fujitsu, the Japanese

computer company. Hitachi, however, made clear yesterday that its recognition of the Kilby patent in this case did not represent an unqualified acceptance of Texas Instruments's claim that the patent is broadly applicable in Japan.

By Jane Fuller in London and Robert Thomson

more than 60 per cent of the shares, said Tottenham would get less than £1m from Nagoya. An Italian club had offered twice as much, but Mr Lineker had chosen to go to Japan. Mr Lineker, who will be 31 next week, has signed a twoyear contract starting in early

Toyota Motor Corporation and 19 other shareholders, among them Toyota subsidiaries, the Nagoya railway and the Chubu electric power generating com-

They have put in an initial Y400m (\$3.1m) but much more will have to be spent. The shopping list includes a new 15,000-seater stadium near the city centre as well as Mr Lineker's undisclosed salary and benefits.

Mr Christian Flood, director

Diego Maradona had been at the top of several shopping lists, but recent controversies surrounding the Argentine star prompted the image-conscious companies sponsoring the league to leave him on the Mr Flood said another early

The 10 Japanese clubs are expected to play each other twice at home and away in a season running from March to November, with a July break. Mr Flood said live television coverage would be a key part of the package for the corpo-rate sponsors. Which included Matsushita at Osaka, Mazda at

#### Japanese soccer wins Lineker's

force in world soccer yesterday when Gary Lineker, the England captain and highest scorer in the English first divi-sion, agreed to join Nagoya Grampus Eight, a team named after the Japanese city's golden dolphin symbol and including a lucky numbe

enough for the country to put in a competitive bid to host the 2002 World Cup. Mr Lineker's departure will, however, do little to ease debts

at Tottenham Hotspur, the north London soccer club which bought him from the

El.im (\$1.9m) in 1989.

Mr Terry Venables, the chief executive who with Amstrad chairman Mr Alan Sugar owns

Nagoya is backed by the

of CFCF & Associates, a UK marketing consultancy specialising in work for Japanese companies, said Mr Lineker was the first current international star to be signed by any of the league's 10 teams.

Other overseas players secured so far include Zico, the former Brazilian international who will turn 40 during the

suggestion was Mr Lineker's more rumbustious Spurs and England team-mate Paul Gascoigne - bound for Lazio in Italy if his knee injury heals as planned. "But it was realised that he and Maradona would have been wrong for the Japa-nese league, where people are very sensitive to good behaviour and patience.

He described Mr Lineker, who has said he will work very hard to learn Japanese, as "a sweet man. He has qualities that other players do not have.

Hiroshima and Nissan in Yokohama, the nearest one to

Football card match, Page 16

# services

JAPAN increased its striking

Nagoya will be part of a new 10-team Japanese professional soccer league that will kick off in March 1993. Japan hopes the league will be successful

expertise of the giants lies in

# Reflections on the Mirror

The stock market's view of the Maxwell empire underwent a sudden and significant shift yesterday. Since Mr Robert Maxwell's death, shares in the Mirror Group have risen and fallen daily along with those of Maxwell Communication (MCC). Yesterday, MCC's shares fell a further 22 per

cent. Mirror shares surged 11
per cent to a record 126p, 1p
above the flotation price. The
collapse in the MCC price, the collapse in the MCC price, the market has decided, has reached the point where the Maxwell family has no more bargaining power. As far as its control of the Mirror is concerned, the game is up.

The market could of course be wrong about that. But it is partly a relative what would have

worth asking what would hap-pen if a bid for the Mirror Group were launched tomor-Group were launched tomor-row. Since the 51 per cent Max-well holding is worth a much-needed £250m at yesterday's prices, the banks would be bound to query the logic of retaining the most saleable asset in the empire. It is even conceivable that they could call in enough Mirror shares held as collateral to deliver control to the bidder. That apart, the market is bound to ask itself why a reasonably pure newspaper business

#### should be on a p/e of 9 and a yield of 6.6 per cent if its ownership is up for grabs.

Northern Foods Yesterday's 4 per cent rise in Northern Foods' share price on a £227m rights issue suggests a degree of popularity verging on the suspect. But Northern was perhaps lucky. On a day which saw Whithread and RHM displaying the fallibility of beer and bread respectively, the 17 per cent rise in its interim prof-its was a powerful argument for expansion in the dairy

The most arresting aspect of the Express deal is that whereas Northern's dairy business provided the most powerful organic growth in yester-day's results, it is acquiring Express on a lower multiple than its own. Considering the scope for cutting costs and for disposals, the deal may very well help earnings as early as next year.

Given the recent strength of the shares, the case for further outperformance depends on wider strategy. Northern's policy of sticking to the UK marthat European food will soon be in the hands of a few glants like Unilever and Nestlé. But Northern may be right that the FT-SE Index: 2,472.6 (+9.5)

Northern Foods Share price relative to the FT-A All-Share Index

long-life branded goods, rather than the fast-growing chilled own-label products at which it excels. The problem could be rather that the Express deal may stretch Northern's management capacity, particularly if it continues the smaller acquisitions on which much of its recent growth has depended. That is a problem most companies would envy.

#### It was evident from AB

Foods' full-year figures on Monday that the UK milling and baking cycle is still stuck in its prolonged downturn. Equally clear in Ranks Hovis McDougall's annual results yesterday was the resulting price battle in the bread mar-ket, which began after the 1988 harvest and has become increasingly vicious. RHM managed a steady group per-formance, thanks mainly to its grocery division. Milling and baking produced just £60m of profit, £10m less than two years ago. Without a bread price increase in the new year, it will presumably go further backwards. Something, doubtless in the form of more inde-

pendents, has to give.
One could gripe about the £26m of extraordinary items; but to give management its due, RHM has been pretty well placed to fight the recession. Its operations are relatively efficient, its balance sheet now contains net cash and its brands have performed well. It could yet expand into a leading European milling force, although that will take time. The problem is that, in the short term at least, its earnings have lost nearly a fifth of their value this year and 42 per cent since the start of 1990. The resulting yield of nearly 7 per

cent makes them a solid hold

Out now.

The

whether

for income funds. Until there are signs that the cycle is turning, they have no wider appeal.

#### Whitbread

Whithread was quick to blame its first profit fall in 16 years on a recessionary decline in consumer spending. A closer look suggests a slightly more look suggests a slightly more complex story. Operating profits in beer fell by only 5 per cent despite a volume drop of 6 per cent. The company would attribute this to a conscious policy of preserving brand image by not discounting even at the expense of volume. A more cynical view is that the growing conceptration in the brewing industry has allowed prices to be maintained even at prices to be maintained even at

times of weak demand.

If that is indeed the case, the question arises of how far the volume drop is actually a function of recession and how far it reflects consumer resistance to the high real price of beer. Whithread is now a junior player in the big league. Its price strategy would be particularly vulnerable if a Bass or a Courage decided to push for market share by backing away from high price. The need to keep high prices. The need to keep up would dilute the effect of recovery in Whitbread's retail businesses, where, paradoxi-cally, volumes appear to have been sustained at the price of a sharp drop in margins. Perhaps it is time for Whitbread to

#### Williams/Racal

The competitive conditions imposed by the Department of Trade and Industry on Williams' bid for Racal have done little to alter the market's perception of the deal. The respective share price movements yesterday show the continued expectation that Racal will come back with a slightly higher offer, probably including an underwritten cash element. At any rate, its all-share offer is now worth less than 48p, compared with Racal's 54½p close.

Assuming Williams can overcome its aversion to paying cash, a modest increase above this level might well be enough to clinch the deal: unless, of course, Racal is able to come up with a singularly powerful and credible profits forecast. But it has a record here of playing its shots close to the line. It only just managed to sial forecast which it made at the time of the Chubb acquisition and which was later the subject of representations to

#### head of state on a working leaders of the main political visit, with a full guard of hon-our when he meets Chancellor Helmut Kohl. On the other, parties. He will also see Mr Johannes Rau, prime minister of North Rhine-Westfalia, the

#### Shevardnadze warning

Continued from Page 1

"After (the coup attempt in) August, the president came to some important conclusions. His change toward democracy is, in my mind, final," Mr Shevardnadze said. "Under these circumstances, I thought it possible to work with him." The Soviet president painted a picture of rapidly falling agricultural and industrial production — down 9 and 7 per cent respectively — and a

WORLDWIDE WEATHER

severing of many of the links between republics. The famil-iar complaint, which included deficit of Rs205bn by the end of the year (Rs300bn including

for cash.

the republics' deficits) had only one antidote - rapid economic reform.

Mr Gorbachev said the State

Bank had printed Rs83bn to November 1 of this year against a planned Rs7bn

Continued from Page 1

Mr Delors hammered the point that the extension of qualified majority voting to the core areas of EC decision making was "the only way of getting rapid decisions and effective

Provocatively, he chose social policy to illustrate his point, despite indications that he is prepared to see some dilution of the treaty's provisions on certain aspects of industrial

money on the table.

More Soviet news, Page 3

relations sought by Germany, Although all except the UK adopted the Social Charter in December 1989, Mr Delors complained that "not one significant law has since been

A minimum set of social regulations was morally obligatory to soften the impact of industrial restructuring, he said, making clear that trade union matters would not be covered by majority vot-

# forecast for

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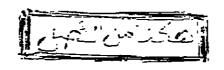
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# **FINANCIAL TIMES**

# COMPANIES & MARKETS

Thursday November 21 1991



#### IBM to move power away from the centre

iBM, the US computer group, plans to decentralise control of its vast empire by giving individual business groups much greater autonomy. It is expected to announce a worldwide restructuring in the next few weeks. Page 27

#### Banks in Maxwell meeting

National Westminster, lead banker to the Maxwell family's empire of private companies, was yesterday locked in crisis meetings with other banks, to initiate a formalised restructuring of £800m (\$1.4bn) of loans to these private companies. As a first step, it was trying to provide terms acceptable to Swiss Bank Corporation, whose £55m loan to Adviser (188), a Maxwell vehicle, is in default. Page 32

#### Comex gets physical



The New York Commodity Exchange plans to begin trading physical copper next year, to complement its current business in coppe futures. Mr David Halperin, president, said the intention was not to grab business from the London Metal Exchange, the world's leading physical copper market. Page 34

#### Brussels caim before election

ž. \_1

There is a general election in Belglum on Sunday. To outsiders it looks as though the Brussels bourse is bearing the political upheaval with remarkable equanimity. Back Page

#### Mixed fortunes for carmakers

Renault, the French state-owned carmaker, said its recent three-week strike cost it up to FFr2bn (\$365m), but it still expected to make a small profit for the year.

Volvo, the Swedish auto group, reported a profit of SKr1.27bn (\$219m) for the first nine months of the year against a comparable Saab-Scania, the Swedish vehicle and aero-

space group, suffered a fall in profits to SKr892m (\$154m) from SKr1.571bn for the first nine months of the year. Page 26 Mazda, the Japanese carmaker, yesterday posted a 53 per cent decline in interim pre-tax profits to Y11.2bn (\$86m). Page 27

#### Ratners festive rally



Ratners, the lewellery group, is attempting to poilsh up its image in the vital run-up to Christmas. But the festive efforts of chairman Gerald Ratner (left) come at a time of tough trading conditions on both sides of the Atlantic and continued uncertainty among shareholders. Page 33

#### Market Statistics

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CSX	517	+	112	Yallourec	270.1	_	
Genetabs Tech	10%	+		TOKYO (Yes			
Merck	1444	+	54	Rises	**		
Falls				Achilles	663	+	
Antodesk	334	: <b>-</b>	53				
Herstey Foods		-	24	Peglyan	1040		_
PARIS (FFr)	•			Maiji Milk Prode	1220	+	1
Filees				Missi Sugar	650	+	
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#### THE FINANCIAL TIMES LIMITED 1991

Bank shares retreat in Oslo after DnB and Christiania criticised by regulatory authorities

# Norwegian banking crisis deepens

By Karen Fossii in Osio

THE CRISIS in the Norwegian banking industry deepened sig-nificantly yesterday when the country's leading banks ran into criticism from regulatory authorities over their recent conduct, and the share prices of all banks listed on the Oslo bourse fell as investor confidence sagged.

Den norske Bank, the country's biggest bank, suffered the steepest fall. Its shares fell by more than 50 per cent to NKr4.50 before closing at NKr5.65. Its shares have fallen by 94.9 per cent since November 20 last year, when they were NKr112.

aiwan Aerospace, a seven-week-old joint venture

between the Taiwan gov-ernment and local industry capitalised at \$200m, yesterday announced its intention to invest

\$2bn in a new aircraft manufacturing joint venture with McDon-nell Douglas, the financially stretched US aerospace group. McDonnell Douglas's existing

commercial aircraft operations are to be hived off from its govermnent programmes early next year and will form the core of the

Under a memorandum of

understanding, Taiwan Aero-space investors could acquire a

40 per cent stake in the company for their \$2bn, with McDonnell Douglas retaining the majority

schedule by the end of January, would give McDonnell Douglas around half of the funds it needs

to develop its new MD-12 long-range wide-bodied aircraft. The US company still hopes to attract other Asian partners to

the venture, either as minority

equity investors in the business

or as risk-sharing sub-contrac-tors. It has held discussions in South Korea, Indonesia and Sing-

apore. McDonnell Douglas estimates

that manufacture and sub-assem-bly of wing and fuselage parts in Taiwan for final assembly at a

new plant somewhere in the US would cut its production costs by 20 per cent, even allowing for Taiwan's rapidly rising wage lev-

Although the venture would

land Taiwan Aerospace with a monumental debt before it has

give Taiwan's fledgling aerospace industry export business worth \$5bn a year by the mid-1990s, when the MD-12 is due to fly.

The McDonnell Douglas deal

would thus be a big step toward realising the Taiwanese govern-ment's dream of establishing a

range of high-technology and high added-value industries on

an island better known for plastic

flip-flop sandals and low-end

The government is a leading shareholder in Taiwan Aerospace and will directly or indirectly be

coughing up the \$2bn.
Dr David Huang, Taiwan Aero-

stake and management control. The deal, if concluded on

new company.

Christiania Bank, the second biggest bank, for breaching stock exchange reporting laws.

Christiania had reported losses on loans and guarantees in the first three months of 1991 of NKr610m, but after nine months the bank's credit losses had risen

In a report on the breach the bourse said "there can be no doubt" that the management of Christiania knew, or should have known, when drawing up the report for the first quarter of 1991

Bourse officials imposed a that losses were higher than record NKr3.2m (\$487,000) fine on reported. "It is furthermore not unrea-

sonable to assume that a relationship exists between the losses recorded and the desire to show a primary capital ratio over 4 per cent," the bourse concluded. If Christiania had presented actual loss estimates for the actual loss estimates for the period, the bourse said, it would have meant that the bank would not have qualified for an injection of preference capital from an emergency bank fund.

The bourse said investors who purchased Christiania shares

after April 29 were not given important information It could almost be believed that the bank's administrative management has tried deliberately to deceive their shareholders and the stock market," the

bourse said. It also sharply criticised Den norske Bank for misleading investors by saying that it would meet 1991 capital adequacy requirements one week before sing forced to admit that huge sees would not allow it to do

On October 14, DnB said "the



NKrlbn because of a NKr300m decline in the value of property

On Tuesday Fokus warned it "might" have to write down the value of its property by the end

#### Peter Wickenden on Taiwan Aerospace's \$2bn link with McDonnell Douglas

# Aircraft joint venture gives Taiwan a high-flying image



McDonnell Douglas's American aircraft assembly lines may soon be suppled by parts made in Taiwan

that foreign banks would not be invited to finance the deal unless local ones were unable to do so on reasonable terms.

Mr Danny Ko, president, said a government fund which draws on Taiwan's \$76bn in foreign exchange reserves to assist firms acquisitions might provide some of the funds. The only local banks in a position to lend on that scale are state-owned.

Although Taiwan Aerospace was officially launched on Oct 1, McDonnell Douglas and other air-craft manufacturers have been taking the company seriously for over a year. Mr Ko said he has discussed joint ventures and signed memoranda of under-standing with several companies. Talks with France's Aérospatiale about production of Super Puma, Ecureull and Dauphin helicopters are at an advanced stage and will

sector shareholders, which account for 71 per cent of its equity, are Taiwan's largest years earlier I don't think we could get McDonnell Douglas to listen to us. If it were a decade industrial conglomerates: Ever-green Marine, which owns the later, maybe Taiwan Aerospace would be strong enough not to need to work with others. We are world's largest container shipan infant and they are in need of financial assistance and low-cost ping fleet; Yueloong Motor, which has built Nissan cars in machinery and consumer electronics maker; Pacific Electric Wire and Cable, the industrial overnments must approve the group; the textiles-based Hualon Group; the texthes dasen hands Group; and Formosa Plastics, Taiwan's largest private enter-prise. China Steel, which is being privatised, is to join the consor-tium next year, bringing the com-pany up to its targeted \$250m carticulisation.

capitalisation. Securities analysts say that most of these companies are highly profitable, with low debt-to-equity ratios, and have limited experience in aerospace.

Mr Ko said the mutual attraction with McDennell Dongles was

tion with McDonnell Douglas was

deal. Taiwan Aerospace must find the cash, and the due-diligence process be completed. Mr Ko said Taiwan Aerospace has not yet "seen the merchandise" that will emerge from McDonnell

In the next three months, both

Douglas's restructuring. However, a confident Mr Rob-

ert Hood, president of the Doug-las Aircraft Company, McDonnell Douglas's California-based division, described the deal in Taipei as a "win-win situation" that would give his company financial strength.
But Mr Ko, who has been with

bank is not aware of any circum-

stances indicating that it will not

meet the capital adequacy

requirement of 5.6 per cent by December 31, even without the infusion of external capital.".

But on October 22, DnB said

because of massive third-quarter

loan loss provisions the bank "will need an injection of capital

from external sources to satisfy

the capital adequacy require-

Separately, Fokus Bank, the third biggest bank, was forced by the bourse to increase nine-

month losses to NKr1.31bn from

ment".

weeks, admitted that Taiwan Aerospace has not yet decided what husiness areas it will concentrate on. Proposals from potential foreign partners have included everything from airframes and avionics to jet engines and satellites.

Detailed talks have been held

aero-engine manufacturer, but he said this "might be a premature idea until we figure out how to acquire certain capabilities". Industry analysts think this and future deals might encounter snags on the technology transfer front. Taiwan Aerospaca, according to Mr Ko, wants technology and does not aim merely to turn out parts and sub-assemblies on out parts and sub-assemblies on an original equipment manufac-ture basis like thousands of other so-called high-technology Tai-

wanese companies.

His talks with foreign compa-nies have revealed a common reluctance to part with technology. "In the first instance they always say yes, but when we get into specifics there is a degree of concern on both sides."

cDonnell Douglas has lobbied hard in the US Congress to silence criticism that it is giving technology away, said Mr Hood. "We are really not exporting jobs or tech-nology. [The deal] will give us long-term job stability and with-out it we would not move for-

ward with the MD-12." Talwan's military force, which has developed two jet aircraft, engines, missiles, rockets, radar systems and other equipment, has so far been unwilling to share its technology with the pri-vate sector, which in turn has balked at putting more money into Talwan Aerospace.

Taiwan Aerospace's physical assets so far consist of a secondhand factory building in Tal-chung in central Taiwan. It has ordered "\$10m of machinery that will provide the capability for making very large structures like some sub-assembly", says Mr Ko. He plans to start production by the middle of next year, but says that he lacks a satisfactory level of orders so far. Mr Hood, meanwhile, said the

deal would lead to "a significant change in the way we manufac-ture commercial aircraft throughwith Pratt and Whitney, the US out the world".

#### Taiwan Aerospace's private a matter of timing. "If it were 10 space's chairman, said yesterday Sony falls 25.7% to Y95.3bn

By Steven Butler in Tokyo

SONY, the Japanese consumer electronics and entertainment group, suffered a steep drop in pre-tax profits in the six months pre-tax profits in the ax months to the end of September as a result of the strength of the yen and lack-lustre sales of audio-visual equipment in Japan.

Before taxes, consolidated profits fell 25.7 per cent to Y95.34bn (\$735m). Sales moved ahead 3.9

per cent to Y1,812.5bn while short-term debt rose 34 per cent to Y1,050.7bn. The profits decline was even steeper at the operating level, which plunged 35.6 per cent to Y106.05bn

Sony blamed weak consumer spending in Europe and the US, and cited "unprecedented" confu-sion in capital markets in Japan as well as stagnant housing sonal spending. The company

warned that business conditions would grow more severe in the second half of the year. Sony shares have recently been

battered on the Tokyo Stock Exchange, as a result of poor business conditions and the separate offer of new shares for Sony Music Entertainment (Japan), which caused some institutions which caused some institutions to sell parent company shares to avoid overweighting portfolios with the group. Sony shares yesterday fell Y90 to close at the year's low of Y4,710.

In Europe, sales of audio equip-ment and colour TVs rose and 8mm video camcorders showed a sharp increase. In total, video equipment sales rose 1.7 per cent to Y454.5bn; audio equipment advanced 7.2 per cent to Y453bn; Y281bn. Music entertainment fell

12.1 per cent to Y201.5bn, while film revenues slumped 7.1 per cent to Y123.7bn, reflecting poor sales at Columbia Pictures.

Sony said short-term debt rose mainly because of increased employment of operating funds in the US music and film businesses. Accounts payable rose Y96bn to Y751.8bn. On the asset side, Sony saw a rise in its inven tories from Y717.5bn to Y869.8bn, while receivables rose Y63.4bn to Y781.7bn.

Income from consolidated and affiliated companies fell Y6.9bn to Y45bn. After a sharp reduction in the tax charge, net income dropped Y13.3 per cent to Y45.04bn. An interim cash dividend was declared unchanged at Y25.

# Northern Foods raises £227m

By Guy de Jonquières, Consumer Industries Editor, in London

NORTHERN FOODS, the UK foods group, yesterday announced a £227m (\$401m) onefor-four rights issue to help fund the planned acquisition of parts of Grand Metropolitan's Express Dairy business, after reporting a 16 per cent increase in first-half profits to £55.2m The rights issue is priced at

415p per share. Though the value of the Grand-Met deal was at the upper end of City of London expectations, the planned cash call was well received and Northern's shares closed up 29p at 526p in London. Northern has agreed to pay £326m in cash for the Express Dairy liquid milk business and Eden Vale, a producer of chilled

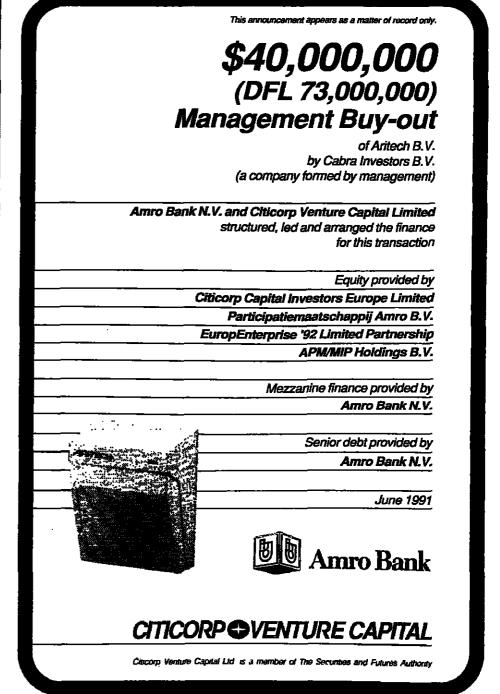
dairy products which includes Thayers ice cream and Coldstream, a distribution operation. Northern will also assume debt and tax liabilities of £33m. The balance of the acquisition cost would be funded by bank borrowings. After the deal and rights issue, the company's net borrowings would be £175m and net

assets £303m. The acquisition would more than double the size of North-ern's dairy business. The company said the deal and the rights issue were conditional on assurances from the Office of Fair Trading that the government did not intend to refer the deal to the Monopolies and Mergers CommisNorthern's pre-tax profits for the six months to September 30 compare with £47.4m a year earlier and were earned on turnover of £655.6m, up from £567.6m. Earnings per share grew to 18.31p from 15.58p.

A dividend of 6.85p, up from 6p,

Mr Chris Haskins, chairman, described the results as excellent. Profits in all divisions had improved despite a difficult eco-nomic background, and acquisi-tions made in the previous financial year had performed well. Group operating margin rose to 8.8 per cent from 8.5 per

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Volvo goes

ahead after

Saga shares

VOLVO, the Swedish motor group, reported a profit tafter financial items) of SKr1.27bn

(\$217m) for the first nine months of the year, despite

mounting operating losses, compared with a SKr193m loss

in the same period of 1990.

The profit was due to the SKr1.4bn sale of its shares in

Saga petroleum in July and

SKr897m was contributed by Procordia, its associate com-pany, and the alliance with

However, the company suf

fered a SKr1.25bn operating

loss in the first nine months of

sale of

By Robert Taylor

in Stockholm

#### INTERNATIONAL COMPANIES AND FINANCE

# ABB earnings improve 2% despite fall in sales

By William Dullforce in Geneva

ASEA BROWN Boveri, within the European Commu-Europe's biggest electrical engineering group, has reported a 2 per cent increase to \$761m in pre-tax earnings for the first nine months. But orders received in the

first three quarters were down by 2 per cent to \$20.8bn, and company headquarters in Zur-ich said the group was starting to feel the full impact of declining demand for investment goods in the construction industry and of postponements in orders for power plants.

Some large restructuring 1992-93 in response to the change to a single market

nity and the integration of newly acquired plants in east-

ern Europe.
Mr Heinz Haussmann, bead of corporate information, said that, while it was not optimistic about the economic outlook. ABB was satisfied with the way profits had held up. The group would continue to adjust capacity to demand.

Consolidated sales for the nine months at \$20,3hn were 8 per cent ahead of the corresponding period of 1990. At the end of September the order Operating earnings after depreciation were up by 8 per

cent to \$1.29bn. Profit increases were reported by the power plants, power transmission and industry sectors.

industry sectors.

Spending on research and development had increased "considerably," particularly in power plants and industry. Earnings after financial items were therefore only I per cent ahead at \$754m.

Better performances after restructuring in markets such as North America had compensated for lower earnings in recession-struck markets. Earnings after financial items to reach roughly the \$1.13bn posted last year.

#### Incentive tumbles 57% to SKr138m

By John Burton in Stockholm

INCENTIVE, the Swedish industrial concern, yesterday reported that profits after financial items fell by 57 per cent to SKr138m (\$15.6m) for the first nine months of 1991, while sales remained unchanged at SKr10.5bn. It forecast that earnings for the year would be half of its

decline of 26 per cent, if income from Incentive's large share-holdings in Asea, Electrolux and Esab are included.

Incentive, which was sepa-rated from Asea and introduced on the bourse in July, is an important link in the Wal-lenberg industrial empire due to the stakes it holds in several of the companies controlled by 1990 result of SKr454m. Profits

Most of Incentive's operations, except for its hydro-electric power division, have suffered from falling

earnings this year.
Incentive recently
announced that it was divesting some of its subsidiaries to concentrate on its core industrial activities, which includes tracked vehicles and the cam-era company Hasselblad.

#### Williams bid for Racal may go ahead

By Richard Gourlay in London

WILLIAMS Holdings, the UK industrial conglomerate, yes-terday received conditional clearance from the Department of Trade and Industry for its £663m (\$1.19bn) hostile bid for Racal Electronics.

Mr Peter Lilley, the trade

secretary, said the bid would be referred to the Monopolies and Mergers Commission unless certain undertakings to sell Racal Chubb's locks and safes businesses were signed by Williams.

The company welcomed Mr Lilley's statement. Advisers said Williams had already told the DTI that it would sell all Chubb's UK locks and safes businesses, leaving Williams with no more of the market than it controlled now through its subsidiary Yale and Valor. The Chubb sale - including

Union Parkes which Williams had proposed in its September 20 offer that it would retain represented less than 25 per cent of Racal Chubb's £650m turnover and approximately 10 per cent of Racal's total turn-

The DTI invited interested third parties to make their views known about the under takings to the Office of Fair Trading before November 29. The Takeover Panel said yes

terday it would be considering representations from Racal and Williams to decide when the bid timetable should resume. The DTI investigation froze the process on day 37, two days before Racal would have had to produce its final defence document, including a profits fore

Williams yesterday said the

timetable should resume with out delay but Racal had argued to the Panel that the bid clock should only resume once Wil-liams had signed its undertak-ings to the DTI.

Racal said Williams' state-ment welcoming the ruling

was misleading. Advisers quoted a draft of the undertaking Williams would have to sign which they said suggests Racal would have to sell the Chubb safes and locks busi-nesses "worldwide" within six months. This would represent sales of £194m, or about 30 per cent of Racal Security's sales

Racal said that breaking up Chubb would not be in the interests of shareholders. It would devalue the Chubb brand name and be detrimental to the business

#### Nestlé **forecasts** sales rise of 7%

By lan Rodger in Zurich

NESTLE, the world's leading foods group, expects a 7 per cent rise in sales to about SFr50bn (\$35.21bn) this year, and hopes net earnings will rise at a similar rate from last

year's SF12.27bn. Mr Helmet Maucher, chairman, described the group's performance this year as "gen-erally satisfactory" and in line with expectation

He revealed that group sales in the first 10 months of the year were ahead 7.4 per cent at SFr41bn, of which 2 per cent came from exchange rate movements and 1.1 per cent from acquisitions.

Mr Reto Domeniconi, finance director, said the

finance director, said the group's 4.3 per cent sales volgroup's 4.3 per term saies vor-ume growth this year was par-ticularly gratifying consider-ing the weak economic conditions in many of its mar-

Demand was buoyant in Germany, particularly in the eastern part of the country, which now accounts for one tenth of Nestle's German sales. Demand for instant coffee and delicatessen in Italy and for chocolate, frozen foods and pet foods in Spain was also strong. An 8 per cent growth in sales in North America was

flattered by foreign exchange gains, while the 7 per cent rise in Latin America masked much larger volume increases. Mr Domeniconi said the group's sales "progressed spec-tacularly" in Brazil, but price freezes there made it impossi-

ble to compensate for the decline in the cruziero. In Mexico as well, volume growth was over 10 per cent. Far eastern markets, led by Japan, also yielded double digit growth in sales, but sales in the middle east slumped because of the interruption of shipments to Iraq until

Mr Domeniconi said the group's net debt stood at a "relatively light" SFr5.6bn at the end of October, roughly equivalent to a third of shareholders' funds, exclusive of goodwill. Liquid balances stood at SFr4bn. Capital spending might reach SFr2.6bn this year, compared with SFr2.54bn last year.

# Three of Europe's leading car manufacturers encounter difficult trading conditions in main markets Renault sees profit in spite of strike costs near FFr2bn

By William Dawkins in Paris

RENAULT, the French state-owned car maker, yesterday revealed that its recent three-week strike had cost it up to FFr2bn (\$365m), much more than previously esti-mated, but that it still expected to make a small profit for the

ear.
The estimate includes lost sales, operating losses and the pay offer made to bring the strike to an end, said the company. The final cost is likely to diminish by the end of the year, depending on how quickly the group catches up on the production held up by the dispute, it said. However, it fears that it will not be able to recover most of the lost sales before the end of the year.

Renault yesterday announced that it had made a FFr2.9bn pre-tax profit in the nine months to September. which indicates a recovery when compared with pre-tax earnings of FFrl.71bn for the whole of 1990, but an 83 per

cent fall from 1989. However, this does not include any costs of the strike, which began in mid-October. It does include a FFr79m loss for Renault's share of losses at Volvo, its Swedish partner.

SAAB-SCANIA, the Swedish

vehicle and aerospace group, suffered a fall in profits (after financial items) to SKr892m

(\$152m) from SKr1.57bn for the

first nine months of the year. In the third quarter it made a profit of SKr341m, down from SKr361m in the July-September

There was a 5 per cent drop in consolidated sales for the

first nine months to SKr20.56bn from SKr21.54bn

for the same period last year.

Orders increased I per cent to SKr19.4bn. Pre-tax return on

9.6 per cent, down from 12.1

per cent.

The company said profits were down in the Scania truck and bus division as demand

dropped in its most important

markets except Germany.

Total sales in Scania were 2

By Robert Taylor

1990 period.



Riot police forced gates open to break a 19-day blockade

quarterly figures for 1990 since this is the first year that Ren-ault has published threemonthly results, a consequence of the Volvo alliance.

Turnoyer in the first nine months was Ffr122.2on, an estimated 0.7 per cent increase on the comparable period. Car sales were FFr99bn, or 81 per cent of the total, and truck sales were FFr19.4bn, or 15.9

Renault made a FFr1.9bn

ter alone, when volume sales of cars and light commercial vehicles increased strongly to 381,000 units from 339,000 units in the same period of last year.

Finance charges fell in the nine months to FF1982m, representing 0.8 per cent of turnover, against 1.1 per cent in the comparable period. This is due to the FFr10bn reduction in Renault debts allowed by a capital increase at the start of

Lars Kylberg, president and

chief executive, said the order backlog ensured a full work-load in its aircraft division for

next year. Sales in the company's Com-

bitech defence technology divi-sion rose to SKr1.61bn from SKr1.23bn, and profits improved. Orders increased to SKr1.45bn from SKr1.04bn due

to the larger number of deliv-

eries of missiles, helicopter sighting systems and level-

gauging systems.

Mr Kylberg said he hoped
the Swedish government would

decide by next spring whether to go ahead with defence con-tracts under the JAS39 Gripen

combat aircraft project. Under this project, Saab-Scania hopes to regularly produce Series 2

aircraft and support systems.

and to develop a two-seater version, the 39B.

Demand drop hits Saab-Scania

per cent down on last year's

nine-month results to SKr16.69bn from SKr17.08bn.

Sales of trucks and buses were

little changed in western Europe but there was an improvement in South Amer-

ica and in both the Middle and

At Saab, profits fell during the period, mainly due to the recession and excess capacity

of truck manufacturers, which

have pushed prices down in

western Europe, the company

But the aircraft division

recorded an improvement in profits, although sales were down by 7 per cent in the first

nine months to SKr3.07bn from SKr3.29bn. The order backlog

in aircraft amounted to

SKriibn at the end of September - down from SKrii.6bn at

the same time last year. Mr

the year, with SKr697m coming in the third quarter. Volvo SKr1.192bn in the first nine months of 1990, and SKr182m in the third quarter.

its third quarter, profit was only SKr119m, compared with SKr258m for the second quarter, although this was an improvement on the SKr2.241bn loss in the third quarter of last year when Volvo included the cost of its

restructuring.
Group sales were down to SKr55.55bn from SKr62.43bn for the nine months. There was an improvement on the return of capital employed to 5.3 per cent from 4.8 per cent but income per share fell to SKr5.90 from SKr12.80.

Volvo said operating losses in its car division were SKr1.5bn in the period due to low sales volumes, reduced margins and the costs incurred with running in mode changes. It added that there were "no real signs of recovery yet discernible," particularly in the vital US, UK and Nordic

But Mr Christer Zetterberg Volvo's president and chief executive officer, was in an optimistic mood yesterday. He disclosed there had been substantial improvements in productivity in its Swedish plants with falling absenteeism and labour turnover so it was now up to the levels of its Briggin operations at Ghent. The Voivo 850 model is to be built in Swe-

**NEW ISSUE** 

This announcement appears as a matter of record only.

NOVEMBER 1991

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US \$m **Outstanding Loans** 33,799 Assets under Management 13,143 Shareholders' Equity 4,233 Allowances 766 Net Income 159

\* US \$1 ≈ Lire 1,267

The contents of this statement, for which the directors of IMI are solely responsible, have been approved for the purpose of Section 57 of the Financial Services Act 1986 by Price Waterhouse S.a.s. as an authorised person.

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# Volvo gog ahead afte Loan-loss provisions hold Orix almost flat

HURSELAN MOVEMBER

g conditions in main

sale of

Saga shan

2.5

te Finance

anagement

cla. Banking

Talks of US

By Picters Taylor

By Emiko Terazono in Tokyo

ORIX, the leasing company, announced that consolidated pre-tax profits for the six months to September fell slightly due to a sharp increase in loan-loss provisions. The fall came despite a modest rise in

Orix said pre-tax profits fell 0.5 per cent, to Y21.6bn (\$166.15m), on a 6.1 per cent rise in overall revenue. After-tax profits rose 0.9 per cent to Y10.7ba

Interest received on loans and investment securities rose 8.6 per cent to Y106.6bn, while revenue from direct financing leases rose 4.7 per cent to Y76.7bn, and from operating leases 4.7 per cent to Y27bn. However, revenue from brokerage commissions and gains on investment securities plunged. age commissions and gains on investment securities plunged 90.8 per cent to Y692m, on a sharp fall in brokerage revenue at Akane Securities, Orix's brokerage arm. Overall expenses rose 6.9 per

cent to Y205.5bn, as Orix increased its provision for doubtful receivables and loan losses 4.4 times to Y22.5bn. Interest payments rose 7.8 per cent to Y153.9bn, and general costs 12.4 per cent to Y31.7bn.

#### Yarn producer hit hard by hit hard by BCCI collapse By Robert Thomson By Robert Thomson

HOTTA TEXTILE Industry, a producer of twisted yarns, yes-terday blamed a Y28m (\$215,300) first-half pre-tax loss on the freezing of Y2.5bn (\$19.26m) in deposits at the Tokyo branch of the Bank of Credit and Commerce International (BCCI).

The company, which reported a pre-tax profit of Yam for the same period last year, said some of the money had been raised through lowinterest loans from Japanese banks and then deposited in a high-yielding long-term account with BCCL

It said that although it had not been receiving interest payments from BCCI, the Japanese banks had insisted on By Steven Butter repayments of the borrowings.
"We are still unclear about BCCI. We are unsure of the

bank's future status," the compank's nume status," the com-pany said yesterday.

The company, which is listed on the second section of the Tokyo Stock Exchange, has responded to the decline in Japanese textiles by attempt-ing to diversify into rust prevention equipment and computer software.

Sales for the first half to the end of September rose 1.7 per

# Mazda dives 53% Collapse of Nanatomi as domestic sales slump takes toll

economic picture was not posi-

tive. Mazda was taking steps to

secure its position in the mar-

ket by launching new models and improving distribution.

gins, Mr Furuta reaffirmed Mazda's commitment to invest-

ment in new products, high-

lighting its plans to develop advanced clean engines to

meet changing environmental

control laws.

Mazda said that, in overseas

markets, the decline in US sales was particularly severe,

although the newly-introduced

MX-3 sports car sold well. European sales rose slightly, boosted by the MX-3.

The company, which is partly owned by Ford Motor of the US, saw net profits fall 60.6 per cant to Y4.26bn. For the full year, it forecasts a slight

tape film were hit by increased

competition.

For the year, Toray expects consolidated pre-tax profits to fall 9.7 per cent to Y73bn on a 6.8 per cent rise in sales to Y980bn.

Gunza, the underwear competitions of the contraction of th

pany, said unconsolidated pre-

tax profits for the first half fell 2.7 per cent to Y5.4bn due to

increased interest payments, despite a 6.3 per cent increase in sales to Y90.9bn.

Gunze said that brisk sales of knitted underwear, socks and other products helped overall sales. After tax profits fell 8.3 per cent to Y2.9bn.

The company revised down its earnings estimates for the

year and now projects a 0.2 per

cent rise in pre-tax profits to Y12.9bn on a 7.2 per cent rise

of compact cameras more than compensated for slow sales in Japan, resulting in a 15.2 per cent increase to Y30.2bn.

Sales of endoscopes, for

which Olympus dominates the world market, rose by 13.6 per cent to Y40.7bn. Microscope sales rose by 5.9 per cent to

After-tax, net earnings rose by 7.6 per cent to Y3.7bn. An unchanged interim dividend of

Y65 was declared.

in sales to Y193bn.

Olympus Optical advances 32%

PRE-TAX profits increased by Total sales rose by 10.8 per 31.8 per cent to Y7.2bn cent to Y93.2bn. Brisk exports

Despite the squeeze on mar-

By Stefan Wagstyl in Tokyo

MAZDA, the Japanese dent, said although the global vehicle-maker which recently boosted its image with the success of a small convertible sports car, yesterday posted a 53 per cent decline in interim pre-tax profits, to Y11.2bn

Reporting results for the six months to the end of September, the company said it had been hit by a weakening Japanese market. This had been compounded by changes in the law on parking, which made it more difficult to own vehicles in urban areas. Exports, which make up nearly trachings of make up nearly two-thirds of Mazda's sales, were hit by declining demand in the US.
Sales fell 0.7 per cent to Y1,102.5bn. The company sold 688,951 vehicles, a decrease of

last year. The decline was particularly severe in Japan, where unit sales fell 10.4 per cent to 279,028.

Mr Norimasa Furuta, presi-

By Emiko Terazono

TORAY, the textiles company,

Toray blamed the decline on sluggish earnings at its con-

struction subsidiary, where business was affected by the decline in the domestic condo-

minium market. After tax prof-its fell 8.3 per cent to Y18.3hn. Sales of fibres and textiles

rose 2.8 per cent to Y234.1bn, plastics and chemicals rose by

5.1 per cent to Y12A.9bn, and

housing and engineering increased by 17.1 per cent to

On a non-consolidated basis,

pre-tax profits rose by a mar-ginal 0.3 per cent to Y28.5bn on

a 4.2 per cent increase in sales

to Y302.5bn. Profits from audio

(\$55.28m) at Olympus Optical, which saw a healthy rise in

sales of compact cameras, microscopes and endoscopes in the six months to end-Septem-

ber.
Total sales rose by 10.8 per cent to Y93.2bn. The sharply improved results came in spite

of the rise in the yen which

has hit many other export-ori-

ented Japanese companie Exports account for 67.3 per cent of the company's sales.

Toray held back by

construction unit

5.7 per cent on the same period

# knocks **Tobishima**

By Robert Thomson

TOBISHIMA Corporation, the contractor and developer, reported a 52.2 per cent fall in pre-tax profit to Y1.62bn (\$1.26m) for the first half to September as the company suffered heavy losses arising from debt guarantees for a bankrupt developer.

Sales for the period rose 19.2 per cent to V160.79bn, but the contractor said the financial.

contractor said the financial losses arose from borrowings needed to cover debt guaranneeded to cover debt guaran-tees of Y104hn for Nanatomi, an ambitious resort developer and stock speculator which failed early this year with debts of close to Y300hn. Tohishima, which has been restructuring under the guid-ance of Fuji Bank, has said it will concentrate on domestic construction, and has been

will concentrate on domestic construction, and has been scaling down its exposure to the troubled US and Australian property markets. For the year, the company expects sales of Y531bn, up 26.5 per cent, and a pre-tax profit of Y5bn, down 54.3 per cent.

Other leading Japanese construction companies removed.

struction companies reported strong rises in first-half sales, in spite of the downturn in the domestic property market dur-ing the past year. The construction industry has been helped by a Japanese govern-ment pledge to Washington that infrastructure spending will rise sharply during the

• Shimizu Corporation reported an 8.4 per cent increase in sales to Y906bn and a 5.7 per cent rise in pre-tax profit to Y56.6bn. The com-pany said that difficult finan-cial conditions, higher interest rates and a week stock market had resulted in falling demand in domestic construction. But Shimizu expects Japa-

nese contractors to profit over the longer term from planned urban redevelopments and from the promised increase in public infrastructure investment. Of Shimizu's sales, construction made up 85.2 per cent, civil engineering 12.3 per cent and other operations 2.5 per cent.

For the year, the company expects sales of Y2,150bm, up from Y1,880bn last year, and a pre-tax profit of Y123bm, 8.8

per cent higher.

Taisei, the general contractor, reported a doubling of pretax profit to Y38.9hn for the half, which it said followed strong domestic orders reflected in a sales increase of 21.1 per cent to Y731.7bn. The company expects sales growth to continue at about 15 to 20 per cent next year, even though Japanese economic

expansion is slowing.

Sales for the year are expected to total Y1,750hn, up from Y1,549hn, and pre-tax profit is forecast at Y93hn, a 19 per cent increase.

# Radical change of IBM format

Louise Kehoe finds plans to focus more sharply on market segments

NTERNATIONAL Business units, which control different product ranges, far ness Machines is planning to decentralise control of its vast empire by giving indi-vidual business groups much greater autonomy.

The company is expected to

announce a significant restructuring of its worldwide operations in the next few weeks. Details of the changes are said to be near to being approved by the company's top managers.
IBM also intends to reduce

overhead costs and eliminate some of the internal bureaucracy for which it is frequently criticised. This year, about 20,000 employees accepted vol-untary redundancy and similar programmes are expected to continue through 1992 as the

continue through 1992 as the company streamlines its operations.

The US group's goal is to hone its competitive edge by creating groups that focus more sharply upon specific segments of the computer market.

These "companies within the companies within the company" are expected to be run as independent business units, although they will continue to have close ties to other parts of IBM, acting as internal purchasers or suppliers of equipment, components, software or services.
IBM has been moving

towards decentralised management for several years, but recently the pace of change has accelerated. The scope of the expected management stream-lining is expected to be much broader than the incremental steps taken to date. The thrust of the changes will be to make IBM's "line of more independent so that they can make decisions faster and compete more effectively with smaller, specialised computer manufacturers.

These have long been goals of Mr John Akers, IBM's chair-man. Individual business units should be "measured like real businesses in terms of revenues and margins, profits and returns" Mr Akers said in an interview this year. The more we can have individual bustness independence the faster on our feet we will be, and the quicker we will come to market with new products and the more skilled our people will be in that business."

In the past, IBM has given a great measure of independence to groups developing new lines of business, such as the personal computer group in the early 1980s and more recently IBM's computer workstation development group both of development group, both of which created highly success-What is contemplated now

within IBM, however, is a transfer of power that would also make the company's more mature businesses directly accountable for their perfor-

he impetus for change is

clear. IBM is losing mar-ket share in several key sectors where it faces intense competition from specialised computer companies. It is also suffering the effects of a severe computer industry downturn. Profits on operations fell 77 per cent in

ual business independence the first nine months of the year and revenue slipped 7 per

an optimistic note, saying "the worst is behind us", and projecting improved performance in the current quarter. Nonetheless, analysts predict

Nonetheless, analysis predict IBM's earnings will decline nearly 60 per cent this year, to about \$4.40 a share from \$10.51 in 1990. Its expected reorgani-sation would not, however, be a short-term fix, but a move to address fundamental technology and economic changes that are having a broad effect throughout upon the computer industry.

These include the "commoditisation" of personal computers, and the trend toward

"open systems" standards which threatens to undermine the basis upon which computer companies such as IBM have business units.

traditionally competed with proprietary hardware and soft-

Transforming an unwieldy giant into an agile team is not easy. It is unclear, for example, how IBM's huge sales force might fit into a new structure. Also to be explained is how IBM would avoid sharp conflicts between "independent" business units at a time when technology advances are blur-ring the distinctions between lifterent classes of computers. How could IBM maintain its strict "no lay-offs" policy if individual business units are given responsibility for profit

Would not IBM's personal John Akers: wants individcomputer business, for examnle, he inclined to cut costs by reducing its workforce as Apple Computer and Compaq tors, have already done this year? Mr Akers recently sounded

and loss?

aced with such complex-ities, IBM's top execu-tives are not likely to favour radical change. As Mr Akers says: "We will continue to make adjustments. Only after the fact, each time, will we be able to say whether it was simply an adjustment or something more dramatic."

Dramatic or not, IBM's moves will be watched closely by other computer companies, many of which face similar problems and challenges. None has so far come up with the perfect formula to marry the economies of scale of an industry leader with the responsive-

# UK travel business helps boost Thomson

By Bernard Simon in Toronto

THOMSON Corporation's petitor. Despite recent signs of rising share of the UK travel market helped increase third-quarter operating earnings 9.5 levels. But Thomson and its quarter operating earnings 9.5 per cent in the face of contin-ued softness in its newspaper business.
The Canadian-controlled

company's net earnings rose to US\$194m, or 35 cents a share, from US\$190m, or 34 cents, a year earlier. Sales advanced to \$1.76bn from \$1.67bn.

The results mainly reflect the benefits to Thomson, the UK's biggest tour operator, of mer 1992 holidays were strong. the collapse of International and tours for this coming win-Leisure Group, its main com-ter were selling well.

three remaining competitors have picked up nearly 2m holidays between them from I.G.
Operating income of the
travel division surged 30 per cent in the third quarter to \$148m. The company said its tour operations achieved high load factors last summer with

By contrast, operating earnings from North American newspapers fell 32 per cent to \$43m. Advertising lineage fell 7.1 per cent in the first nine months, with larger newspapers feeling the brunt of the decline. Circulations fell, especially in Canada.

UK regional newspapers, whose earnings are included in the information and publishing group, also saw lower operating income, although Tho said their advertising base appeared to be stabilising. Third-quarter information and publishing income moved up to

The publishing arm has spent \$143m on acquisitions so far this year. They include a reference publishing unit bought from the Maxwell Thomson is likely to be in

\$132m, from \$118m, mainly

because of cost savings. The company said, however, that

advertising in its medical publications showed clear signs of

improvement.

the forefront of potential buy-ers for other parts of the Maxwell empire which may be put on the block.

# Maple Leaf up despite sales decline David Jones

MAPLE Leaf Foods, the Canadian food-processing sub-sidiary of the UK's Hillsdown Holdings, lifted third-quarter

Holdings, lifted third-quarter earnings 36 per cent despite a 12 per cent drop in sales.

The earnings improvement, to C\$17.2m (US\$15.24), or 27 cents a share, from C\$12.6m, or 19 cents, partly reflects the shake-up which Hillsdown has given Maple Leaf since taking over in mid-1990. A drop in interest expenses to C\$3.8m

from C\$8.5m also made a large Mr David Newton, president,

mr David Newton, president, said rationalisation, belt-tightening and product development should bring more improvement in the fourth quarter. Maple Leaf, formerly Canada Packers, is Canada's higgest food processor. The drop in sales to C\$796m was mainly because of the clo-sure of beef abattoirs and the

sale of the peanut butter and

ity. An equity issue this year has lifted shareholders' equity to C\$880m from C\$634m and put the company in a positive cash position.

warns of loss

dairy businesses. Sales of many products have been affected by recession.

The poultry business remained a source of concern, with supply exceeding demand. The company said structural changes were needed in the industry to improve profitability. An equity issue this year has lifted shareholders' equity to C\$880m from C\$634m and put the company in a positive dairy businesses. Sales of DAVID JONES, the Australian

against a profit of A\$253.39m a vear earlier.

#### **QUALITY MANUAL**

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#### Asahi in deal to sell Foster's lager in Japan

FOSTER'S Brewing Group, the Australian beer business which once vowed to "Fosterise the world", yesterday

announced an agreement for its lager beers to be distributed in Japan by Asahi Breweries, writes Kevin Brown in Sydney. Mr Peter Bartels, chief executive, said the agreement would ensure a significantly increased presence of Foster's beer in Japan, where Asahi is the second largest brewer. Asahi has a 19.9 per cent stake in Foster's, acquired last

year. Mr Bartels said that Foster's

#### **American Barrick seeks** C\$113m for expansion

AMERICAN BARRICK, the ambitious Toronto-based gold producer, is raising C\$113m (US\$100.9m) in new equity to finance expansion of its Goldstrike mine in Nevada, and to reduce debt

reduce debt. Barrick plans to sell 4m com-mon shares on a bought-deal basis to a six-member under-writing group at C\$28.25 a share. The shares will be sold in Canada and Europe. The company currently has 137m

shares outstanding.
Part of the proceeds will be presence in Japan would be enhanced by a marketing campaign to be undertaken by Asahi. The Japanese beer market is about three times as large as the Australian market.

Fart of the process will be used to boost milling capacity and to carry out ofher expansion plans at Goldstrike, which is being developed into North America's biggest gold mine. Goldstrike's output of 408,000

oz in the first nine months of oz in the first nine months of this year was 61 per cent higher than a year earlier. The company said the funds might also be used for "poten-tial acquisitions", but a spokes-man indicated yesterday that no deals were imminent. Talks on a merger with Newmont Mining fell through earlier this year.

year.

Barrick has been among the most popular North American gold mining stocks. Despite the lacklustre gold price, its share price on the Toronto Stock Exchange had climbed in the past year from C\$20.50 to C\$29.13 just before yesterday's announcement. yesterday's announcement. The shares were recently listed

Curação Depositary Receipts

PIONEER ELECTRONIC CORPORATION

The undersigned, being the Agent of Caribbean Depositary Company N.V., announces that Pioneer Electronic Corporation has declared a dividend of Yen 15 per share (final-div. for the financial year 1990) which will be payable as from November 26th, 1991 at the office of Pierson, Heldring & Pierson N.V. This distribution, which has been converted into U.S. dollars pursuant to section 4 of the Deposit Agreement will be available to holders of CDR's against surrender of coupon 35 less 20% Japanese withholding tax, to the effect that per CDR's evidencing

5 Depositary Shares \$ 4,38 ( 4,66) 10 Depositary Shares \$ 8,76 ( 9,32) and 100 Depositary Shares \$ 87,60 (93,20) is paid.

The amounts stated between brackets represent the dividend less 15% Japanese tax. These dividends will be paid until December 15th, 1991 but only on condition that the coupons to be surrendered will be accompanied by an "Affidavit" (obtainable with the undersigned), evidencing that the benificial holders of the CDR's are residents of a country which has concluded a Tax Treaty with Japan. In the Netherlands dividends will be paid to residents in Dutch currency at the daily rate of exchange unless otherwise instructed.

Amsterdam, November 19th, 1991 Pierson, Heldring & Pierson N.V. C.A. La Electricidad de Caracas, SAICA-SACA

U.S. \$209,554,000 U.S. \$209,554,000
Floating Rate Bonds due 2003
Series A-1
U.S. \$13,628,000
Floating Rate Bonds due 1997
Series A-2
U.S. \$23,247,000
Floating Rate Bonds due 1996
Series B-1
U.S. \$13,896,000
Floating Rate Bonds due 1994
Series B-2
U.S. \$12,242,000

U.S. \$19,242,000 Floating Rate Bonds due 1995 Series B-3

n accordance with the provision of the Bonds, notice is hereby given that for the Initial Interest Period from November 19, 1991 to March 31, 1992 the Bonds will carry an Interest Rate of 6% per snrtum, The interest payable on the re-evant interest payment date, March 31, 1982 will be U.S. \$22.17 per U.S. \$1,000 principal amount.

By: The Chose Menhattan Bank, N.A. Agent Bank CHASE November 21, 1991

All these securities have been sold, this announcement appears as a matter of record only.

6th November, 1991.



The City of Yokohama

U.S.\$200,000,000

8 per cent. Guaranteed Bonds due 2001

Issue Price 99.20 per cent.

Bank of Tokyo Capital Markets Group

Bank of Yokohama (Europe) S.A. Goldman Sachs International Limited Paribas Capital Markets Group

Bank Bruxelles Lambert S.A. Lehman Brothers International J.P. Morgan Securities Ltd. Swiss Bank Corporation

Credit Suisse First Boston Limited Morgan Stanley International UBS Phillips & Drew Securities Limited

Deutsche Bank Capital Markets Limited Mitsubishi Finance International ple Sanwa International plc S.G. Warburg Securities

### Holding SA

**GENEVA** 

Notice is hereby given to shareholders of an

Extraordinary Shareholders' Meeting to be held on Friday December 6, 1991, at 9 am, at the Head Office of BANQUE PARIBAS (SUISSE) S.A. Geneva - 2, place de Hollande TO CONSIDER FOLLOWING ITEMS:

- Report of the Board of Directors on the business of the Company.
- Increase of share capital -Information by the Chairman concerning its purpose; presentation of the special report of the Board of Directors (purchase of assets).
  - a) Discussion and vote of a resolution regarding an increase of the share capital from SF 1,455,850,000 to SF 1,604,350,000 by way of an issue of 135,000 registered shares of SF 100 nominal value each, with preferred voting right, and by way of an issue of 135,000 bearer shares of SF 1,000 nominal value each, both reserved to the present shareholders.
  - Vote of a resolution stating the subscription in full of the newly-issued capital, its payment in full and the approval of the purchase of assets.
- Vote of a resolution relating to the amendment of article 5 of the statutes determining the share capital and its composition.
- Vote of a resolution relating to the introduction of an article 43 of the statutes relating to the purchase of assets.
- Vote of a resolution relating to the approval of Declarations F.O.R.C. I and II.

Shareholders may obtain admission cards to the Extraordinary Shareholders' Meeting at BANQUE PARIBAS (SUISSE) S.A., from November 28 to December 5, 1991 until noon, by depositing their shares or a receipt for such deposit with another bank.

The proposed amendments to the statutes are available to the shareholders at the headquarters of the Company.

Geneva, November 21, 1991

For the Board of Directors P. Desmarais Sr. S. Tapernoux Chairman Secretary

This announcement appears as a matter of record only.

July 1991

#### Smith+Nephew

has acquired

LABORATOIRES PHARMACEUTIQUES MEDICO-FRANCE



**CREDIT LYONNAIS INVESTISSEMENT - CLINVEST** 



**CREDIT LYONNAIS GROUP** 

#### Oil and Natural Gas Commission ("ONGC") U.S. \$150,000,000 Guara steed Floating Rate Notes due 1997

Notice to the holders of the

(the "Notes")

NOTICE IS HEREBY GIVEN pursuant to Condition 7(c) of the Notes, that ONGC will, at the option of the holder of any Note, purchase on the 21st February, 1992 (the "Interest Payment Date"), such Note of its principal amount provided that, in the case of Bearer Notes, all unsuatured Coupons relating thereto are attached thereto or surrendered therewith. To exercise such option the holder must deposit such Note, in the case of a Bearer Note, with any Paying Agent or, in the case of a Registered Note, with the Registrar or any Transfer Agent, not less than 45 nor more than 60 days prior to the Interest Payment Date. Any note, if so deposited, may not be withdrawn without the prior consent of ONGC.

Coupons due 21st February, 1991 should be detached and presented for payment in the usual manner.

Notes, whether in bearer or registered form, and Coupons will become void unless presented for payment within 10 years and 5 years respectively after the Relevant Date (as defined in Condition 9 of the Notes) in relation to payment thereof.

November 21, 1991

November 21, 1991 By: Citibank, N.A. (CSSI Dept.), London Principal Paying Agent CITIBANCO



REPUBLIC OF ICELAND

U.S.\$100,000,000 Floating Rate Notes Due 1994

Notice is hereby given that the rate of interest has been fixed at 5.2125% and that the interest payable on the relevant interest payment date, May 21, 1992 against Coupon No. 6 in respect of US\$10,000 nominal of the notes will be US\$263.52.

November 21, 1991, London By: Cribonk, N.A. (CSSI Dept.), Agent Bank

CITIBANC

Istituto per lo Sviluppo Economico dell'Italia Meridionale

ECU 100,000,000 Floating Rate Notes Due 1995

ECU 6,131.20

U.S. \$10,000,000 The Chase Manhattan Corporation Floating Rate Oil-Linked Notes due 1994

For the six months interest period from November 21, 1991 to May 21, 1992 the interest rate has been determined at 6%% per annum. The amount payable on the relevant interest payment date, May 21, 1992, will be U.S. \$306.49 per U.S. \$10,000 principal amount.

By: The Chase Manhatt Calculation Agent CHASE November 21, 1991

#### First Union Corporation U.S. \$150,000,000 Floating Rate Notes due 1996

The rate of interest per and on First Union Corporation's U.S. \$150,000,000 Floaring \$150,000,000 Floaring Rate Notes due 1996 for the interest period beginning 20th November, 1991, and ending 20th February, 1992, the next interest payment date, will be 5%%. The amount of interest payable for such interest period on each \$10,000 principal amount will be \$132.57.

#### Banque Indosuez U.S. \$125,000,000 Floating Rate Notes due 1997

For the three months 20th Nov ber, 1991 to 20th May, 1992 the Notes will carry an interes rate of 5%% per annum and coupon amount of U.S. \$268.58 per U.S. \$10,000 Note.

Benkers Trust
Cosupany, London Agess Ba

THE CHUGOKU ELECTRIC POWER COMPANY, INCORPORATED

Yen 20,000,000,000 Floating rate notes 1992

Notice is hereby given that the rate of interest for the six month period 21 November 1991 to 21 May, 1992 has been fixed at 6 3/<sub>K</sub>%. The amount payable on 21 May, 1992 will be Yen 312,813 per Yen 10 000 000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan.

C.A. La Electricidad de Caracas SAICA-SACA U.S. \$39,836,000 54% per annum. The interest payeble on the relevant interest payment date, March 31, 1992 will be U.S. \$16.93 per U.S. \$1,000 principal

Ocha

#### Christiania Bank og Kreditkasse

(Incorporated in the Kingdom of No U.S.\$100,000,000 Floating Rate Senior Notes Due May 1995 (of which U.S.\$75,000,000 has been issued as Initial Tranches)

Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant Interest Payment Date May 21, 1992 against Coupon No. 14 in respect of US\$10,000 naminal of the Notes will be US\$530.83 and in respect of US\$250,000 naminal Notes will be US\$13,270.83.

November 21, 1991, London By: Citibank, N.A. (CSSI Dept.), Agent Bonk CITIBANC

ASIA SUPER GROWTH FUND, SICAV Registered Office: Luxembourg, 14, rue Aldringen R.C. Luxembourg, Section B 26.198 DIVIDEND ANNOUNCEMENT

The shareholders are hereby informed that the Annual General Meeting of November 15th, 1991 has approved the payment of a dividend of

USD 0,10 per share to shares subscribed and in circulation on November 15th, 1991.

Ex dividend date: November 18, 1991

Pavable: on or alter November 22, 1991 against pres The shareholders can cash the dividend at the following Bank:

> Banque Générale du Luc 27, avenue Monterey

L-2951 Luxembourg The Board of Directors

#### INTERNATIONAL CAPITAL MARKETS

# UK bonds slide lower as focus shifts to Germany

By Simon London in London and Patrick Harverson in New York

UK GOVERNMENT bonds traded lower yesterday as the weakness of sterling on the foreign exchange markets and losses in the US Treasury bond market depressed sentiment. However, both cash bonds and futures traded within a

#### GOVERNMENT BONDS

tight range before today's meeting of the Bundesbank council in Frankfurt, which could decide to raise German interest rates.

The December gilt futures contract on the London Inter-national Financial Futures Exchange closed the day at 95.02. down from the opening level of 95.07 but above the day's low of 94.28. Trading volume was quiet at 14,000

In the cash market, the benchmark 11% per cent gilt maturing 2003/2007 closed at 1134, against 1134 on Tuesday, for a yield of 9.73 per cent.

On the foreign exchange markets, sterling fell below DM2.87 for the first time since joining the European exchange rate mechanism a year ago, before recovering to stand at DM2.8730. The floor against the D-Mark is currently around DM2.8550. The weakness of sterling is seen as delaying any possible interest rate cuts until the new year.
Weak bank lending figures

for October also underlined that the consumer demand in the UK economy is weak. M4 lending for the month was £1bn, against analysts' estimates of £2.5bn.

■GERMAN markets were closed yesterday for a public holiday and trading of bund futures in London was subdued. The December bund contract on Liffe closed at 86.18, up from an opening level of

THE HONG KONG govern-

ment has proposed a market practices committee to watch

the foreign exchange and

money markets, Reuter reports from Hong Kong.

Mr Joseph Yam, director of the Exchange Fund Office, said the committee would be only

an advisory body without stat-

utory powers and the govern-

Listed are the letest int

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BENCHMARK GOVERNMENT BONDS Price Change 9,000 06/61 99,5000 -0,100 9,07 9,04 6.62 8.56 9,000 11/00 100,3700 -0,006 DENMARK 8.500 11/96 97.9700 -0.080 9.500 01/01 104.0200 -0.290 12.68 12.45 4,800 05/99 92,4904 -0,355 6,400 03/00 102,6215 -0,432 6.26 6.20 5.93 5.86 . 8.72 8.71 B.74 98,5500 -0,010 11,900 07/96 89,6100 +0,010 11,95 11,70 11,51

86.14. Volume was subdued at 16,000 contracts. Today, the markets will focus on the Bundesbank coun-

cil\_meeting. However, analysts said yesterday that rates were unlikely to be raised this time. Money market interest rates in Germany have been stable and the Bundesbank injected DMS.5bn liquidity into the market on

In the recent past, rises in official interest rates have been preceded by a money market squeeze. In addition, the German currency is buoyant on the foreign exchange

■ IN NEW YORK, Treasury prices eased slightly at the long end following an unex-pectedly strong housing report yesterday morning, but prices at the short-end stood their ground as the stock market showed signs of returning to

By midday, the benchmark 30-year government bond was down % at 100%, yielding 7.928 per cent. The two-year note was unchanged at 100%, yielding 5.499 per cent.

HK proposes watchdog for Forex market

ment's role would be limited.

"But I hope it will be possi-

ble to ensure compliance of its

guidelines through the associa-

tions represented on it," he said. Under the proposal, Mr Yam would chair the commit-

tee, and other represented bodies would include the HK Asso-

Other bodies to be invited to

OTHER STRUMENTS BIT 7 94 LFT
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COPPRIMACEN TEL 836 98 LFT
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ciation of Banks.

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Bond prices slipped in early

9.78 9.73 9.52 -04/32 -06/32 -06/32 9.84 9.64 9.48 9.85 9.87 9.85 7,39 7,93 7.41 7.80

starts. The market had been expecting housing starts to have been flat last month, and for a short while selling took the edge off the long

trading on news of a 7.3 per cent rise in October housing

The 30-year did come back from its lows, however, with analysis arguing that in spite of the housing starts data, the economic picture remains almost unreservedly gloomy. In the credit markets, although Fed funds traded above their target rate of 4% per cent, the Federal Reserve declined to intervene to push it lower. By mid-session the Fed funds rate was holding steady

at 4H per cent. ■ JAPANESE government bonds traded lower overnight in Tokyo although business was dominated by the weak-

ness of the US bond market. The benchmark No 129 closed on a yield of 5.905 per cent, from an opening level of 8.875 per cent. The mood was matched in the futures market, where the December JGB contract closed down at 99.84, from an 100.07 opening level.

the HK Deposit Taking Compa-nies Association, the HK For-eign Exchange and Deposit

Association and the HK Soci-

kets, including a code of con-

duct for dealers and brokers.

The committee would recommend guidelines for the mar-

Case.

| 125 | 127 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128 | 128

19.66 19.66 19.19

ety of Accountants.

#### leader seeks finance for \$470m dam By Leslie Crawlord in Santiago

Chile power

ENDESA, Chile's biggest electricity company, is seeking foreign finance for a \$470m hydro-electric dam in what could be a test case for the lending policies of the Inter American Development Bank. The IADB played an active role in financing Chilean hydro-electric projects before their privatisation in the late 1980s. About 35 per cent of its loans to Chile were channelled to the state-owned energy sec-

Endesa is the first privatised company to ask the IADB for funds, and is seeking a \$50m loan. Mr Jorge Bianco, an TADB gracerus restalled and IADB energy specialist, said he needed the go-shead from head office before starting work on the project details.

The problem is that not all member-countries are in favour of lending to the pri-vate sector," he said. "They fear the extra risk would jeop-ardise the IADB's AAA bond rating and raise its cost of

Chile has inaugurated three new hydro-electric power sta-tions in the past year, all shead of schedule and under budget. With electricity demand growing at 5.5 per cent a year, Chile must double rating capacity every 10 to 12 years.

Pangue, the first project Endesa will finance as a privata-sector company, must be ready by April 1997. To remain on schedule, Endesa needs to tie up the \$470m financial package by the

middle of next year. Endesa and other investors will put up \$188m in equity capital and suppliers' credits will contribute \$90m. Endesa is seeking a \$55m credit from the World Bank's International Finance Corporation (IFC) and hopes the IFC will lead a syndicated credit for nother \$50m. If the IADB turns down Endesa's \$50m.

turns down Endesa's \$50m request, then the company may consider tapping the Eurobond markets.

This it could do with relative case. Endesa generates 50 per cent of Chile's electricity and is the same table between the company of th and is the country's biggest and most profitable privateector company. Profits rose by 61 per cent to \$148m in the first nine months of 1991. Endesa shares are the most widely traded on the Santiago bourse.

#### ANZ turns in 35.5% fall to A\$266m for year

By Kevin Brown in Sydney

**AUSTRALIA** and New Zealand Banking Group (ANZ) yester-day announced a 35.5 per cent fall in net profits to A\$266m (US\$210m) for the year to the end of September, confirming that Australia's leading banks continue to be hit hard by recession and had debts.

Mr Milton Bridgland, chairman, said the result followed "one of the most difficult years we could expect to see in Auswe could expect to see in Australia." The domestic economy contracted for most of the period, but figures due to be released naxt month are expected to show some growth in the final quarter.

Mr Bridgland said ANZ had suffered most in Victoria, its home state, which has been hadly affected by business failures because of its heavy mon-

ures because of its heavy man-ufacturing concentration.

However, he sam there was that the worst of the downturn may be business bottomed over. "Our business bottomed in the first half of 1991," he said. Provisions for doubtful debts were significantly lower in the second half, and non-accrual loans peaked in June.

ANZ said operating profits before tax increased by 8.9 per cent to ARLSE, However the cent to A\$1.5bn. However, the charge for provisions against doubtful debts increased by 32.8 per cent to A\$1,058m. Non-accural loans increased by 125.7 per cant to A\$3,603m. The group said economic conditions had a big impact on Esanda Finance Corporation, its specialist finance subsid-

its specialist finance subaidiary, which recorded a loss of A\$42.5m., compared with a profit of A\$44m last year. However, accounts in arrears had fallen since April, suggesting that a recovery in earnings quality should follow.

The Australian business banking division lost A\$262m, compared with net profits of A\$162m for Australian reiall services, A\$46m for institutional financial services, A\$196m for international benking, and A\$83m for the New Zealand division.

Directors declared a fully-franked final dividend of 10 cents; compared with 18 cents last year, making a 20 cents

last year, making a 20 cents total, compared with 38 cents. The board warned that ability to generate franking credits was being constrained by the

ANZ ten In 35.5%

40: AS260:

for year 

# Who's Who in Eastern Europe?



If there were a "Who's Who" for Central and Eastern Europe, the publisher would have to put out a new edition almost every day.

Budapest, Moscow, Prague, Warsaw: We're

it has been only two years since the dawn of the free-market era.

there to serve you. The command economy has virtually ceased to exist,

even in the country that invented it. The Comecon trading bloc has been formally dissolved, documenting the desire of each member state to participate more

Both East and West stand to benefit from the trend toward closer commercial ties.

fully in the world economy.

With a population of over 300 million, Eastern Europe represents a huge market for goods and services - one whose potential is increasingly being recognized by western firms with an eye to the future.

But for all the new opportunities, times of sweeping change are also times of risk. The transition to a market economy is taking on different forms and proceeding at various speeds across the region.

So to make sure that the uncertainties of doing business in the East remain manageable, western firms and investors need more than just a pioneer spirit.

If you've set your sights on long-term success, you'll need persistence, unconventional ideas and a willingness to implement them in unorthodox ways.

And you'll have to find the right local partner for your particular business venture. But how are you to know who's who in the East? And where are the prospects best for

the kind of operation you have in mind?

Because western companies find it difficult to assess events in the East from a distance, they do the logical thing - they talk to us.

Dresdner Bank has a tradition of excellent contacts throughout Central and Eastern Europe. Indeed, we were the first West European bank to open a Moscow office, with Warsaw, Prague and Budapest soon following. We are also a managing partner in a newly formed Budapest commercial institution, BKD Bank. Prague is soon to follow, and expansion to other cities is planned as well,

Thanks to this longstanding presence and our first-hand knowledge of political and economic developments, we can better evaluate the opportunities and risks

awaiting western exporters, importers and investors. The end result is practical advice tailored to specific business needs.

DOWC Ost-West-Consult, a member of the Dresdner Bank Group, focuses exclusively on consulting services for companies looking to do business with our eastern neighbors.

Our consulting professionals augment their own in-depth experience in the various national business environments by tapping the resources of "drekontakt", a kind of electronic "Who's Who" for Central and Eastern Europe providing continuously updated information on potential partners and financing strategies.

If you would like to know who's who in Eastern Europe, there's an easy way to find out.

Talk to us.

Dresdner Bank (A)



# UK banks poor in 'real' profitability table, says agency

THREE of the UK's big four clearing banks made a return ham & Gloucester, Alliance & on equity below the rate of inflation on capital during the last financial year, according to IBCA, the London-based

credit-rating agency.

The agency assessed the real profitability of 300 international banks. "Real" profitabiliity was calculated by adjusting return on capital for inflation. National Westminster, Barclays and Midland Bank all made a negative return on capital in real terms, as did Citi-

corp, the largest US bank. In total, 60 banks surveyed nade a return on capital below the inflation rate. The most profitable bank in the survey for the third year running was Banco Popular Espanol, the Spanish institu-

Five other Spanish banks appeared in the top 40 most profitable institutions. The most profitable UK institutions are those which focus on mortgage lending. Three Leicester and Abbey National
- with several more building The Japanese banks remain

relatively unprofitable despite their huge balance sheets. For example, Dai-Ichi Kangyo bank, the world's largest in terms of assets, ranks at num-ber 221 in terms of return on The most profitable of the

Japanese banks is Sumitomo, the world's second largest bank in asset terms, which is ranked number 145 in terms of profitability.

Banks which experienced a

dramatic fall in profitability included SEBanken, the Swed-ish finance house, which fell from the 14th most profitable institution in 1989 to be 122nd most profitable last year.

IBCA commented that "this

may only be a foretaste of the tumble all Swedish banks are likely to suffer in 1991".

#### Lifetime trading ban for main Osler shareholders

By Bernard Simon in Toronto

THE Ontario Securities sion has imposed a lifetime trading ban on the three main shareholders of Osler, a Toronto brokerage firm which

collapsed four years ago. The ban, which is the most severe punishment meted out by a Canadian securities watchdog, follows a lengthy hearing which the OSC said had uncovered "overwhelming evidence of dishonesty" on the part of Mr Len Gaudet, Osler's chairman, and his two associ-ates, Mr Paul Cohen and Mr

Mr Gaudet enjoyed one of the most high-flying lifestyles in the Toronto investment community during Osler's hey-day in the mid-1980s. The OSC also imposed trad-

ing bans, ranging from one to 20 years, on four other people involved in the Osler collapse. The firm's problems stemmed from efforts to recoup relatively modest bond trading

losses in 1986. Far from turning the loss around, the firm resorted to an intricate cover-up operation, with large amounts of money also being siphoned off for the personal gain of the principle.

By the time the firm collapsed in December 1987 it had run up losses of C\$38m (US\$33.7m). The main victim was the Canadian Co-operative Credit Society, the lender of last resort to Canada's credit

union movement, which lost A CCCS money-market trader was implicated in the cover-up and has been banned from trading for

20 years.

# **Eurobonds** buy-back on own account

By Tracy Corrigan

SWISS Bank Corporation is to tender for up to \$230m of Euro-bonds issued by the Commonwealth Bank of Australia, which it is buying for its own account. It is believed to be the first public buy-back in the Eurobond market by a bank for its own account, rather than on behalf of a particular

borrower.
The bank is targeting two specific Eurobonds - the 11 per cent issue due 1995, of which \$83m is outstanding, and the 11% per cent issue due 1995, of which \$147m is out-standing. The tender reflects the view that Australian state and state-guaranteed entities "are undervalued credits in the US dollar bond markets," said

Mr Stephen Oristsglio, manag-ing director, fixed income.

Tender prices will be fixed at a spread of 65 basis points above the interpolated Trea-curs wild Husser SRC will sury yield. However, SBC will be paying a %-point commis-sion to tender panel members, which will result in an all-in cost for SBC of 51 basis points above Treasury yield. SBC hopes the tender format will root out retail holdings which were missed in earlier pro-

grammes.
The Australian government. which has held several tenders to repurchase its own out-standing debt, has given its approval. The bank plans to sell the bonds at a later date to Australian investors, through its link up with Dominguez Barry, the Australian investment bank, in which Swiss Bank bought a 60 per cent interest from Midland Bank earlier this year.

#### Merger forms key Belgian brokerage

BELGIAN stockbrokers Branquart, Costermans, Eliot, Vanderborght and Claude Joseph are to merge, Reuter reports from Brussels. The combined group will have con-solidated own funds of more than BF1150m, putting it among the top brokerages on the Brussels bourse. It will be named Branquart, Costermans, Eliot, Vanderborght & Joseph.

# SBC in first | Individual options languish despite D-share deadline

By Tracy Corrigan

AN ENTHUSIASTIC take-up of the London International Financial Futures Exchange's D' share offering, which closes this evening, will be no more than a first step in a drive to rejuvenate stock option trading when Liffe merges with the London Traded Options Market

Four hundred 'D' shares, priced at £15,000 each, are on offer. Each gives its holder the right to have one trader on the floor of the new exchange to trade equity options. The mini-mum of 200 shares, which has to be taken up for the merger to go ahead, is expected to be met comfortably.

However, despite plentiful applications, individual stock options may still be neglected as many firms plan to concentrate their resources on the exchange's higher-volume index-linked products.
LTOM's failure to boost trad-

ing volume in individual stock options was part of the merg-er's raison d'être. However, the new exchange now has to prove that the juxtaposition of successful interest rate products can help boost business in instruments likely if members are willing to commit resources to a market whose future is still uncertain.

if volume fails to pick up, Liffe will consider a switch to screen-based trading.

"We are not anticipating dramatic growth in individual stock options," said the head of equities at one leading reaches.

Most firms say they will be concentrating their efforts on index products, where there is

THE BOARD of Deutsche

Terminbörse is discussing plans to extend the German

futures exchange's trading network outside Germany,

network outside Germany, writes Tracy Corrigan. Initially, the DTB would offer computer terminals to members' overseas offices.

German exchange law cur-rently prevents the DTB from offering terminals to firms

outside Germany unless they have a unit which is a member

of the exchange.
An official at the DTB said

Such a turnsround is only the greatest potential for kely if members are willing to growth. "We expect volumes in FT-SE futures and options to expand dramatically after the merger, said Mr David Heron,

country

Capel's head of derivatives, which is applying for 12 shares. Mr Hugh Morshead, of GNL

which expects to take up its three priority applications, said his firm would focus on FT-SE 100 index options and other indices, rather than on pan-European products like Eurotrack.

DTB network was technically

Overseas members would be

able to participate in all DTB products, which included Ger-man bond futures, German

stock index instruments and individual stock options. The move would step up the exchange's battle for domi-nance of the bund futures mar-

ket with the London Interna-

tional Financial Futures

Exchange (Liffe). The DTB has

market share in German bund

UBS Phillips & Drew, which has applied for 13 shares, is bullish on the Eurotrack 100 through volume has been extremely low to date.

Developing that contract fits with the firm's "pan-European

approach". However, a few firms are ontimistic about the prospects

optimisus about the prospects for individual options.

"We are more bullish on stock options than seems to be common," said Mr David **DTB STUDIES LINKS OUTSIDE GERMANY** 

> sion of transaction fees on the bund contract in August. An official said that the fees holi-day would end in the middle of next year. working to reduce computer costs for members, an official

Meanwhile, the exchange is negotiating with the Chicago Board of Trade about estab-lishing 24-hour trading in the Bund contract. Structural differences between the two markets are proving a stalling

Roden, head of options trading at BZW Securities, which is applying for 15 shares. He added that the firm was happy to commit resources. market making capital and traders, with a view to at least helping the market on its

However, it is generally accepted that a genuine market will not emerge without a viable number of participants. While the general take up of the share offering is expected to be strong, smaller players may be squeezed out of the

inay be squeezed out of the larger marketplace.
Brown Shipley Stockbroking.
one of the few provincial dealers to generate sufficient volume on LTOM to have a priority application, is unlikely in take up its seat because of the increased costs of service changes and agency fees

involved.

Mr Phillip Dyson, a director believed that, for firms like Brown Shipley, it was becoming "more and more difficult to deal in stock options". The bias of Liffe, undoubtedly the dominant partner in the manner. nant partner in the merger, towards institutional rather than retail business could reinforce this trend.

# Japanese bank bravely dips a toe in Canadian sector

By Tracy Corrigan

#### INTERNATIONAL

THE Export-Import Bank of Japan braved this week's volatile market conditions to launch a C\$300m issue of six-year Eurobonds, which paid the price when the underlying Canadian government bond market sank % point.

According to lead-manager UBS, the deal, launched early yesterday, had been almost entirely sold by Toronto opening, when the sell-off started, spurred by fears about the currency.

Dealers said the bonds met

firm initial demand despite a rather aggressive pricing, due to the rarity of Japanese agency names in this sector, which prompted both European and Far Eastern buying. In addition, the relatively large size of the issue means it will be a trading benchmark. The deal was launched at a

spread of 35 basis points above the March 1997 government bond, but some dealers complained that the deal was tighter over the interpolated yield curve. The spread tightened to 31 basis points, while the price fell to 99.25 bid, from a fixed re-offer price of 99.80. Meanwhile, the European Coal and Steel Community, an

arm of the European Commu-nity, postponed a Eurobond issue, due to be launched yesterday, as a result of growing uncertainty about possible changes to Italian withholding tax. The mandate to arrange the issue, expected to be L400bn to L500bn, had not yet been awarded.

Currently, Italian investors do not have to pay withholding tax on bonds issued by international agencies like the ECSC the European Investment Bank and the European Community. posals to change the taxation of Italian entitles like Ferrovie, which are also currently tax exempt, in order to charge at

12½ per cent withholding tax, in line with government bonds. Fears are mounting that international agencies may also be brought into this category, and prices fell by as much as a point in some deals.

However, it is unclear whether existing tax exempt paper would be excluded from such a change. In the domestic sterling market, The Housing Finance Cor-

ations, launched a £100m issue anons, faunched a Litom issue of 11% per cent debentures due 2016. The paper, secured on housing association loans, was mainly sold to UK life insurlong-dated assets for match-funding purposes, according to lead manager Samuel Montagu.

poration, a specialist agency which lends to housing associ-

Risewhere, Société Nationale des Chemins de Fer Français, the French state-owned railway, raised FFr2.5bn split between the domestic and international markets. The fungible issue of 9 per cent bonds due 2003 now totais

FF14.7bn.

The Ukraine's fledgling national bank, pushing about with plans to introduce its own currency, has signed a contract in Canada to print banknotes, Beuter reparts

1	NEW	INTE	RNATIC	NAL	BOND	ISSU	ES
Borrower ECUs	. •	Amount III.	Coupon %	Price	Materity 1996	Feee	Book runner Dalwa Europe
Banque Indosvez(s)† CAMADIAN DOLLARS Export Import Bil.of Jap.(a)	— t	300	95a 81 <sub>2</sub>	102	1997		UBS Phillips & Drew
ysili Fujitov(e)†		50bn	6.8	101.60	1997	13/14	Nikke Europe
FRENCH FRANCS SNCF(b)t		2.5bn	9	99.628	2003	35bp	Banque Pariban/BNP
SWISS FRANCS Nichles Corp(c)+++		100	412	100	1995		Credit Sulese

#### LONDON MARKET STATISTICS

	FT-ACTUARIES SHARE INDICES										
	O The Figure 2 Time in conjunction with the					-					
	EQUITY GROUPS	W	ednesd	ay Nov	ember	20 19	91	Toe Nov 19	Mos Ror 18	Fri Nov 15	Year ago (approx)
	& SUB-SECTIONS			Est.	Gross	Est			$\vdash$		
Fig	ures in parentheses show number of stocks per section	index No.	Day's Change	Earnings Yield% (Max.)	Div. Yield% (Act at (25%)	P/E Ratio (Net)	nd adj. 1991 to date	index No.	index No.	index No.	index No.
	CAPITAL \$000\$ (181)	769.01	+0.1	9.08		14.02	32.12	768.04	782.21	792.08	717.37
3	Building Materials (23)	1 930.88	+0.3	7.87 7.90	6.69 7.27	16.79 18.06	41,35 50,73	930.07 1012.49	960.75 1026.24		962.28 1149.50
4	Electricals (11)	2387 38 110117-24	+0.2	9.07	6.12	13.98	98.23	2381.85			
51	Electronics (25)	Д674.47	I -0.4	11.07	5.70	11.48	53.95			1730.03	
61	Finalmeeri po_Aerosnace (3)	339.36	+1.3	16.52	7.65	7.31	18.52	335.05			
7	Engineering-General (43) Metals and Metal Forming (9)	464.88	+0.1	10.48	5.38	11.75	16.79	464.60		477,07	354.88
8	Metals and Metal Forming (9)	1 337.12	+1.7	219 832		15.%	18.43   17.56	331.51 312.45	345.75 319.19		36.55
ᇻ	Motors (12) Other Industrial Materials (20)	1518 74	-0.4 +0.1	8.27	7.74 5.37	14.37	17.50 57.59	1517.70			
ᇑ	CONSTINED CROUP (190)	1551.79	+0.4	7.43	3.62	16.65	36.47	1545.55		1601.30	
22	CONSUMER GROUP (190)	1879.81	+0.1	8.22	3.58	14.79	38.33	1877.59			
				9,73	4.28	12.73	30.09		1186.74		
26	Food Retailing (1.7)	2268.92	-0.1	10.02	3.63	12.98	58.06		2309.95		2266.33
낅	Hearth and Household (23)	4075.46	+0.8	5.02	2.35	22.86 15.87	67,75	4062.45		4247.66	2393.46 1 <i>222.2</i> 5
27	Hotels and Leisere (24)	1200.22	+0.4	7.79 7.38	5.38 5.01	17.70	45.61 47.37		1444.74	1547.88	0.00
ᇳ	Packaging Paner & Printing (17)	734 47	0.4	7.35	4.52	16.49	24.09	737.64		766.24	499.44
34I	Stores US2	ДШЬ. УБ.	+0.5	7.45	3.65	17.58	25.03			1030.86	824.18
35	Textiles (10) DTHER GROUPS (114)	628.35	+0.5	7.40	4,94	17.22	19.91	624,92		· 640.25	422.50
뗑	OTHER CROUPS (110)	1199.94	+0.4	9.91	5.45	12.74	36.29		1214.88		983.89
	Business Services (12) Chemicals (21) Cooglomerates (1,1) Transport (1,3) Electricity (1,6) Telephone Networks(4)	1306.61	+0.7	7.28 7.13	4,81 5,24	17.43 17.42	39.29 48.39	1387.24	1366.59	1411.62	0.00 1031.67
3	Conglomerates (11)	1387.31	+0.9	10.41	7.55	11.64	38.87	1374.82		1418.19	1295.57
44	Transport (13)	2301.82	10.7	5.80	4.94	22.17	68.25	2286.19		2310.56	1827.68
45	Electricity (16)	1171.16	+0.7	15.00	5.56	8.69	27.53	1163.47			0.00
16	Telephone Networks(4)	1413.21	-0.6	10.93	4.41	11.98	28.34			1485.68	
4/	Water(10)	KSOT 92.	+47.7	18.28	6.86	6.05	125.82	2260.14			2054,76
		1774.69	+1.0	5.55	5.56	24.94	70.30		1808.26	1832_29	
	INDUSTRIAL GROUP (461)		+0.3	8.51	4,69	14.72	35.98		1258.27	1281.46	
끡	Olf & Gas (19)	2308.62	+0.6	11.32	6.02	11.67	103.73		2305.10	2332.75	_
<u> 59</u>	500 SHARE INDEX (500)	1335.98	+0,4	8.85	4.85	14.27	41.31	1330,92	1349.13	1372.95	1122,73
61	FINANCIAL GROUP (91)	746.79	+6,2	- 1	6.24	- 1	32.19	745.38	762.73	771.95	716.41
62	Banks (9)	874.62	+0.2	4.76	6.10	39.69	37.46		894.51	902.57	767,59
65	psurance (Life) (7)	1455.87	+0.3	-	5.82	- 1	63.68		1465.67		
	Insurance (Composite) (b)	257.74	+0.4		8.13 6.58	,- ,-	32.94	537.62	. <b>5</b> 7.80	566.16	623,84
	nsurance (Brokers) (1:0)	476 EA	-1.9 -1.9	8.08	4.50	16.29	43.14		1073.48	1098.89	950.49
3	Merchant Banks (7) Property (35)	46 37	+11	6.24	5.38	22.64	13.08 25.28	485.56 856.77	488.33 874.52	498.05 863.74	345.71 976.22
7	Other Financial (17)	243.11	-0.1	11.66	7.11	10.79	11.72	243.33	244.63	250.15	244,43
,,	neestment Trusts (70)	318145	+0.7	-	3.66		29.18		1184 34	1213 14	
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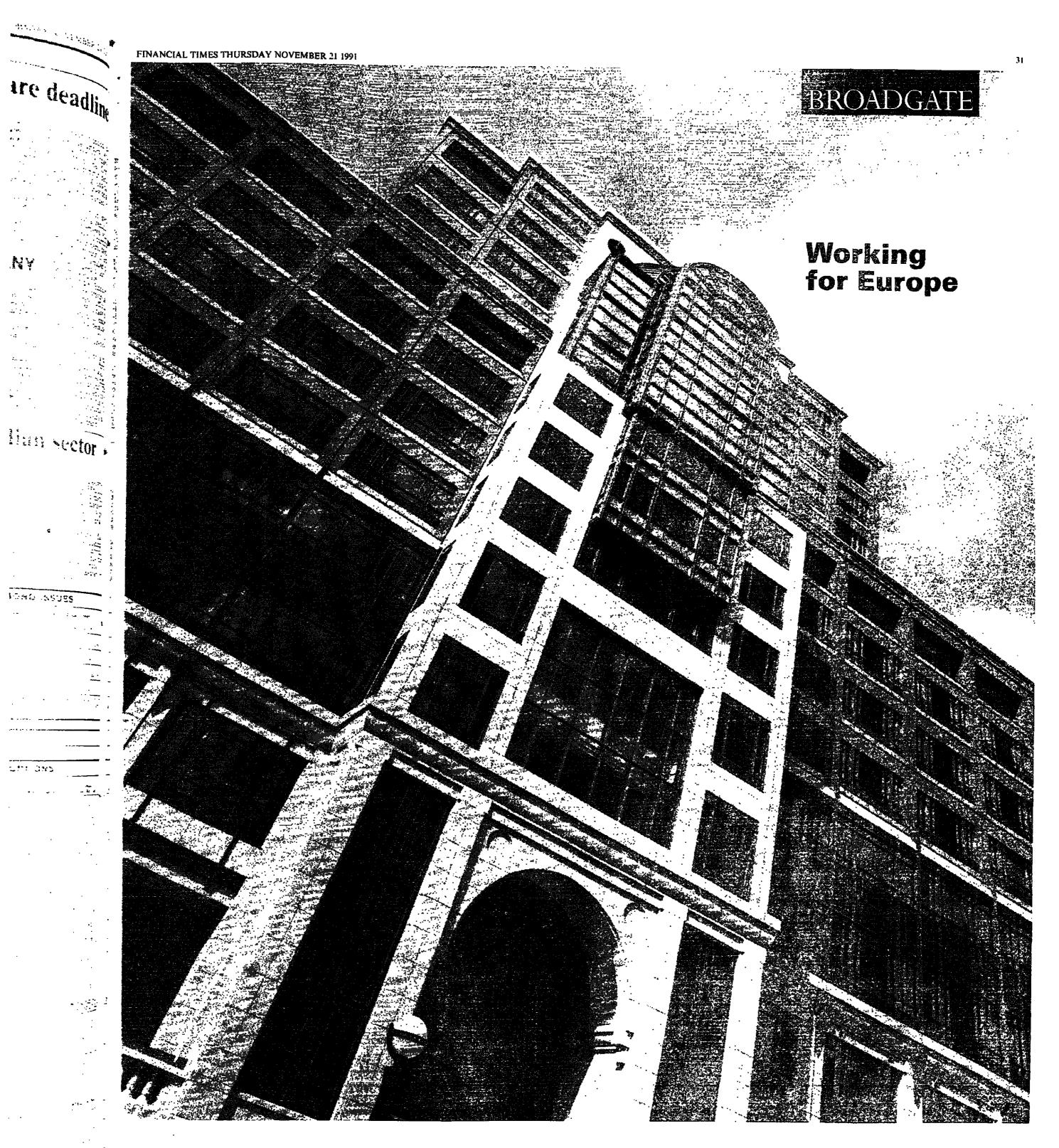
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PRICE INDICES	Wed Nov 20	Day's change %	The Nov 19	Accrued Interest		2	British Soveragest Low 5 years Compose 15 years	8.61 9.48	8.60 9.48	10.49
British Government  Up to 5 years (29)  S-15 years (27)  Over 15 years (8)  Givening to the second of th	134.92 143.58 156.89	+0.01 +0.03	122.01 134.98 143.56 256.85	2.35 0.83	11.84 11.50 13.45	5 6 7 8 9 10	(0%-71, %)   20 years	9,48 9,77 9,61 9,56 9,69 9,69 9,68	9.48 9.75 9.61 9.56 9.97 9.61 9.68	10.97 10.92 11.26
5 All stocks (70)  Index-Listed 6 Up to 5 years (2). 7 Over 5 years (9) 8 All stocks (11)	167.74 150.21	+0.02 +0.08		0.51		11 12 13 14	Index-Linked Inflation rate 5% Up to 5yrs. Inflation rate 5% Up to 5yrs. Inflation rate 10% Up to 5 yrs. Inflation-rate 10% Over 5 yrs.	3.74 4.22 3.08 4.03	3.74 4.22 3.08 4.03	3.80 4.18 2.49 3.98
P Brits & Leases (66).	113.16	-0.06	113.23	2.31	9.62		beins & 5 years Letters 15 years 25 years	11.36 11.19 11.02	11.35 11.18 11.01	13.41 12.93 12.60

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EUROPEAN BANK for Reconstruction and Development

Rosehaugh Stanhope Developments plc
welcomes the European Bank for Reconstruction
and Development to Broadgate – the heart
of London's international business community.
In 1992 the Bank will occupy the 375,000 sq ft
building at 175 Bishopsgate EC2.

ROSEHAUGH

STANHOPE

# RHM up 15% despite bread setback

By Michiyo Nakamoto

RANKS HOVIS McDougall warned that intense price com-petition in the bread market would continue to affect prof-

The statement came as the foods group, which makes Hovis bread and Mr Kipling cakes, announced a 15 per cent rise at the pre-tax level, from £131m to £150.2m. The results for the year to August 31 reflected record prof-

its from five of the companies, but a setback in the core milling and bread baking operat-ions which suffered difficult trading in the face of competition from lower price bread.
Profits from the core busifew years and fell from £62m to

:Willis Corroon

falls to £89m

£59.8m this time. Meanwhile, the effects of the cut price strategy being ed by some competitors was likely to hurt profitability in the short term.

"We have no choice but to sweat it out," said Mr Stanley Metcalfe, chairman.

The price war affected the group's white sliced bread,

which accounts for about 35 per cent of its bread business. It was now a very efficient producer, having cut the number of bakeries from 64 ten years ago to 19, which in turn increased productivity three-fold. It has also invested in

Cadbury cakes, grocery and food services reporting higher The group, which has 90 per cent of its sales in the UK and technology and marketing.
"I'm not discouraged by the
position of RHM," Mr Metcalfe

continuing to focus on conti-nental Europe, where it said. It is financially strong and its 28 per cent market already supplies bread to all the Marks and Spencer stores, share will not be affected.

It has restructured operations, selling part of its busi-nesses and closing some princi-pal sites. These steps led to an for further expansion.

Trading profit was down to £145.7m (£179.8m). The increase in taxable income was helped by net interest earned of £6.7m, compared with a previous net interest charge of £29.6m and the absence of exceptionals costs compared with £17m last year. The group has a net cash balance of £78m.

Turnover, not including disposed businesses, rose to £1.53bn (£1.51bn). Earnings per share were 29.5p (24.8p) and a final dividend of 9.54p gives a

total of 13.36p (12.74p). See Lex

#### Maxwell banks to try to rejig loans

extraordinary charge of £25.6m

(profit £130.4m).
In the US, the recession, abnormal peanut and tomato crops all contributed to a fall

Other businesses performed better, with Manor Bakeries,

which makes Mr Kipling and

in sales and margins.

volume and profits.

By Robert Peston at nine months

By Richard Lapper SOFTNESS IN US insurance rates restricted profit growth at Willis Corroon, the interna-tional insurance and reinsurcompanies, was yesterday locked in crisis meetings with ance broker. The group yesterday reported a fall in pre-tax profits e private companies.

to £89m for the nine months to September 30, compared with 1-£96m in the same period of

Last year's figures are measured on a pro-forma basis, taking into account the fact that Willis Faber and Corroon & Black merged their busi-nesses in October last year. Earnings per share were 14.1p compared with 15.5p for the same period of 1990.

Although the figures were in-line with expectations, Willis' share price slipped back 13½p to 240 kp on fears that the group may have to make heaver than expected provisions for underwriting losses at its Sovereign insurance subsid-

iary. At June 30 Sovereign had incurred extraordinary aftertax losses of £4.9m. Further losses of £3.8m have arisen in the quarter to September 30. The group's operating revenues amounted to £504.8m. Operating expenses came to 12388.5m with claims at insurance subsidiaries amounting to NATIONAL Westminster Bank lead banker to the Maxwell family's empire of private

other banks in an attempt to initiate a formalised restruct-uring of £800m of loans to But there was speculation that some banks would in the

meantime sell shares in Max-well Communication Corporation, which they hold as security against some private company loans. So shares in MCC, the Maxwell family's main publicly quoted company, fell from 46p to a new low of As a first step in a restructuring, NatWest is trying to pro-

vide terms acceptable to Swiss Bank Corporation, whose £55m loan to Adviser (188), a Max-well vehicle, is in default.

SBC said it had no plans to call in receivers to the Maxwell

option. However, SBC is insisting that the Maxwell family take steps to provide it with

"value". In other words, it needs comfort that the loan is capable of being repaid. If SBC is placated, NatWest will then attempt to persuade all other banks to agree to a six-month standstill – or freeze on principal repayments

companies. During the stand-still, the Maxwell family would be expected to make a business plan to pay off the loans. SBC is embittered by the way its £55m loan went into default. Adviser, a subsidiary

of Headington Investments borrowed the money at the beginning of August for the acquisition of First Tokyo, the investment trust.

A condition of the loan was

that Adviser should deliver company, even though it First Tokyo's portfolio of

would not rule this out as an shares to SBC, which SBC would keep as security for the lean. This portfolio, of Japanese shares, was valued at £45m at the end of 1990.

Adviser was expected to deliver the shares to SBC after it had completed the takeover of First Tokyo in the autumn However, by the beginning of November, SBC had still not

received the portfolio. It therefore became alarmed about Adviser's ability to repay the loan, when it falls due next April. Bankers said yesterday that SBC could not get a satisfactory explanation from the Maxwell family for

the absence of the shares or what had happened to them. Nor was SBC happy with proposals from the Maxwells that it should take other private company assets as collat eral instead

The Serious Fraud Office is currently investigating the

#### COMPANY NEWS IN BRIEF

BEAZER: Hanson has extended its offer for the ordinary and preference shares until Novem-

CHEMRING GROUP has entered a joint venture with Wessex Water to develop and determine the agricultural and horticultural market potential

★ Life profits increase to £80.7m

premium growth of 15%.

★ Actions to improve results

Total premium income

Earnings per share

Operating result before taxation

Profit attributable to shareholders

continue to be taken in all

operations, including premium

rate increases where possible.

(1990 £74.5m) with good life

of a sewage sludge treatment process known as Protox. They expect to complete investigations, including the product's likely market, by the end of March 1993. ELECTROCOMPONENTS' sub-

sidiary, Electro Lighting Group, has sold its distribution

★ Loss from non-life business of

£123.1m (1990 loss £47.3m).

\* Results deteriorated in the United

Europe but improved in the

9 months

£3,089m

(£42.4m)

£10.9m

(9.8p)

Kingdom and most of Continental

Netherlands and in North America.

9 months

Unaudited

£2,700m

£27.2m

£61.8m

3.9p

1990

**COMMERCIAL UNION PLC** 

NINE MONTHS' REVIEW

Non-life markets remain difficult

despite signs of improvement

★ Shareholders' funds increased by £89m to £1,324m.

HIGHLIGHTS

facility at Brackmills, Northampton, to GE-Thorn Lamps wholly-owned subsidiary of the US General Electric Corporation, for £9.54m. HARTLEPOOLS WATER: Northumbrian Water has nurchased 87,600 shares (11.97 per

#### Improved margins lift **Courtaulds** to £96.4m

By Paul Abrahams

COURTAULDS, the specialist materials group, yesterday reported an 11 per cent rise, from £87.1m to £96.4m, in pretax profits for the six months to September 80. The key element in the

results, according to Mr Sipko Huismans, chief executive, was the improvement in operating margins from 9.1 per

ating margins from 9.1 per cent to 10.2 per cent.
Turnover rose slightly from £947.8m to £968m.
"Outside the Far East, economic conditions have been far from helpful to most of our businesses," said Mr Huis-

"The US market improved during the second quarter, but the recovery petered out in September. It's not a second downturn, but it's just stopped

improving."
The most profitable division was fibres and films which increased its profits from £24m to £38m on a lower turn-over of £294m (£299m).

The acrylics businesses, ben-efiting from a closure of the Calais plant and downsizing in Barcelona, performed particu-larly well providing about half

of the rise. The coatings business reported profits of £28m (£26m), performance materials £9m (£10m), packaging £11m (£10m) and chemicals £16m

Mr Huismans said the recession had not blown the company off course. Courtaulds would concentrate on busi-

would concentrate on businesses which required low capital cost and could be replicated from Europe to other parts of the world.

Earnings per share rose 7 per cent to 19.1p (17.8p). The interim dividend is increased 7.4 per cent to 3.65p (3.4p).

The shares closed up 3p at 476n.

• COMMENT

Courtaulds' management has a clear strategy that appears to be paying off. The benefits in shutting down excess acrylic capacity and exiting the car-bon fibre business have been demonstrated. Its desire to expand in the Far East, while turning its back on the siren calls of eastern Europe also seems sound. There are some the US aerospace sealants business appears to have been poorly judged, timed just before the crash in demand from both the military and civil sectors. Nevertheless, given the company's discount to other chemical groups in the market, the shares look

# Celebrating the growth while waiting for a milk shake-up

Northern's sales will double with its Express buy

chairman of Northern Foods, day afternoon. In one day, he had reported a 16 per cent rise in first half pre-tax profits, earned a stock market welcome for a planned £227m rights issue and agreed an acquisition which promises to set his company on a new growth path.

The proposed purchase from Grand Metropolitan of Express Dairy's liquid milk and chilled dairy products businesses will more than double Northern Foods' dairy sales and trans-form it into one of the three largest players in the UK mar-ket.

Short term, the deal offers Northern profitable opportuni-ties to apply its talents for cost-cutting, which it has already demonstrated in its dairy, meat, grocery and conve-nience foods operations in the

past few years.

Longer term, the acquisition promises to strengthen the company's muscle as a milk buyer ahead of the long-awaited reform of the Milk Marketing Board (MMB) cartel and deepen its presence in the more profitable sectors of the dairy market.

dairy market.

The deal has still to run the gauntlet of government competition policy. However, Mr Haskins said yesterday that discussions with the Office of Fair Trading had left him confident that the watchdog would not recommend a reference to not recommend a reference to the Monopolies and Mergers

The enlarged group will have dairy sales of almost £1bn annually and expects to purchase about 13 per cent of UK milk production. It will com-mand about 24 per cent of the £3bn liquid milk market – rivalling the leadership of Dairy Crest, the MMB's distri-

bution arm — and 30 per cent of total yoghurt sales.

Geographically, the acquisi-tion is a neat fit, adding about 1,800 Express milk rounds in the south of England to North-ter's 4,000 rounds further ern's 4,000 rounds further north. Express' Eden Vale, Ski and Munch Bunch yoghurts, meanwhile, will provide brand strength which Northern, predominantly an own-label sup-plier to leading retail chains, has hitherto lacked.

Perhaps the most compelling argument for the deal is the scope it offers for rationalisation – a point repeatedly emphasised by Mr Haskins. Increasingly a misfit in GrandMet's recent policy of focusing on internationallybranded products, Express has in recent years suffered from under-used capacity and unim-

pressive profits. Its margins on



Christopher Haskins: plans to raise Express' efficiency

dairy products are only about ? per cent, compared with the 11 per cent earned by Northern, the highest in the industry.

Mr Haskins plans to raise Express' efficiency to North-ern's standards in the next two years by converting its milk rounds to franchises, as Northern has already done, re-allocating production and stripping out duplicated head office costs. Re would not say whether plant closures would be needed.

How much the acquisition contributes to growth in the longer term will depend on the shape of the dairy market if and when the UK milk market is liberalised. At present, the MMB sets prices according to what milk is used for, at levels determined by the profitability

of the final product. Northern's assumption is that, in a free market, prices will tend to converge. That should increase input costs for products which involve rela-tively low added value, such as commodity cheese, and lower them for those which involve more sophisticated and expen-

Though the timetable for logic is accepted by many industry analysts. However, a few, such as Mr Alan Erskine of investment bank Salomon Brothers, have reservations. Mr Erskine argues that prof its on liquid milk sales, which will form the bulk of Northern's enlarged operations. could be squeezed once farmers

are freed to sell milk directly to supermarkets, which are steadily gaining share at the expense of higher-priced door-step deliveries.

Mr Haskins does not believe

there is much danger of this happening. He argues that the investments in distribution systems needed to transport liquid milk to supermarkets are sufficiently large to limit severely the number of new entrants into the business.

Furthermore, supermarkets were less inclined to impose tough price pressure on suppliers of fresh products than of packaged groceries because of the special health and safety criteria applying to the former. Given Northern's recent record, few in the City are inclined seriously to second-guess its management's judgments ~ as demonstrated the response to yesterday's rights issue Nonetheless there was some mild disappointment that the company had chosen to deepen its involvement in the rather mature dairy products sector rather than focus on expanding in faster-growing businesses, such as chilled

The optimists were pointing out, however, that if the Express acquisition generates the kind of financial returns Northern is hoping for in the next two to three years, it will provide plenty of cash for expansion in other fields.

ready meals, where it is an

Guy de Jonquières

#### **Commercial Union drops** £42.4m into the red

By Richard Lapper

MOUNTING commercial thaft and reinsurance losses pushed Commercial Union, the UK composite insurer, into the red to the tune of £42.4m in the nine months to September 30.

The group made a profit of £27.2m in the same period of 1990. Losses per share were 9.8p compared with earnings of 3.9p. After realised investment

gains earnings amounted to 2.6p (14.5p). Non-life premium income grew to £2.14hn (£1.89bn) and life premium income to £945.5m (£812.7m). Investm income rose to £209.9m

Life profits improved to £80.7m (£74.5m). However, underwriting losses of £338.1m (£236.1m), of which £157.7m (£92.2m) were incurred in the UK, dominated the figures.

The group has escaped the mortgage indemnity claims that have plagued other companies in the sector, having opted to stop underwriting such business in 1986.

However, it has been hit by recession-related losses such as rising levels of commercial

crime. Underwriting losses from its UK commercial business as a whole amounted to

£62.7m (£51.1m). According to Mr Peter Ward, general manager of UK operations, commercial theft costs have risen by £7m. "The theft of personal computers from offices and shops has enormous," said Mr

CU has also incurred heavy losses on its London market marine business. Marine losses marine business. Marine losses amounted to £21m compared with a profit of £7m last year largely reflecting the impact of catastrophes in 1989, claims from which are still being set

London market non-marine business has also deteriorated, with underwriting losses amounting to £21.8m compared with £11.3m last year.

Losses in UK personal lines business grew to £52.2m (£36.8m), although there was some improvement in the third quarter, especially in the motor sector which registered a small underwriting profit of £300,000 (£900,000).

#### ICI Colours sells French offshoot

ICI Colours is selling its Connecticut-based Crompton Société des Colorants d'Oissel subsidiary to Crompton and and Knowles is a leading US dves supplier. The sale reflects ICI Colours' Knowles of the US for an undisclosed amount which is plan to focus on the cotton and less than 1 per cent of group polyester colours segments as

3.65

6.85†

1 9.54

0.79 2.4 4.5† 4.1 6.325

Jan 21 Feb 20 Jan 3 Jan 2

The subsidiary produces pre-metallised dyes for textiles and

Courtaulds ... Forward Grp

Shani § .. Stratagem ..... Vosper Thorny

Northern Foods Parkland Textile

It will continue to make ink pigments at the Oissel site. DIVIDENDS ANNOUNCED Total last for year Current Date of payment year Jan 31 Dec 30 Feb 21 14.5 2.5 12.74 Jan 11 Jan 24 Jan 17 Jan 16 1.5 8.92 0.79 2.4 4 3.5 6.325 4.3 3.3 13.36 4 4,5 -

its core textile business areas.

**Continuing Financial Strength** 

	_			-
		Half Year to 30.9.9?		Year Ended 31 3 91
ı	Turnover	£000	£000	€000
	– on-going businesses	113,983	114,293	233,040
ł	- businesses sold	<b>-</b>	20,531	22,944
	Profit before exceptional items	8,024	9,505	21,516
	Provisions for factory and product rationalisation costs	(2,000)	_	_
	Profit before taxation	6,024	9,505	21,516
	Earnings per share - basic - diluted Dividend	9.71p 10.12p	16.29p 15.50p 6.325p	•
ĺ			g 0.323p	17.00p

"Automotive Products Division improved profits slightly...but the other Divisions fell back .... The Group has, however, responded well to the continuing difficult economic conditions and is putting in place a number of fundamental changes which will be of benefit next year and for the longer term." PD TAYLOR, CHAIRMAN

A copy of the Interim Statement will be posted on 21st November 1991 and additional copies may be obtained from The Company Secretary, Wagon Industrial Holdings p.l.c., Haldane House, Halesfield, Telford, Shropshire 177 4P8 or telephone 0952-680111,

**FULCRUM** INVESTMENT TRUST P.L.C.

Preliminary results (subject to audit) Year ended 31.10.91 Net Revenue before tax Dividends per Income share 383,896 374.567 9.20p 3.380.648 Net Assets per Valuation 3,021,009 Net Asset Value per Income Share Capital Share 42.23p 10.39p Second Interim Dividend in lieu of Final of 5.90p per Income share making 9.20p per share for the year (8.60p per share) payable 31st December 1991 to shareholders registered 5th December 1991.



# **COMMERCIAL UNION PLC**

Note: Profit attributable to shareholders includes realised investment gains after taxation of £53.6m (1990 £45.3m).

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# Consumer spending fall leaves Whitbread lower

By Philip Rawstorne

WHITBREAD, the UK brewer and retailer, yesterday reported its first fall in profits for 16 years under the impact of the recession. Pre-tax profits for the six

months to August 31 fell 7 per cent from £152.8m to £142.5m due mainly to the decline, in real terms, of consumer spend-ing. Bad weather and budget tax increases had added to the difficulties, Mr Peter Jarvis, chief executive, said. Beer volume sales for the

industry as a whole were down 7 per cent – the worst fall for more than 40 years – and the company has made a £6m pro-vision against the risk of bad debts among its £180m free

The outlook for such debts appeared to have worsened in recent weeks and the full year's provision was likely to be greater than last year's £8m, he said.

Despite the tough trading conditions, Mr Jarvis claimed the company had shown con-siderable resilience, it had outperformed the market in managed pubs, restaurants, and

shops.
"I am confident that once there is the slightest hint of sustained economic upturn, we shall return to our pattern of growth," he said, but he warned that there had been no sign of recovery in the last two

Turnover for the six months rose by 2.5 per cent to £1.06bn (£1.04bn) but trading profit declined 2 per cent from £139m

to £136m.
Fully diluted earnings per share fell from 24.68p to 23.32p but the interim dividend is

raised to 4.55p (4.3p).

The Whitbread beer company lifted turnover to £449.4m (£442.8m) but profits, hit by the



Peter Jarvis: outlook for bad debts has recently worsened

bad debts charge, were 5 per cent lower at £39.1m (?41.3m). Overall volume sales fell by 6 per cent, reflecting the sale of 350 pubs and poorer business in the tenanted and take-home trades; but volumes in the free trade were more than 6 per cent higher. Boddingtons bitter sales increased by 40 per cent and Murphy's stout by 12 per

Profits from the Pub Partnership leased estate rose from £32.4m to £33.7m on turnover £15.2m lower at £127.4m. The managed retail division increased turnover from

£625.9m to £665.9m, but profits fell 9 per cent to £61.7m

and Beefeater pubs. The acqui-sition of GrandMet's Berni Inns, now being absorbed into Beefeater, pushed interest charges up from £7m to £17.4m.

Apart from the budget Travel linns, where the occu-pancy rate was higher than 80 per cent, the hotels division had a difficult period with profits 35 per cent lower.

Pizza Hut increased sales and market share but profits fell. The Threshers off-licence chain improved sales by 3 per cent and profits by 8 per cent. Profits from property dispos-als increased by £4.7m to £17.9m. The company has now sold 500 pubs and another 600 will be sold in the next six

# Ratners hopes for tidings of comfort and joy

John Thornhill and Karen Zagor on the group's problems in the run-up to Christmas

R GERALD Ratner yesterday flew to the US to rally Ratners Group's sales staff in readiness for the vital Christmas trading

He did so against a background of tough trading condi-tions on both sides of the Atlantic and swirling uncertainty in the City, which has cut the jewellery group's share price from 125p to its current 44p in less than two months. City sentiment has turned against Ratners' chairman and managing director as savagely

as the press did earlier this year when in a speech to the Institute of Directors Mr Ratner made some ill-judged scatological remarks about one of his company's products.

Ratners' shares have always vulnerable at this time of year s the City becomes nervous about the company's prospects in the six weeks before Christmas when it makes 90 per cent of its profits. But this year sentiment has been especially knocked by severe doubts about the extent of consumer recovery both in the UK and the US and concern about Rat-ners' financial strength.

Analysts have sharply down-

graded their pre-tax profits forecasts to about £40m. against the £112m achieved last time. It has almost been taken as read that the dividend will be cut from last year's 10p. A crisis of confidence has struck: Ratners' three biggest institutional shareholders have

all baled out. Last month, Ratners' largest shareholder, Baillie Gifford, the Edinburgh-based fund management group, disposed of its 6.1 per cent stake in the

The second biggest shareholder, Provident Mutual Group, which held 4.5 per cent. has also sold its stake. And Barclays Bank, which held a consolidated 3 per cent stake, has disposed of two-thirds of its shares - the rest being held in passively-managed funds.

The only buyer of Ramers' shares appears to be the com-pany's own independentlymanaged Employee Share Ownership Trust, which over the past eight months has bought about 10m shares in the company, representing a share-holding of about 3.5 per cent. "I just do not like the com-

pany," admitted one fund manager yesterday, adding that although Mr Ratner's infamous speech had not undermined his view of the company, "it had acted as a catalyst for our doubts."

But Ratners has been in a weak position to dispel the pro-liferating rumours. Rather like the Chancellor in purdah before the Budget, Mr Ratner is forbidden by his financial advisers from making any pub-lic comment about trading in the run-up to Christmas. All the normally voluble Mr Rat-ner can do is keep quiet and pray that the profits numbers

will do the talking.
Yet in spite of the obvious worries, there certainly does not appear to be an immediate financial crisis at Ratners. Analysts suggest that the company's borrowings this year peaked at about £400m in October when the company geared up to buy the bulk of its Christmas stock. But this is still a long way short of the company's £500m of committed borrowing facilities, to say

Mr Peter Usher, chairman,

was concerned by proposals being considered by the EC

nothing of its ability to use uncommitted facilities. The cost of the company's borrowings has increased because of the failure of a series of sales in its \$250m Auc-tion Market Preference Shares (Amps) programme following a Moody's downgrading of its credit rating. But this is only likely to add £2m to the compa-ny's annual interest bill. The

Amps are not redeemable.
The City's main financial concerns focus on next year. Analysts speculate that if Christmas trading is truly awful then Ratners may breach its banking covenants early in the year.

Few doubt, however, that Ratners would be able to rene-gotiate these covenants even if on less favourable terms.

Ratners will also be faced with a £57m debt repayment when a convertible bond falls due next October. This, plus the seasonal cost of borrow-ings, will take the company close to its £500m ceiling but it seems unlikely that it would not address itself to such a concern in the meantime. The company could attempt

to raise money either by asset sales or by a rights issue.

Another option may be to raise money by floating part of its US business and it is believed that Ratners has continued to the same of the sidered a tentative plan to list 20 per cent next spring. However at present, the idea seems absurd given Ratners' weak performance in the UK, the industry background in the US and this week's plunging

As if to prove the point, Finlay Enterprises, whose Finlay Fine Jewelry subsidiary con-trols about half of the US



Gerald Ratner: praying the profits will do the talking

leased jewellery market, tried to go public four weeks ago but has indefinitely postponed its offering.

The great irony of Ratners' plight is that if the company can weather the current storm

can weather the chirent storm it is in a seemingly excellent strategic position to take advantage of an upturn.

The company's 1,500 shops in the UK still command one third of the jewellery market. And although the brand name of Sathers may have been of Ratners may have been badly tarnished by the chair-man's remarks, the company's string of H Samuel, Ernest Jones and Watches of Switzer-land chains still have a formidable presence on the high

The same can be said of the US where Ratners' 1,000-store Sterling and Kay Jewelers chains make the company the second biggest player in the market.

biggest if, as seems likely, the heavily indebted Zale, the biggest US jewellery chain, files for protection from creditors under Chapter 11 of the US bankruptcy code. Earlier this week, Zale

unveiled a second-quarter defi-cit of \$85m (\$48m) and revealed that it was in default of its

bank lines.

Most analysts believe that Zale's banks will wait until after the Christmas selling season before pushing the com-pany into a Chapter 11 filing, which would give the company the option of shutting many of its loss-making stores. Similarly, Barry's, a west coast jew-ellery chain, is widely expected to file for bankruptcy protec-

tion early next year.
In the short-term, Zale's and
Barry's troubles do not bode
well for Ratners' US
operations, making a bad
Christmas even worse. Struggling retailers traditionally slash prices as they try to bol-ster sales, increasing pressure on competitors' margins.
"Christmas will be painful because Zale will be giving things away," said one US analyst yesterday.
"But if Ratners can hold on, the US will be part of said for

the US will be a pot of gold for

the company."

Mr Ratner may well be in sight of achieving his ambition of becoming the higgest jewel-lery retailer on both sides of the Atlantic.

Whether it will be a triumph to savour will crucially depend on trading this Christmas and Mr Ratner's ability to restore his credibility in the City.

# **Brent Walker leases Allied pubs**

By Philip Rawstorne

ALLIED-LYONS, the drinks, foods and retailing group, has agreed in principle to lease 750 of its pubs to Pubmaster, the Brent Walker retailing subsidiant.

Under the proposed deal, which is subject to approval by the Office of Fair Trading, Allied would secure a sevenyear, non-exclusive contract to supply its range of beers – notably Tetley bitter and Castlemaine and Skol lagers – to Allied would also acquire

about 50 managed houses north-east England where it is under-represented - from Pubmaster's present estate of 1,117

.. : 3:12

The deal would lift Allied's share of the UK beer market by an estimated 0.5 to 1 per cent, consolidating its position after the proposed joint venture with Carlsberg, at about 19 per

It would also help signifi-cantly to meet Allied's require-ment under the government's beer orders to dispose of 2,380 pubs by November next year. It has already sold 785. If the Pubmaster transaction

goes ahead, it will include a series of financial and legal safeguards to protect Allied's Brent Walker said in a state-

ment yesterday that the deal

was expected to increase its

Mr Doug Henderson, Labour trade and industry spokesman, yesterday again pressed the OFT to ensure that the deal would not lead to the closure of Brent Walker's Cameron brewery at Hartlepool. Mr Alistair Arkley, former

managing director of Cameron who is leading a management buy-out bid, said yesterday:
"We have always understood
that the deal with Allied would
take place. It is part of the process that will allow Brent Walker to sell the brewery."

Vaux, the Sunderland-based interest in acquiring the brew-ery which supplies 16 per cent of own-label beer to the take-home trade.

#### Vosper up 16% amid Saudi contract hopes

By Andrew Bolger

VOSPER THORNYCROFT, the warship designer and builder, said it hoped soon to get the go-ahead to build a fourth minehunter for Saudi Arabia.

maintain its workforce in Southampton at about the cur-rent level of 2,100, having launched the second vessel in May and with the third due to be finished next year. It said discussions on funding continued with British Aerospace, the main contractor for the Saudi project. Following the announcement

in September that the yard had been chosen to build two war-ships for Oman at a cost of more than £150m. Vosper said negotiations were proceeding contract in the near future. The statement accompanied news of a 16 per cent improve-ment to £7.1m in pre-tax profits

for the six months to September 29 on turnover of £74.8m,

being considered by the EC Commissioners to incorporate defence spending into the enlarged market. "It will be essential that arrangements to ensure fair competition are in place beforehand," he said.

Vosper said it had continued to diversify away from defence work by making two small acquisitions, a US company which makes yacht stabilisers and a company which makes scaffolding for civil aircraft maintenance. Neither of these companies would make a significant impact in the short term, but both had offered significant potential for growth.

Vosper expects total non-defence order input this year will be more than double last year's, but such work still only accounts for about 10 per cent of group turnover.

Earnings per share rose from 12.9p to 15.5p and the interim dividend is lifted to 4.1p (3.5p).

### MMC rules against roadside poster acquisition by Havas

By Peggy Hollinger

IN A move which has taken the outdoor

and writing industry by surprise, the Monopolies and Mergers Commission yesterday ruled against the acquisition of a UK roadside poster company by Havas, the French group.

The report concludes the third investigation into the industry — which represents 4 per cent of UK advertising spending — in just 10 years. A fourth referral is expected to be imminent.

The commission said the purchase of Brunton Curtis Outdoor Advertising by Mills & Allen. a

Curtis Outdoor Advertising by Mills & Allen, a subsidiary of Havas, would reduce competition and could, in time, result in higher prices. The deal gave M&A a 33.8 per cent share of the market for 48-sheet (10 ft by 20 ft) or larger panels.

Mr Philippe Santini, M&A's chief executive, anerily rejected the findings. The conclusions

of this report are a joke," he said. M&A was consulting its lawyers to determine whether there was an avenue for appeal, he added.

Mr Santini said the report failed to provide a proper definition for the marketplace. He maintains that outdoor advertising should be consid-

ered as part of a wider display market. The report requires M&A to divest all 48-sheet or larger panels controlled by Brunton Curtis – commonly known as Dolphin – at the time of the acquisition.

Most industry observers had expected a com-promise involving the divestiture of only a pro-portion of the panels acquired through Dolphin. "I am absolutely amazed and delighted." said Mr Peter Brown, an opponent to the M&A deal, and managing director of Multimark, an outdoor poster contractor and consultant. He has pro-

vided evidence to the two most recent inquiries. In 1987, the commission required MAI, the poster and financial services group which eventually sold M&A to Havas, to dispose of 2,000 sites to reduce its share. It sold most of the sites

But in subsequently buying Dolphin this April, M&A boosted its market share from 22 per cent to 33.8 per cent of 49-sheet or larger market. Some observers see the commission's on as a reaction to the method by which M&A reaconired those sites.

It is believed that M&A paid £3.5m cash for Dolphin, but also took on about £3.25m debt and indirectly injected up to £2m cash in the company which was on the verge of liquidation. Mr Santini said the commission's order would

have no material effect on M&A. \*Monopolies and Mergers Commission report on the acquisition by Avenir Havas Media of Brunton Curtis Outdoor Advertising: FMSO

#### Lep chief replaced by committee By Richard Gourlay

MR JOHN Read has been ousted from his position as chairman and chief executive of Lep Group, the troubled security and freight forwarding company, and replaced by a management committee of

Mr Peter Grant, deputy chairman, will become chairman in January, after Mr Read leaves, and will head the management committee with immediate effect

were likely to be less than it indicated at the time of its interim results.
At that time, Mr Read said

full year pre-tax profits would be "less than half" the £29.4m achieved in 1990. First half profits fell from £10.4m to £1.9m.

Lep's share price fell 3p to 14p yesterday.
Advisers to Lep said the board changes would not affect the sale of National Guardian,

profits for the current year the US security systems business. Discussions were con-tinuing with a number of par-

> Bankers who refinanced the group's £470m debt in Septem-ber were continuing to support the group, Mr Grant said. Shareholders are likely to have to wait until next April, when the annual results are announced, before learning how much Mr Read will be paid for taking early retire-ment.

The board also warned that Prices for electricity determined for sto-purposes of the electricity pooling and soldeness strangeousts in England and Wales.

Paul million (1975) (19

declinal olasces. To convert pribos to perfect per allowat-hour the declinal point should be moved one piable to the left, up CNLBRANNI becomes 1,88807XVIII. Provision for the descrissation of pool prices is made to the Application of Collegent Agreements entitle govern the operation of the electricity pool in Emplains and white. The Pool Periodical Price Emplains and white. The Pool Periodical Price 100 periodical Prices of the Collegent Prices 100 periodical Prices

#### JOSEPH ROWNTREE **FOUNDATION**

Tenders are shortly to be invited for supply throughout the UK and Northern Ireland of white products.1990 contract value £3m.

Suppliers interested in submitting a tender should submit details of their organisation and distribution network to : Mr J. C. Dennis, Joseph Rowntree Foundation, The Homestead, 40 Water End, York YO3 6LP.

#### **LEGAL NOTICES**

LIMITED IN RECEIVERSHIP

more must result the manufacture of the position who is debie on the bill undecondently to the company as a security held by him (unless the other pareon is subject to bankruptly order or in Equidation).

FULTON PREBON (UK) LIMITED JOINT ADMINISTRATIVE RECEIVERS APPOINTED 7 SEPTEMBER 1991

I D B Bond Joint Administrative Receiver Desed 18 November 1991

**CLUBS** 

#### Global warning of fall to £2m

GLOBAL GROUP shares fell 6p to a low of 9p following a warning of a further deterioration in activity since the interim announcement in October.

Directors of the USM-quoted group said yesterday that pre-tax profits for the year to December 31 would "not be sig-nificantly greater than £2m", compared with £5m for 1990. Consideration of a proposal to demerge the food division into a separate public company had

The food division continued to perform strongly but lower levels of activity in the ship-ping services division were adversely affecting profitabil-

Following the resignation of Mr Robert Evans, the new group chief executive is Mr Bobby Mollinson. Mr John McGrory has also resigned from the board.

#### Losses increase at Parkland Textile

Parkland Textile (Holdings), the Yorkshire-based wooller group, vesterday announced increased interim losses and warned that it was unlikely to be back in the black by the end

of the second half. The family-controlled group's results were hit by reduced turnover and a sharp increase in depreciation and interest charges. In the halfyear to August 30 pre-tax losses totalled £1.37m (£517,000) on turnover cut by 11 per cent to £24.6m. Second-half losses in 1990-91 amounted to £3.08m.

by a third to lp. Losses per share rose from 4.7p to 13.4p. The A shares fell by 2p to 89p. Mr Paul Hanson, deputy chief executive, said: "The results are very disappointing but we are confident that the

recovery will come in 1992. We

are through the pain barrier."

The interim dividend is cut

Yarns, which contribute 30 per cent of turnover, broke even but both the fabric side, which represents 45 per cent of sales and the garment division, which represents 25 per cent. recorded losses The company is now hoping

Capital Radio to make £2m provision

Capital Radio is to make a £2m provision in its accounts for the year to September 30 1991 after the collapse on November

day to day running of the Irish broadcaster. The audience duly grew but trading conditions were difficult and Century's

ing-up order.
Capital will take the provision below the line as an

#### Scantronic drops 45% to £1.1m

Scantronic Holdings, the months to end-September.

on turnover down from £24.8m to £16.8m. Mr Thomas Buffett, chairman, said that restructuring of operations in North America -

**NEWS DIGEST** 

which incurred an operating loss of £354,000 in the period was being finalised and that he anticipated a return to profit-ability on completion. Earnings per share were 1.01p (3.33p) and the interim dividend is held at 0.79p.

#### Forward Grp halved to £203,000 midway Forward Group, which princisome 22 per cent of turnover, a big sales drive in the Middle pally makes printed circuit

July 31, but is holding the interim dividend at 1p. Mr Ray Chamberlain, chair-man, said it was a "creditable performance" in the context of the depressing economic cli-mate and the performance of

boards, saw pre-tax profits halve in the six months ended

others in the sector.

Turnover fell to £4.66m
(£5.1m) and profit came out at 2203.000 (£408.000) after interest charges of £75,000 (£189,000). Earnings were 1.9p (3.6p).

#### Land sale gives boost to John Foster

Only a profit on the sale of land enabled John Foster & Son, the specialist textile group, to reduce its losses to 23,000 in the first half of

Further progress was made in product rationalisation, the

cost base of the business had been significantly reduced and manufacturing efficiencies improved, said Mr Victor Watn, chairman, but the defering of contracts for high value mohair cloth by certain customers had a severe impac Turnover fell to £10.4m (£12.8m) while operating losses rose to £819,000 (£684,000). The profit on sale of land for housing development was £1.02m to leave the pre-tax loss at £23,000 (£928,000). Net losses per share

were 0.2p (5.3p).

After taking account of the exceptional profit, the board Pre-tax, there was a fall of 45 was still hoping for a small per cent from £2.02m to £1.11m. pre-tax profit for the year, said

makes £58.6m Northern Bank, the Belfast subsidiary of National Austra-lia Bank, reported a dip in pre-tax profit for the year to Sep-tember 30 despite providing £1.5m to depositor protection schemes and a higher charge

man, said the profit represented a post-tax return on equity of 20.5 per cent. Influential factors were costs to income ratio maintained at 56 per cent, personal loan lending increased by 55 per cent, and mortgage lending up

Perkins Foods is buying Anchor Seafoods for a maximum of £5.1m. The initial consideration is £3.2m satisfied by the issue of 637,000 ordinary shares and 6.6m D-Mark convertible preference shares with further profit related payments met by either ordinary or con-vertible preference shares.

pany, Young's Sealood, with Ross Poods. of the period were £2.1m.

# NFC pays nearly

mercial removals network and is presently owned by Win-canton Distribution Services. The accurisition was effected

through Hoults Removals which is the second biggest, singly owned removals group after Pickfords, and is part of NFC's home services division. It will increase Hoults' turn over to over £20m and further reduce its dependence on the

#### Strict cost control puts Shani ahead

cyclical home moving market.

Strict control on overheads and continued operating efficien-cies in its factories enabled Shani Group to slightly increase pre-tax profit despite reduced turnover. In the year to July 31 this USM-traded clothing maker

saw sales fall to £13m (£14.6m) but profit rise to £1.91m Earnings per share were almost maintained at 8.9p (9p) and the proposed final divi-dend is 2.4p for an unchanged total of 4p.

Mr Martin Hollis, chairman,

said the cash position remained strong at £4.89m. Stratagem shows

modest decline Stratagem Group, the investment company which earlier this year took over the Touchstone computer services con-cern, yesterday reported profits

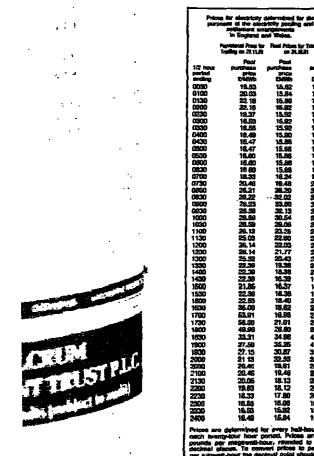
of £1.3m pre-tax for the year to

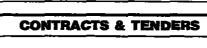
August 31.
The outcome showed a slight decrease on last time's £1.33m which included a "substantial contribution" from the sale of the group's investment in Colonnade Development Capital. Firstpoint, the core Touchstone business, had been turned round and was improving its contract base. Of the smaller operations, one has

remainder were nearing completion, directors said. After a nil tax charge earn-ings per share worked through at 22p (22.9p) and the single distribution for the year is

been sold and sales of the







DISPLAY MARKETING (UK)

Creditors whose claims are wholly secured are not entitled to ettend or vote at the meeting. Creditors who are partly secured may only vote, in respect of the besters of the senount due to them after deducting the value of the security, as estimated by them. A creditor in respect of a debt due on, or secured by a bill of extrange or promissiony note must treat the liability of any person to the table on the bill enterpretary to the

NOTICE IS HEREBY GIVEN, pursuant to Section 49(2) of the Insulvancy Act 1986, that a meeting of the creditors of the above named Company will be haled at Statilier House, 3 hobie Street, London EC2v 7000 on 4 December 1991 at 10000 pm for the purpose of receiving a region prepared by the John Administrative Receivers and it stought at to establish a committee "the creditors committee" by exactore the function conferred on it by a marking the product of 1986. Provides to be used at the resetting must be todged, together with any claim to be reade by the areafter at the offices of the John Administrative Reservant, I D B Band and C J Hughés no later than 12 noon un Tuesday 3 December 1991.

NOTICE IS MEREBY GIVEN, that creditors whose claims are wholly secured are not englished to attend or to be represented at the meeting.

The company said it had seen sales and margins improve over the past two months and was committed to reducing gearing from about 40 to 30 per cent by the end of the

to benefit from expansion into Europe by Marks and Spencer, to which Parkland attributes

#### East and recent rationalisation and reorganisation.

19 of Century Communications, the sole national licensee for independent broadcasting in the Republic of Ireland. In October 1990, Capital invested IC1.8m in Century in the forms of loans. Under a consultancy agreement it was also responsible for the

losses continued. Further refinancing by Capital was negotiated, but certain of the preconditions were not met by the due date, thereby annulling the cash injection. Directors of Century intend to seek a liquidator and a wind-

# extraordinary charge.

alarms and signalling equip-ment group, reported a sharp downturn in profits for the six Pre-tax, there was a fall of 45 Mr Watson. The previous year's deficit was £2.24m.

# Northern Bank

for bad and doubtful debts. Profits came to £58.6m, against £59.3m, after a debt provision significantly increased to £5.84m (£2.15m). Sir Desmond Lorimer, chair-

almost 20 per cent.

#### Perkins Foods buys Anchor Seafoods

Anchor was established in 1984 by Mr Norman Young and Mr Edwin Young following the merger of their original com-

Anchor's pre-tax profits in the year to April 30 were £792,000 and assets at the end An extraordinary meeting will be held to approve the issue of the preference shares, which will be convertible on a 6-for-1 basis.

# £3m for Bullens

NFC has acquired the assets and goodwill of Bullens for C3.9m cash. Bullens is an office and com-

lifted from 4p to 4.5p.



#### **COMMODITIES AND AGRICULTURE**

# London coffee prices reach 6-month highs

By David Blackwell

ROBUSTA COFFEE prices ROBUSTA COFFEE prices This should result in a sig-closed at the highest levels for nificant drawdown in consix months on the London Futures and Options Exchange (Fox) yesterday on continuing concern about a shortage of quality supplies for immediate

The January contract rose by £11 a tonne to close at £607

The shortage of supplies is seasonal; late autumn sees heavy demand from roasters just when producers are in between crops. The situation has been exacerbated this autumn by dry weather in Indonesia, shipment delays from the Ivory Coast and a large shipment of robustas from the UK to the US.

According to E.D. & F. Man, the London trade house of origin "are likely to fall well short of usage in the first six months of the 1991-92 coffee vear. We estimate that shipments will some 1.5m bags less

sumer stocks of robusta, Man predicts in its latest coffee market report. This will underpin the tightness in the London market.

However, analysts are uncer-tain as to how long the price run will continue. Last night the January contract was at a premium of £16 a tonne to the March contract.

Some believe that the market will follow a similar course

to last year's, when the Janu-ary position reached a premium of £50 a tonne to March before the arrival of late ship-

yesterday that the move above £600 had left charts looking bullish in a technical market. In addition, he suggested, con-tinued dry weather in Brazilian growing areas has kept the New York arabica market steady, which has a spill-over effect on London.

a special force would be set up

by the government to protect oil installations. This reassur-

ance came in the background

of security concerns shared by some oil company executives.

A continuing problem of law-lessness in some parts of Pakis-tan has deterred some oil com-

panies from expanding their operations, businessmen say.

Yesterday's announcement was apparently also meant to

attract foreign and Pakistan

due to arrive here tonight to

attend a national petroleum

seminar due to begin tomor-row. Prime Minister Mr Nawaz

Sharif, who will perform the

opening ceremony, is expected to tell delegates that his gov-

ernment will continue to

encourage new investors in the

petroleum industry from the

private sector.

#### Pakistan improves oil exploration incentives

THE PAKISTANI government vears that Pakistan has been independent only 250 wells yesterday announced a new petroleum policy that gives fresh incentives to oil explorahave been drilled, he added. He compared this with countries tion and production in the such as Canada where 3,000 country. "We have to attract foreign investment, we have to wells were drilled each year and the US with an annual provide them the environment in which they can come and invest in Pakistan," said the Petroleum minister, Mr Nisar Ali Khan after announcing the 8,000 wells. But Mr Khan said that there was good potential for new exploration as one out of every three drilled wells had been successful. However, in response to questions if the government would provide protection to oil companies, Mr Khan said that

policy.
Under the new measures, applications from companies seeking licences for explora-tion will be decided within a three-month period, while decisions on cases involving disputes will not be held up for more than 6 months. New investors will also be allowed to set up oil refineries without requiring the government's

In the past, prospective investors have complained that complicated bureaucratic structures sometimes held them up for up to three years. government also committed itself to meeting all the foreign exchange requirements of exploration companies, who are paid for their share of oil and gas in local currency.

Mr Khan said that the new measures were meant to attract new investors in order to increase the number of oil wells that are drilled in Pakistan annually. During the 43 ments from the Ivory Coast wiped it out. However, one dealer said

#### UK 'green' farming scheme extended By David Blackwell

THE LAKE District and Dartmoor have been designated "environmentally sensitive areas," or ESAs, the schemes under which the UK Agriculture Ministry rewards farmers for taking conservation measures

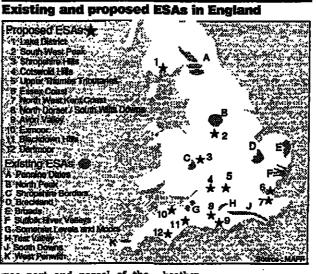
Mr John Gummer, the minis-

ter of agriculture, yesterday named 12 new areas in England to join the 10 schemes launched five years ago to protect areas like the Norfolk Broads. The expansion will more than treble the amount of land under the English schemes to over 1m hectares.
Finance for the schemes, announced earlier in this month's autumn statement, is

to rise to £64.5m in 1994-95 from this year's £13m. ESAs have been at the heart of the debate over "green" farming. Mr Gummer said the schemes were a British inven-tion that was being taken up all over Europe. The whole idea was to ensure the survival of the agriculture base that had created the landscape in the first place.
Administration costs take up

about 25 per cent of the budget, Mr Gummer said. But he

stressed that administration



was part and parcel of the sive to organise and involved monitors going out in the field. Existing ESAs will also be expanded further in the nottoo-distant future, the Ministry said. It is also likely to lengthen the schemes' contracts to 10 years from five

Under the schemes farmers receive annual payments for undertaking "a prescribed form of environmentally bene-ficial management reflecting the character of the area", according to the ministry. Payments vary: in the Pennine Dales farmers are paid £100 an acre to protect meadows, pas-tures and other landscape features, while in the Northern Peak, £20 a hectare is paid for managing and regenerating

The grants are effectively compensation for profits lost through farming in more tradi-tional and less intensive ways. The National Farmers Union yesterday welcomed the new areas, which demonstrated "the principle of voluntary incentives for farmers to man-age the countryside posi-

The Royal Society for the Protection of Birds said the announcement of new areas was excellent new for conser-

"The Government now faces the difficult task of pursuading our partners in the European Community that green farming schemes such as ESAs must be at the very heart of common agricultural policy reform," said the RSPB.

#### Support boost for Welsh hill farmers

By Anthony Moreton, Welsh Correspondent

THE HARD-hit Welsh hill farmers are to get get the lion's share of the increase in government spending on agriculture over the next three years. Mr David Hunt, Welsh Secre-tary, announced yesterday that

hill livestock compensatory allowances. This means that hill farmers will get almost 70 per cent of the increased allocation to Welsh agriculture in 1992-93, taking their share of the Welsh agriculture budget The Welsh agriculture bud-

get goes up by 14 per cent next year to £170.5m, rather more than the 10.7 per cent Mr Hunt won for Wales in this autumn's spending round.

The increased allocation demonstrated "the govern-

ment's continuing commitment to agriculture in Wales", Mr Hunt said in Cardiff yesterday. The government is also putting more money towards environmentally sensitive areas in Wales, increasing the sector's allocation by £1.4m. The rest of the increase in spending, £1.1m, is going towards farm and conserva-

#### Caribbean banana lobby visiting EC

export bananas to Europe will be visiting several European Community capitals during the coming fortnight to lobby for a continuation of the preferential access that their fruit enjoys at present when the single operation in just over a year's

Mr James Mitchell, prime minister of St Vincent and the Grenadines, is leading one del-egation to Belgium, Germany, Denmark and the Netherlands, with the second team, led by Mr John Compton, the prime France, Spain, Portugal and

COCOA - London FOX

PRIME MINISTERS of four Caribbean countries that export bananas to Europe will Mr Nicholas Brathwaite, the prime minister of Grenada, are to be members of the delega-

> Mr Mitchell, Mr Braithwaite, Mr Compton and Mr Price have already arrived in Brussels, where they are attending the fourth Europe/Caribbean Conference. Mr Compton will this morning take the chair in a session on agriculture, at which the question of banana imports into the single market is expected to figure promi-

> between now and 1992 that we lobby all the European capitals

so that they can understand clearly before they take the final decisions what is at stake for us in the banana exercise," said Mr Mitchell.

Commonwealth Caribbean producers, which supply about two thirds of Britain's bananas, fear that they will lose their share of the market to cheaper fruit from Latin America on a deregulated European market. Mr Mitchell said he would

also investigate the prospects of Caribbean bananas being shipped to Italy where there is nently.

"It is very important between now and 1992 that we the street in Somalia, Italy's main

1167/1163

supplier.

1137,5-8.5 1165-6

**WORLD COMMODITIES PRICES** 

Aluminium, 98.7% parity (5 per ton

Copper, Grade A (E per tonne)

1313-4 1**296.5**-7

Cash 1136-7 3 months 1164-4.5

# Comex gets physical in chase for more business.

Barbara Durr on a plan to expand copper trading

Commodity Exchange (Comex) plans to begin trading physical copper to complement its cur-rent business in copper

futures.

The exchange is engaged in The exchange is engaged in marketing the new product and readying its systems in order to begin trading early next year. Mr David Halperin, the Comex president, says the intention is not to grab business from the London Metal Exchange, the world's leading physical copper market. Rather, Comex wishes to bring on to its floor business that is at present conducted off the floor. "The idea is to be a full service exchange," he says.

At present those who wish to take physical delivery on Comex futures must trade their Comex warehouse receipts among themselves off the floor to obtain the most

convenient and least costly shipping point. The proposed physical trade in Comex copper will allow those who need the metal to have immediate deliv-

ery in a specified location.

Mr Halperin says a high percentage of Comex's current participants are copper produc-ers and end-users and many have expressed interest in the scheme. At a recent meeting in New York of the Copper Club, and industry group, some 25

26 registered warehouses across the US and the exchange hopes that, with the

new contract, warehouse stocks will increase. Industry reaction to the plan has been generally positive.

Magma Copper Company, one
the largest copper producers in
the US, says it believes it is a
good idea because it will help to make a more transparent market in copper warrants. At present, those wanting war-rants are simply using the tele-phone, which means there is a profusion of single deals with great unevenness in pricing. Futures trading companies such as Refco, the world's largest futures commission merchant, also welcome bringing the physical trade into Comex because they believe it will help smooth out the market. Mr Jim Steel, a Refco analyst,

says that by concentrating more buyers and sellers in one place it will "take some of the statistical noise out of divergent cash market prices". Finished product producers such as Hussey Copper, a sup-plier for Westinghouse which uses Comex to hedge in futures, considers the plan positive because it will offer a better choice of delivery locations. If the plan goes ahead the physical market will be located

N AN effort to bring end-users expressed particular in the copper futures pit. For the execution of physical copper futures pit. For the execution of physical copper futures pit. For the execution of physical copper trades, Comex members will enter the required information on their trading cards, including the spot copper trade designation symbol, and then submit all data to the exchange submit all data to the exchange for processing. On the day of the trade, the seller will pro-vide the Comex Clearing Asso-ciation with details of the appropriate warehouse receipt to be delivered. On the busi-ness day following the trade the association, on behalf of the selling clearing member, will issue an invoice to the buying clearing member. On the second business day after the trade, delivery will be completed through the production of Comex warehouse receipts. Up to the end of October this vear. Comex's total trading volume in copper futures amounted to 1,351,823 con-

> per cent. Comex is the first US. exchange to move forward on the idea of trading physical commodities alongside futures contracts, but it is not alone in this endeavour. The Chicago Board of Trade, the world's largest futures exchange, is looking at the possibility of returning to trade in physical grains. Grains were the first commodities traded at the board 150 years ago.

tracts. Physical delivery was

taken on only 20,053, or 1.48

#### Metal venture to focus on Africa, E Europe

By Enrique Tessieri in Helsinki

OUTOKUMPU METALS & Resources, the state-owned Finnish mining and metals group, has formed a joint ven-ture with Placer Dome, a Cana-dian mining group. The pur-pose is to exploit base and precious metals resources in selected countries in Africa

and eastern Europe.

The operation, in which the two companies will be equal partners, will be based in Lon-Outokumpu felt Placer Dome's good track record in mine development and its own

knowledge of eastern Europe and Africa would form a good basis for success. According to Mr Graham Mascall managing director of Outokumpu, the venture is seeking to concentrate its efforts in the African countries of Namibia, Botswana and Zimbabwe. Its main thrust in eastern European will be in Hungary, Pola Czechosłovakia

Poland

The joint venture will be seeking to exploit base metals and gold production in Africa;

Total daily turnover 25,205 lots

1165-5.5 135,074 lots

ictal dally turnover 49,182 lots

(Prices supplied by Amaigamated Metal Trading) AM Official Kerb close Open Int

in eastern Europe it plans to take part in copper, zinc, nickel and gold exploitation. Talks between both compa-nies on forming the joint venture had been going on for the past six months, according to

"Another important reason why we formed the joint venture was risk sharing and shar-ing financial risk," Mr Mascall explained.

Taking into consideration the present economic situation, it is important that when embarking on a sizeable pro-jects one should be prudent about risk sharing." Apart from producing signifi-

molybdénium Placer Bome is also one of the world's largest gold and silver producers. Outokumpu is an integrated mining, smelting and refining group producing copper nickel and zinc.

in an effort to gain a greater presence in eastern Europe, Outokumpu was due to open a representative office in War-saw yesterday.

Aluminium plant to close By Victoria Griffith in Sao

ALCOA ALUMINIO, the Brazilian subsidiary of the Aluminum Company of America, has decided to shut its plant in Tubarao, in the south of Brazil. and lay off nearly 200 employ-ees. Mr Alain Belda, the company's president, blamed the Brazilian recession for the sharp decline in demand for aluminium products. "The lack of any prospect of an economic recuperation in the short or medium-term has forced us to concentrate our activities in our larger factories", he said. The Tubarao factory has a production capacity of 890 tonnes a month. Because of the economic crisis, however, the company said it had been opercant quantities of copper and ating at half of that. "This has nothing to do with mance of the plant," added Mr Belda. "but is solely due to the disastrous economic situation

> Alcoa is not the only alumin lum group in Brazil to run into trouble lately. Alcan has also announced the closure of two aluminium plants in Brazil, one in Ouro Preto, the other in the north-east of the country.

#### **MARKET REPORT**

THE ZINC market extended its bull run yesterday with the cash price at the London Metal Exchange gaining another \$46.50 to close at \$1,157.50 a tonne. That meant the price had risen on all but one of the past ten trading days, during which time it had put on \$163.75. But dealers said there appeared to be little fundamental justification for the recent strength, which they attributed chiefly to technical factors. Supply tightness for the first half of 1992 was evident, they said, and that helped to eliminate Tuesday's \$9.50 a tonne cash discount against metal for delivery in three months and establish a \$1 premium. Ten days earlier the

#### **London Markets**

SPOT MARKETS	_	
Crude oil (per barrel FOB)		+ or -
Dubai Bront Bland (dated) Bront Bland (Jan) W.T.L. (1 pm est)	\$17,45-7,55q \$20,50-0,65 \$20,65-0,70 \$21,95-2,00q	.425 -0.25
Oli products (NWE prompt delivery per b	onne CIF)	+ or -
Premium Gasoline Gas Oil Heavy Fuel Oil Naphtha Petroleum Argus Estimates	\$207-238 \$202-204 \$87-88 \$212-215	-2 -3 -3 -25
Other		+ or -
Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz) Palladium (per troy oz)	\$383.05 408.5c \$388.35 \$85.25	-0.10 -2.5 +2.85 +0.35
Copper (US Producer) Lead (US Producer) Tin (Kuala Lumpur market) Tin (New York) Zinc (US Prime Western)	110.5c 37.0c 14.64r 253 25c 62.0c	+0.5 -0.01 +0.25
Cattle (live wolght)† Sheep (dead weight)† Pigs (live weight)†	103.84p 150.55p 89.93p	+ 0.58° + 4.52° + 8.07°
London daily sugar (raw) London daily sugar (white) Tate and Lyle export price	\$274.0x	-0.6 -0.5 -0.5
Barkey (English feed) Maize (US No. 3 yellow) Wheat (US Dark Northern)	Unq. C142.5 C101.0	
Rubber (Doc)♥ Rubber (Jan)♥ Rubber (KL RSS No 1 Dec)	51.00p 51.25p 222.0m	+ 0.25 -1,0
Caconut oil (Philippines)§ Paim Oil (Malayelan)§ Copra (Philippines)§ Soyaboans (US) Cotton "A" index	\$360.0 \$400.0z £148.5 62.85c	-20.0 -1.0 +0.10
Wooltops (64s Super)	403р	

£ a tonne unless otherwise stated, p-pence/kg 

cash discount had been at \$19.50 a tonne. The tin market was also steady, with the cash price adding \$25 to Tuesday's \$8 rise to reach \$5,515 a tonne. The three months price, which closed at \$5,577.50 a tonne, could be poised to test resistance at \$5,600 a tonne, base metals experts at the UN Development predicted a brighter future for the tin price following Industry restructuring world-wide. "Everything indicates the market will be better in the next six months," one said. Gold failed to extend its advance as US share prices trimmed early gains. **Compiled from Reuters** 

SUGAR - London FOX

Raw	Close	Previous	High/Low									
Doc	187.00	187.00	187.00									
Mar	182.20	180.40	181.80 179.40									
May	184.20	181.40	180.00									
Aug	189.20	185.00	185.40 183.00									
White	Close	Previous	High/Low									
Mar	274.0	271.3	274,0 271.6									
May	273.5	271.0	272.5 270.5									
Aug	275.0	274.4	274.2 273.2									
Oct	252.5	251.1	252.0 250 7									
Dec	250.0	248.7	249.5									
Mar	251.0	249.1	250,1 249,9									
Turnover: Raw 883 (473) lots of 50 tonnes. White 1274 (1307) Paris- White (FFr per tonne): Mar 1511.36, May 1517.14												
CRUDE OIL - IPE 5/barrel												
	Latest Previous High/Low											
Jan	20.6	2 20.65	20 70 20 52									
Feb	20.4	20.65	20.52 20.40									
Mor	20.30	20.38	20.31 20.22									
Apr	20.00	3 20.00	20.11 20.02									
May	19 90		19.90 19.81									
Jun	19.74	19.83	19.75 19.70									
IPE Ind	ex 20.97	21.53										
Turnove	sr 18000 (	19808)										
GAS O	L - IPE		\$/tonne									
	Clase	Previous	High/Low									
Dec	301,75	205.00	202,00 199,50									
Jan	202.25	205.00	202.50 200.00									
Fab	197.00	199 60	197,50 196,00									
Mar	190.25	191.25	190.60 188.75									
Apr	182.50	183.75	183.50 182.00									
May	177.50	178.50	178.50 177.25									
Jun	174.00	175.00	174,50 174,00									
Aug	177.00	177.00	176.50 176.00									
Turnown	r 14500 (	156551 Lots	of 100 tonnes									

Fab Mar										
Mar	197.00	199 60	197.50 196.00							
	190.25	191.25	190.60 168.75							
Apr	182. <del>50</del>	183.76	183.50 182.00							
May	177.50	178.50	178.50 177.25							
hun	174.00	175.00	174,50 174,00							
Aug	177.00	177.00	178.50 176.00							
Turnover 14500 (15655) lots of 100 torries										
Turnover 14500 (15655) lots of 100 tonnes  WOOL.  The Australian wool market is looking a good deal steadier after some sharp and disturbing gyrations in the past month. Fine merinas were mostly affected with middle and courser categories of wool goding dearer more gradually. The market is however holding on to much of the gains and apart from finer types is still aboving a dearer tendency. The steadier but eliginity firmer background for the bulk categories provides a sound basis for hoping that the market will retain strength and stability in										

	Close	Previous	High/Low		_
Dec	735	734	738 733		Altur
Mar	773	772 794	776 770 799 793		Cassi 3 m
May Jul	796 820	817	822 817		_
Sep	842	839	844 839		Cop
Dec Mar	868 893	866 892	870 885 893 890		Casi 3 m
Sep	941	941	945 938		Lea
	nr. 4442 (	4870) lots o	of 10 tonnes		Cas
ICCO ir	ndicator i	prices (SDF	ls per tonn	o). Dally	3 m
	r Nov.19 .20 951.20		1.01) 10 day	ачегаде	Nick
			_		Cas
COFFE		don FQX		\$/tonne	3 m
	Ciose	Previous	High/Low		Tin (
Nav	604	584	501 584		3 m
Jan Mer	907 59 î	595 583	606 585 591 581		Złac
					Casi
ICO ind	r.3030 (* licator or	328) lats of ices (US c	ents per po	undi tor	3 m
Nov. 19;	Comp. d	ally 68.02	ents per po (64,71) 15 d	ay aver-	LIKE
<b>88</b> 6 631	64 (63.48)	}			SPO
POTATO	OES ~ 1	onden FOX	<u> </u>	£/tonne	
	Close	Previous	High/Low		LON
Feb	110.0		105.0		(Pric
Mar	131.0		130.0		Gold
Apr	129.8	130.5 147.0	130.5 129.2		Clos
May	147.0		146.6 146.0		Ope
Turnove	r 150 (B4	) lots of 20	ionnos.		Mon
SOYAM	EAL - I	oeden FO	×	Értonne	After Day
	Close	Previous	High/Low		Day
Feb	129.00	129.50	129.00		Loca
Apr	129.00	128.00	129.00 125	50	1 000
Jun	123.00		123.00		2 m
Turnove	r 135 (83	lots of 20	lannes.		3 m
					SIIW
PREIGH	iT - Los	don FOX	\$10/ind	ex point	Spot
	Close	Previous	High/Low		3 m
Nov	1628	1610	1805 1800		β ma 12 m
Doc	1630	1618	1630		12 11
Jen Apr	1665 1665	1880	1665 1645 1665 1660		GOL
Jul	1441		1428		(Pric
BFI	1598	1805	1598		
		1)			V
Turnove	f 2691 (15				KIU(
				4	Map
<b>GRAIN!</b>	- Lond			£/tonne	Map
QRAINS Wheat		los FCX Previous	High/Low	£/tonne	Map
GRAINS Wheat	Close	Previous 123.30	124,10 123,	50	Map New TRA
QRAINS Wheat Jan Mar	Close 124.05 127.50	Previous 123.90 126.75	124,10 123, 127,60 (27,	50 10	New TRA Alux
ORADIS Whest Jan Mar May	Close 124.05 127.50 130.50	Previous 123.30 126.75 129.80	124,10 123, 127,60 (27, 130,60 130,	50 10 00	New TRA Alux
GRAINS Wheat Jan Mar May Jun	Close 124.05 127.50 130.50 132.25	Previous 123.30 126.75 129.80 131,40	124,10 123, 127,60 127, 130,60 130, 132,10 131,	50 10 00	New TRA Alux
GRADIS Wheat Jan Mar May Jun Barley	Close 124.05 127.50 130.50 132.25 Close	Previous 123.30 126.75 129.80 131.40 Previous	124,10 123, 127,60 (27, 130,60 130, 132,10 131, High/Low	50 10 00	New Strik 1050 1150
ORAMS Wheat Jan Mar May Jun Barley Jan	Close 124.05 127.50 130.50 132.25 Close 118.15	Previous 123.90 126.75 129.80 131.40 Previous 717.80	124,10 123, 127,60 127, 130,60 130, 132,10 131, High/Low 118,00	50 10 00 40	Map New TRA Alum Strik 1050 1160 1250
QRAINS Wheat Jan Mar May Jun Barley Jen Turnover	Close 124.05 127.50 130.50 132.25 Close 118.15	Previous 123.30 126.75 129.80 131.40 Previous 117.80 346 (404), §	124.10 123, 127.60 f27, 130.60 130, 132.10 131, High/Low 118.00 Barley 8 (11	50 10 00 40	Map New TRA Alum Strik 1050 1160 1250
QRAINS Wheat Jan Mar May Jun Barley Jen Turnover	Close 124.05 127.50 130.50 132.25 Close 118.15	Previous 123.90 126.75 129.80 131.40 Previous 717.80	124.10 123, 127.60 f27, 130.60 130, 132.10 131, High/Low 118.00 Barley 8 (11	50 10 00 40	New New Strik 1050 1150 1250 Copp
QRAINS Wheat Jan Mar May Jun Barley Jen Turnover	Close 124.05 127.50 130.50 132.25 Close 118.15 T. Wheat	Previous 123.30 126.75 129.80 131.40 Previous 117.80 346 (404), §	124.10 123, 127.60 f27, 130.60 130, 132.10 131, High/Low 118.00 Barley 8 (11	50 10 00 40 2).	New New Strik 1050 1150 1250 Copp 2250 2350
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GRAPIS Wheat Jan Mar Jun Barley Jun Turnover Turnover Jan Nov Jan Hove Jan Hov	3 - Lossi Close 124.05 130.50 130.50 132.25 Close 118.15 T. Wheat r lots of London 104.0 104.0 107.0	Previous 123.90 128.75 129.90 131.40 Previous 117.80 346 (404), 1 100 Tonnes POX (Ca Previous 104.5 103.0 105.5	124.10 123, 127.60 127, 130.80 130, 132.10 131, High/Low 118.00 Barley 6 (11, wh Settleme High/Low 104.5 103.4 102.8 105.2 104.5 108.6	50 10 00 40 2).	New New Alum Strike 1050 1150 1250 2250 2450 Coffee 550
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GRAINS Whest Jan Mar May Jun Barley Jan Turnover Turnover PIGS - Nov Feb Mar Apr May Jun	Close 124.05 (130.50 132.25 Close 118.15 (150.00 105.0 107.5 104.0 105.0 107.5 106.0	Previous 123.90 128.75 129.90 128.75 129.90 131.40 Previous 117.80 346 (404), (100 Tonnes POX (Ca Previous 104.5 105.5 107.0 108.5 108.5	124.10 123, 127.60 127, 127.60 127, 132.10 131, 149h/Low 118.00 18.00 18.00 19.10 19.50 19.45	50 10 00 40 2).	2250 2350 2450 2450 Coffe 550 650 Cocc 725 750

3 попев	1296.5-7	1293	3.5	1301/1294	- 1	295.5-6	1293.5-4		4,660 lots	34	5585	
Lead (£ per	tonne)						Total de	ly turner	er 3,246 lots	Aug	5625	
Cash	284-5	282-2		288	2	8 <b>7-8</b>				Sep	5740	
	296-8.5	294.2	5-4.5	301/296	2	98-8.5	298-8.5		,871 lots			
Nickel (\$ pe							Total da	ly tumov	er 3,046 lots			
Cash	7140-50	7190-	200	7115	7	114-5				COC	DA 10 ton	Me
3 months	7210-5	7255	60	7220/7175	7	173-5	7215-20		,876 lots		Close	_
Tin (\$ per to							Total c	turne وللج	over 715 lots	Dec	1221	_
	5510-20 5575-80	5485- 5550-		5485 5575/5861		480-5				Mar	1281	
				39/3/3001		551-5	5570-6	-	05 lots	May	1312	
	d High Grad						Total dell	v turnova	r 15,364 iots	Jul <sup>*</sup> Sep	1348 1375	
Çash 3 months	1156-9 1156-7	1110-		1155/1152		152-5				Dec	1405	
		1120-	<u>,                                     </u>	1172/1151		155-8	1156-8	36	310 lota	Mar	1440	
LIME Closin SPOT: 1.798	g E/S rate: ñ	3 mon	the: 1.7	799	8-	nonths: 1.7	7406	9	onthe: 1.7298	May	1464 1484	
									### 13 EEC	Seo	1504	
					<b>M</b>	14	7 <b> 1</b> -					
LONDON B	ULLION MA	RKET		•	Πŧ	ew Y	OFK					
	pilled by N.M.		hild)		===			<u> </u>		===	TE "C" 8	==
Gold (line o	zì S price		aguly	dent	GOLI		oz.; \$/troy o			COPP.		د,،
Close	382.80-363					Close	Previous	High/Lo	w		Close	!
Opening	362.50-362				Nov	364.3	363.9	0	0	Dec	80.00	
Morning Ilx	382.55		02,090		Dec	384.7	384.4	365.8	363.3	Mar	84.90	1
Afternoon fi		2	02.008		Jan Feb	385.3 367.7	966.0 967.3	0 368.7	0 366.1	May Jul	87.50 88.80	1
Day's high Day's low	383, 10-363, 362, 10-362	.50			Apr	370.2	369.8	370.9	388.7	Sep	92.40	
					Jun	372.7	3372.3	873.0	371.4	Dec	98.00	1
Loco Ldn M	eem Gold Le	nding F	tates (1	As USS)	Aug	375.4	375.0	0	8	Mar	96.00	,
1 month	4.48	6 mor	dhs	4.35	Oct Dec	378.0 380.8	377.5	0	0			
2 months	4.58	12 mg	nths	4.28			390.3	390.5	379.2			_
3 months	4.51				PLAT	<b>BILAN</b> 50 to	roy az; <b>\$/</b> tro	y OZ.		SUGA	UR WORL	D٩
Silver fix	offine oz		Sicts ∈	actinio.		Close	Previous	High/Lo	w .		Close	П
Spot	227.35		<b>07.75</b>		Nov	370.5	365.7	0	0	Mar	8.34	_
3 months	233 36		12.75		Jen	373.2	388.4	374.5	367.5	May	8.30	ì
8 months	239.05	4	17.85		Apr	375.8	370.9	376.5	370.8	Jul	8.29	1
12 menths	250.80	4	28.10		Jul	378.6	373.7	377.0	375.0	Oct	8.31	
GOLD COS					<u>Oct</u>	384,8	379.7	0	0	Mar	8.27	•
	olled by Eng	ا اسمطاله	dadala)		SILVE	3R 5,000 tr	oy oz; cent	Vroy oz.				
1						Close	Previous	High/Lo		0077	ON 50,000	7
	\$ price		£ equit	zient	Na.				<del></del>		Close	-
Krugerrand	382.75-30	33.75	202.00-		Nov Dec	407.6 408.2	406.6 407.2	404.0 409.0	404.0 405.0			
Maple leaf	373.00-3; Ign 88.00-89		207.75		Jan	410.1	409.1	.0	0	Dec	58.79	- 1
MOS 204018	edu como-def	90	49.00-4	9.50	Mer	414.2	413.2	415.0	411.0	Mar . May	. 60,82 61,85	
TRADED O	PTIONS				May	418.2	417.2	418.5	415.5	Jul	62.38	- 3
		-			Jul	422.0	421.0	422.0	419.5	Oct	69,70	ì
Alumiatum (	99.7%)	Caits	•	tes.	Sep Dec	426.0 432.0	425.1	<u></u>	Q	Dec	64.05	ė
Strike price	\$ tonne Dec	Mar	Dec	Mar	Jan	434.1	431.1 433.2	433.0	429.0 0			
1050	96	129			Mar	438.4	437.3	0	ů			
1150	16	18	1 <sub>2</sub> 20	9 36	MOU.					ORAN	GE JUICE	E 10
1250	ij	2112	104	97	raturi		OPPER 25,0					_
Copper (Gra	de A)	Calis -		Puts		Close	Previous	High/Lo	¥		Close	
2250					Nov	104.00	104.25	104.50	103.95	Jan	186.60	1
2350 2350	88 18	84 30	2	47	Dec	103.60	103.75	104.40	103.50	Mar	168.00 168.45	1
2450	1	39 171 <sub>2</sub>	32 114	101 175	Jan	103,30	103.15	103.65	103.50	May	168.45	1
		., 2	- 11-	11.5	Feb Mar	102.80 102.50	102.75	103.20	102.75	Şep	166.90	•
Coffee	Jan	Mar	Jan	Mar	Aor	101.90	102.45 101,75	103.16 0	102,90 0	Nov	154.76	i
550	60	52	3	11	May	101.50	101,35	102.00	101.10	Jan	154.00	1
800	25	24	18	11 33	Jun	101.05	100.90	0	0	Mar	154,00	1
650	8	10	<b>Ş</b> 1	89	J#	100.60	100.45	100.90	100.46	_		_
Cocca	Dec	Mar	Dec	Mar	Aug	100.15	100.00	0	0	(SEED)	<b>ंग</b> ड	
725					CRUD	E OIL (Lig	jht) 42,000 t	IS galls \$	/barrel	REUT	TERS (Bes	56;
760	17 1	69	1	21		Latest	Previous	High/Lo			. Nov.20	_
775		54 41	16 40	31	Jan					1-	1831.4	_
			70	48	Jan Féb	22.02 21.85	21.98 21.81	22.11	21.72 21.58	1=		_
<b>Brent Crude</b>	Jen	Feb	Jan	Feb	May	21.30	21.61 21.24	21.93 21.32	21.55 21.10	DOM	JONES (	_
2050	5f		43	73	Jun	21,20	21.09	21.20	21.00	1	Nov.1	_
2100	28	44	m	19	Aug	21.00	20.87	20.90	20.77	Spot	114,39	,
										-		

HEAT	TNG CIL 4	2,000 US p	alls, cents	/US galls	- Ch	icag	0		٠	•
	Latest	Previous								
Dec	6380	6443	8395	6330	- <del>SOTA</del>		100 bu mbn; c		enel ·	
Jan Feb	6480 6400	6538 6429	6505 6425	6430 6330		Close	Previous	High/Low		•
Mar	6155	6175	8170	6110	Jan Mar	554/4 570/6	582/8 570/0	571/4 578/4	563/4 570/0	
Apr Mary	5915 5715	5910 5715	5915 5690	5850 5680	May	57714	577/6	585/0	576/4	
ليا.	5585	5575	5690	5550	Jisi Aug	585/0 586/4	584/0 586/0	592/0 592/4	584/4 586/4	
. Sep	5825 5740	5620 5730	5625 5740	5815 5735	Sep	584/0	579/0	588/4	589/0	
				3130	Nov	586/4 586/4	581/2 590/6	589/6 587/4	589/0 598/4	• • •
			•				60,000 lbs; c			
COC	OA 10 ton	105;\$/tonne	18			Close	Previous	High/Low		
. —	Close	Previous	High/Lo	w	Dec	18,91	18.99	19.17	18.89	
Dec	1221	1230	1227	1218	Jen	19.07	19.13	19.31	19.06	
Mar May	1281 1312	1288 1322	1286 1317	1272 1307	Mar May	19.41 19.71	19.48 19.75	19.67 19.92	19.46 19.71	
Jul	1348	1354	1347	1343	Jul	19.50	20.03	20.25	19.98	
Sep Dec	1875 1405	1384 1419	1371 1405	1370	Aug Sep	20.20 20.35	20.20 20.35	20.38 20.55	20.20 20.35	
Mar	1440	1464	1443	1405 1440	Oct	20.35	20.50	20.60	20.36	•••
May	1464 1484	1477 14 <b>0</b> 7	1485 1485	1465 1465	SOYA	BEAM ME	L 100 tons;	\$/ton		
Sep	1504	1520	1507	1500	•	Close	Previous	High/Low	-	· .
					Dec	181.2	180.2	163.3	180.6	111
				_	Jan Mar	179.5 177.9	178.2 178.9	181,4	178.8	43
COFF	TE "C" 87	,500lbs; ce	nts/lbs		May	176.8	176.3	179.6 178.5	177.3 176.6	
	Close	Previous	High/La	w .	Jul Aug	177.5 177.8	177.2 177.4	178.8 179.0	177.8	-: :
Dec	80.00	79.85	81.00	79.25	Sep	177.8	177.6	179.0	177.7 177.7	
Mar May	84.90 87.50	85.40 87.90	85.00 88.30	84.30 87.00	Oct_	188.7	188.0	189.8	188.5	
Jul	80.00	90.15	90.75	29.80	MAZ	E 6,000 bu	min; cents/5	Sib bushel		```
Sec Dec	92.40 98.00	92.65 96.50	93.00 96.00	92.50 96.00		Close	Previous	High/Low		
Mar	98.00	98.50	0	90.00	Dec	241/6	238/8	244/2	240/0	
					Mer May	252/2 259/0	250/4	254/4	250/6	, ,
CITO					. Jul	264/0	257/4 262/2	261/6 266/4-	257/4 262/4	
2000		117 112/			Sep .	250/2	2584	280/4	258/4	-
	Close	Previous	High/Lo	<u> </u>	. Mar	255/2 252/0	252/6 258/6	263/0 263/0	252/2 260/0	
Mar May	8.34 8.30	8.23 8.23	8.35 8.30	8.19			,			
Jul	8.20	8.22	8.29	8.18 8.16	=		<u>.                                      </u>			•
Oct Mar	8.31 8.27	8.24	8.31	8,19			min; cents/	30lb-bushel		
. Indian		8.19	0	0	·	Close	Previous	High/Low	<u></u>	
==					Dec Mar	367/0 366/2	354/0	366/0	355/4	
5011		cents/ibs			May	348/4	355/5 339/2:	369/4 349/8	368/0 340/0	
	Close	Previous	High/Lo	w	Jul Sep	326/2	318/4	327/0	\$19/2	
Dec Mar	58.79	91,50	59.90	56,72	Dec .	329/0 340/4	324/0 335/4	329/0 340/4	325/8 336/4	
May	. 60.82 61.85	62.15 63.25	61.65 62.50	60.75 61.60			,000 lbs; cen			
Jul	62.38	63.75	63.05	62.30	===					Y 6
Oct. Dec	63.70 64.05	54.97	63.80	63.70	=-	Close	Previous	High/Low		
400	J-100	65.40	64.25	64,00	Dec Feb	74.55 75.10	74.87	75.15	74.07	Ti il
		:			Apr	75.10	74.75 74.72	75.15 76.35	74.56 74.62	
ORAN	GE JUICE	15,000 lbs	cente/lbe		Aug BdA	71.20 69.10	70.57	71.25	70.75	of the
	Close	Previous	High/Lov	, –	Oct	69.50	96,4? 58,00	69.20 69.60	86.80 86.80	þ
Jan	186.60	165.20	167.40	165,00	Dec	70.55	70.25	70.60	70.50	
Mar	168.00	169.00	168.50	100 10	LIVE	10 <b>0</b> 3 40,00	00 litr; cernta/1	SEE .		
May Jul	168.45	169.95	168.50 167.60	. 167.25 166.80	====	Close .	Previous	Hohlow	7.00	
Şep	1 <i>67.9</i> 0 188.90	169.75	167.50	165.75	Dec	42.52	41.80	42.65	44 80	
Nov	154.75	189.75 155.75		0	Feb	43.22	42.62 40.50	42.65 43.35	2.00	``-
Jan Mar	154.00 154.00	154.90 154.90		0	Apr	40.75 45.97	45.77	40.95	40.00 45.00	····
				•	. Jul	45,90	46.80	45.95	45.70	
(HUD)	CRS				Aug	44,72 41,25	44.86 41.05	45.95 44.72 41.25	#A5	
REUI	MERS (Bas	e: Septemb	er 15 193	= ·100) ·	Dec	41.80		0 ;	0	
	. Nov.20		month ag			BELLES 4	0,600 the; ca	nte/fb	Jet 9 8 15 1	
	1631.4		1651.9			Clone		High/Low		
DOW	JONES (E	ase: Dec.			Feb	40.40	40.15	40.62	40.00	
	Nov. 19		mniit ag		Mar :	40:30	. 33.97	-An 42	SILOV	
Spot			114.73	122.61	May	41.52 49.16	41.15	41.57	40.99	المحديث
						L1 .			_,	•

#### FINANCIAL TIMES THURSDAY NOVEMBER 21 1991

# Equity rally loses steam at the close

sical in ousiness

A MORE encouraging performance from Wall Street overnight inspired a technical rally in the UK stock market yesterday. Also helping to restore London's shaken confidence were a number of corporate developments, including a £359m deal in the dairy industry and acceptable trading fig-ures from Whitbread, the brewer, and from Courtanids. Early gains were cut back towards the close, however, when a strong opening on the Dow was trimmed to show a gain of only 6 points in UK hours. Hints that a large rights issue was pending were, how-ever, not widely believed on

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the trading desks. Interest rate nervousness remained unsettling ahead of today's meeting of the Bundes-bank policy council. A steadier

- Account Dealing Dates \*First Dealings: Nov 11 Nov 25 Dec 5 \_ Dec 16 Jen 6

trend in the pound had no effect on the stock market's increasing pessimism on the outlook for UK base rates.

Equities opened higher, with overnight trends on both Wall Street and the US stock futures markets providing support to investment sentiment in London. don. A £227m rights issue from Northern Foods to fund part of its dairy operations purchase from Grand Metropolitan was taken calmly and the Footsie

The gain was soon trimmed in the absence of genuine investment buying and London awaited with considerable caution the opening of the new trading session on the other side of the Atlantic. Wall Street was erratic in early deals and London's rise was reduced fur-ther. The final reading put the FT-SE Index at 2,472.6 for an

rallied 22.5 in early trading.

improvement of 9.5 on the day. Traders were in no doubt that yesterday's recovery was little more than a technical rally in a stock market which had fallen by more than 3 per cent since the close of business last Friday. More than one market strategist is now pre-dicting that the Footsie is beaded down towards 2,400. Wall Street-influenced stocks recovered ground, led by ICI,

Glaxo, Reuters, and Reckitt & Colman. The fall in first-half profits at Whithread, although accompanied by a bearish comment on the outlook, was no surprise for City analysts. However, Whitbread's announcement did nothing to ease the City's doubts on the progress of the domestic econ-

LONDON STOCK EXCHANGE

Other corporate features helping to sustain the rally in equities included Hawker Sid-deley, now virtually tracking the BTR offer price as the martion of the takeover bid.

A £50m trading programme from a leading UK securities house enlivened trading at first, although volume died

507.5m recorded in the previ-ous session. Stock Exchange statistics confirm that retail, or customer, business in equities increased sharply at the begin-ning of this week as Wall Street's setback provoked sell-ing in London. However, the sell-off has been relatively modest. Retail business was worth £1bn on Monday and £1.1bn on Tuesday, compared away when the programme with recent daily averages of £850m to £950m. red to be closed down, at

88.72 86.83 86.90 88.99 81.30 127.4 49.16 105.4 (28/11/47) (3/1/75) There was a renewed fall in 1887 8 1914.9 1948.6 1963.3 1678.0 Ordinary Share & Maxwell Communication Cor-2108.3 1606.3 (16/1) poration as it was reported 149 R 149 7 151.9 222.8 127.0 734.7 that a leading Swiss bank was insisting on repayment of a 2472.6 2463.1 2502.9 2546.6 2561.6 2126.3 FT-SE 100 Share £60m loan to a Maxwell company, apparently threatening 1122.47 1134.49 1161.16 1164.85 the attempts to restructure the (3/8)(16/1) (3/9/91) (16/1/91) company's loan burden. Basis 100 Govt, Secs 15/10/26, Fixed Int. 1909, Ordinary 1/7/35, Gold mines 12/9/55, Basis 1000 FT-SE 100 51/12/95 6 FT-SE Euroback 200 26/10/90. ☆ No 18/03, ↑ Partial Seaq-reported volume dipped ●Earning Yid %(full) ●P/E Ratio(Net)(☆) 7.40 17.02 7.43 18.96 7.35 17.13 7.23 17.41 to 481.2m shares from the 17.55 SEAG Bargns 4.45pm Equity Turnover(£m)† Equity Bargains† Shares Traded (mi)† 26,955 33,963 24,917 1031,16 1122,13 932,03 25,835 32,383 24,497 398,8 401,1 364,8 25,821 GILT EDGED ACTIVITY Nov 19 Nov 15 Indices\* 
 Ordinary Share Index, Hourly changes
 Day's High 1905.1
 Day's Low 1895.1

 Open 189.7
 9 am 1902.8
 110 am 11 am 1890.7
 12 pm 1896.8
 1 pm 1898.0
 2 pm 1900.5
 3 pm 1898.7
 4 pm 1905.1
 Bargains 5-Day average 90.2 88.9 FT-SE 100, Hourly changes Day's High 2485.5 Day's Low 2469.7 "SE Activity 1974. 
 Open 2474.3
 9 am 2483.1
 10 am 2482.0
 11 am 2480.9
 12 pm 2478.8
 1 pm 2478.8
 2 pm 2478.8
 3 pm 2478.8
 2478.8
 2478.8
 tExcluding Intra-market business & Overseas turnover.

Financial times stock indices

#### Foods deals welcomed

A SHARP markdown by marketmakers of the Northern Foods share price after the Hull-based foods group announced a £227m rights issue, to fund acquisitions from Grand Metropolitan, was reversed after the market digested the implications of the

The rights, a one-for-four at a deeply discounted 415p, will help fund Northern's pur-chase of Express Dairy and

The rights offer news had been expected after Northern confirmed two weeks ago that it was involved in negotiations with GrandMet and would issue shares to finance the

Northern shares opened sharply lower at 488p but embarked on a strong rebound which left the stock a net 29 higher at 526p by the close. Specialists were favourably impressed by the terms of the rights issue, by the keen price paid for the acquisitions and by Northern's interim figures. Dealers expect no problems for Northern's brokers in getting the rights issue sway at what was described as a gener-ous discount. GrandMet shares were marginally higher at 827p; analysts said the deal lowered the group's gearing by 10 points to around 70 per cent.

#### Slide in MCC

Increasing worries over the financial future of Maxwell Communication Corporation (MCC) pushed the shares off at 36p on turnover of 6.5m. It was the heaviest percentage fall in the Footsie and came on the back of a drop of 14 on Tuesday. The shares now have the dubious honour of being the lowest priced among the top 100 stocks.
Mr Neil Blackley of the lead-

ing agency broker James Capel said: "There is just no support for the shares. I would not be surprised to see them drop below 30p today."
Uncertainties undermining

the share price include talk that key Maxwell bankers are seeking a repayment freeze on loans to private firms controlled by the Maxwell family. Credit rating agency IBCA on Tuesday put the firm's debt on watch for a possible downgrading.

A growing belief that the

Maxwell interest in Mirror Group Newspapers is likely to be sold off encouraged the shares to advance 12 to 126p.

#### C and W alert The market was buzzing late

in the session with stories that Cable and Wireless, the telecommunications group, may announce a £500m-plus rights issue along with its interim figures today. However, observers were sceptical and pointed to C and W's high gearing of around 38 per cent. The cash-call rumours,

which first emerged on Tues-day, built up strongly yesterday and brought another steep decline in the share price. The stock dropped 22 to 513p, hav-ing retreated 20 on Tuesday. Turnover came out at 3.8m, after the previous day's 4.6m. Market estimates of the company's half-time profits range from £340m to £360m, with analysts looking for the dividend

Dealers said the fund-raising speculation had been encouraged by news that C and W is participating in a consortium granted a telecoms licence in

to be increased from 3.7p to

#### Racal busy

Among the most heavily traded stocks in the market was Racal Electronics after the Department of Trade and Industry said the Williams takeover bid for Racal would be referred to the Monopolies and Mergers Commission because of the overlapping of the two group's locks busi-nesses. Racar is the owner of Chubb and Williams owns

The news saw Racal shares clipped back to 51p before sto-ries that Williams would be happy to sell its locks business offer for Racal prompted a strong recovery in Racal shares. They closed a net penny higher at 54%p with turnover reaching 22m.

There were suggestions yes-terday that the underwriting

NEW HIGHS (20).
SHITISH FUNDS (18) Tr.2pc 1992. Tr.2pc
B. 198. Tr.2pc B. 198. Tr.2pc B. 193. Tr.2pc
B. 198. Tr.2pc B. 197. Tr.2pc B. 193. Tr.2pc
B. 198. Tr.2pc B. 198. Tr.2pc B. 198. Tr.2pc
B. 198. Tr.2pc B. 198. Tr.2pc B. 198. Tr.2pc
B. 20, CREDINGCABE (1) Physal, STORES (1)
Shuri, SLECTINGCALS (2) Kewill Systems,
Pelon, EMGREENING (3) Curvio, Chemring,
Victoriic, HOTELS (1) Resort, BOUSTRIALS
(3) Aprilo Metals, Granada T.5p Pt. 3erro.
Sidaw, Wittens (J.), LESSITE (1) First Leis.
HEWSSARPERS (1) Mirro. SOUTHE APPRICAMS
(1) Barriow Rand, TRANSPORT (1) BAA,
TRUSTIS (3) Abrust Pt. Inc., Core Bros.,
Scottish Rail, Stepped Pt.
NEW LOWS (13).
AMERICANS (2) Bull, Pannicoll,
CAMADIANNE(3) Gud Ganada, Imported Od,
BULLDINGS (6) Buchrails, RMG, Reddand,

for an increased offer for Racal was being put in place. Wil-liams closed 6 off at 318p.

Brewing and retailing group Whitbread gained 9 to 432p for the "A" shares after announcing reduced but encouraging half-year results. Profits slipped 7 per cent but came in at the top end of analysts' forecasts at £142.5m. The results were boosted by a slightly higher contribution from property disposals, and most analysts held their full-year profits forecast at between

£268m and £280m.

Mr Mike McCarthy of securities house Smith New Court, who changed his stance from a hold to a buy in spite of shav-ing his full-year estimate to £274m, said: "It is evident that Whitbread is extremely wellplaced to take advantage of the upturn when it comes."

Bid target Hawker Siddeley

moved a penny forward to 7200 after predator BTB announced that it now speaks for 24.4 per cent of the Hawker shares. BTR closed 2 up at 381p. Positive results from Court-

aulds, and an announcement that it is to merge its acetate yarn interests with a subsidiary of Fiat, lifted the shares 3 to 476p on turnover of 1m.
The chemicals company's

interim profits of £96.4m was well within the range of ana-lysts' forecasts but still 10.5 per cent above last year's figure. The merger, which will involve Courtaulds in a new 50-50 owned company called Nova-ceta, will mean it will receive a net payment of £6.5m on com-pletion of the deal, which requires EC approval.

Speculation that another profits forecast cut was in the wind led traders to mark down Fisons, which closed 5 off at 404p on turnover of 2.3m. The talk emerged after a line of 50,000 shares was offered at 2p below the market price and after-hours' trading.

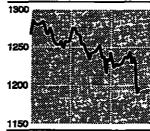
Forecasts have been reduced to around £240m because of concern over a number of the company's drugs. Observers believed another cut was

Interests, STORES [1] Storehouse,
ELECTRICALS (2) Ericsson (LM), Wharfedele,
BMGINEERBING (4) ASW, Elliott (5), Forrum,
Smon, POODS (4) Globel, REA, Tesco,
Listorre, BIOLISTRIALS (4) Dover, Panne,
Plikington, 7 & N, RISSIRALS (4) Dover, Panne,
Plikington, 7 & N, RISSIRALS (5) Globel,
BESURRE (2) Middende Redio, TV-am,
MOTORS (1) European Motor, MEWSPAPERS,
(3) OSSIR (2) Middende Redio, TV-am,
MOTORS (1) European Motor, MEWSPAPERS,
(3) OSSIR (2) Middende Redio, TV-am,
MOTORS (1) European Motor, MEWSPAPERS,
(3) Gaskell, Lister, TRANSPORT (2) BHH,
OSSIR (2) ASSIR (2) Consory Est., Prestand,
Middend & Scottleth Ree, Norsk Hydro,
Middend & Scottleth Ree, Norsk Hydro,
Mosophysics, MIMBS (1) Waverley Mining

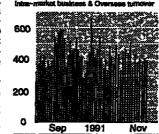
From January, Galvin's role on the main board will be taken up by Alan Bell, one of two directors whose appoint-

#### FT-A All-Share Index

appeared to be cio least for the day.



**Equity Shares Traded** 



unlikely but Ms Barbara Arzymanow of Kleinwort Benson who is looking for £235m for the current year, said: "There is still a credibility problem hanging over the company."
LIG lost 3 to 303p ahead of

today's interim results. Analysts are looking for profits of between £20m and £24m, but NatWest said problems with LIG's photo processing division could result in a figure below the bottom of expectations. Bid talk continued to bolster Smith

& Nephew, 2 better at 136 %p.
US-influenced stocks were
strong. ICI bounced back above the £12 level to end 14 up a 1209p. Wellcome recovered 10 to 879p, Glaxo 9 to 795p and Reuters 9 to 870p. Rothmans International ral-

lied 10 to 1079p ahead of interim results due today. Poor sidiary and Dunhill, in which it has a majority stake, have suggested that the figures will be disappointing. NatWest were persistently

bought late in the session, with some specialists said to be adopting a more positive view on the bank's US businesses. The stock put on 3 to 309p.
Midland, still burdened by
worries about its exposure to the Maxwell empire, lost 4 to

218p.
There were few surprises in the Commercial Union results and the shares held at 468p, but Royal Insurance was nota-bly firmer at 291p, up 17, with the stock said to be reflecting the closing of a short position in the market.

Willis Corroon fell 15 to 239p after the nine months figures and an uninspiring post-results

■ HAYS announces the

#### Property shares gave a strong performance but gains were said to have owed more positions than to any bullish stories. MRPC led the sector higher, closing 12 firmer at 453p on

relatively thin turnover of 1.6m. The group is scheduled to report preliminary results a week today. Specialists said the market is expecting MEPC to reveal a net asset value (nav) of around 600p to 630p a share, down from last year's 790p figure. "If the nav figure begins with a five, then the shares will drop like a stone,"

said one dealer. British Alrways added 5 at 210p on turnover of 3.8m on profit-taking after the market took a more cautious view about the prospect of a merger between BA and KLM, the Dutch flag carrier.

A 16 per cent rise in interim profits and an increased dividend lifted Vosper Thornycroft 6 to 284p. Charterhouse Tilney lifted its full-year profits fore-cast by 2500,000 to £16.5m. Tomkins shed 9 to 387p after its broker, County NatWest, indicated that the shares were forming the market.

MARKET RÉPORTERS: Peter John, Joel Kibazo.

Steve Thompson

© Other market statistics, including the FT-Actuaries Share indices and London Traded Options, Page 30.

**BRITISH FUNDS** 

# London report and FT-SE Eurotrack 200, Hourly changes † Day's High 1128.66 Day's Low 1124.02 Open 1127.13 10 am 1128.30 11 am 1128.30 12 pm 1125.35 1 pm 1125.34 2 pm 1125.34 3 pm 1125.32 TRADING VOLUME IN MAJOR STOCKS Volume Closing Day's QQ's Price chance

#### **EQUITY FUTURES AND OPTIONS TRADING**

the recent wave of selling looking to hedge against fur-returned to Footsie futures as ther falls in the cash markets turnover fell back to average evels, writes Joel Kibazo. Buyers of the December con-

Based on the tracking volume for a selection of Alpha ser more are rounded down.

tract were seen at the opening but they faded away by midmorning, leaving December to Better than expected US

housing start figures provided the stimulus for another bout of buying activity after lunch.

SPORADIC buying following but selling by institutions options boosted volumes Sears was the busiest stock option with a day's total of 2,139. This was followed by BTR and BT, both with November expiries. They saw trimmed further rises. December drifted lower for the rest of the session, eventually closing at 2,494, up 17 on 2,128 and 2,041 lots dealt the previous session and around its estimated fair value

premium to cash of 21.

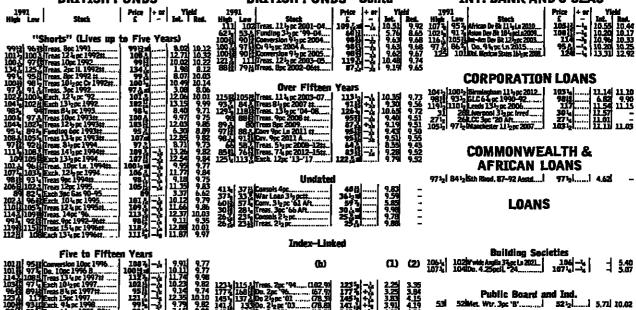
In traded options, turnover

of 32,244 was also down on the previous session but the

expiry of the November stock

respectively.
British Gas, whose interim figures are expected today, was the fourth biggest stock option, trading 1,444 con-tracts. BAA and Guinness

INT. BANK AND O'SEAS



LONDON SHARE SERVICE

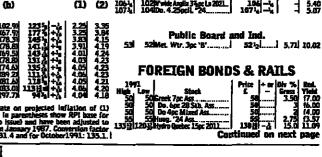
**BRITISH FUNDS-Contd** 

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#### Raiffeisen Zentralbank Österreich **Aktiengesellschaft**

(formerly: Genossenschaftliche Zentralbank Aktiengesellschaft) Can.\$ 100,000,000,- Retractable Bonds due 2003 - Securities Identification No. 485 744 -Notice of Redemption Pursuant to condition 5 (d) of the Terms and conditions of the Bonds, we

hereby announce that all ourstanding bonds of the above issue in the nominal of Can.\$ 100.000.000,- are to be redeemed on December 13, 1991 at their principal amount. The bonds will be redeemed on or after December 13, 1991 to bearer

upon presentation of the bonds along with the interest coupons failing due on December 13, 1992 and all further unmatured interest coupons at any fied office of any bank fisted below in accordance of the Terms and Conditions of the Bonds:

Deutsche Bank Aktiengesellschaft, Frankfurt a. M. Banque Internationale à Luxembourg S.A., Luxembourg Bank Brussel Lambert N.V., Brussels The Royal Bank of Canada, London

DG BANK Deutsche Genossenschaftsbank, Frankfurt a. M. Ratifelsen Zentrabenk Österreich Aktiengesellschaft, Wien

The bonds shall cease to bear interest as of December 12, 1991. The amount of missing coupons will be deducted from the principal. The interest coupons falling due on December 13, 1991 will be paid separately in the usual manner.

Wien, in November 1991

Raiffeisen Zentralbank Österreich Aktiengeselischaft

#### **APPOINTMENTS**

**NEW HIGHS AND LOWS FOR 1991** 

# Trying to pull the plug

Parting from SPRING RAM Corporation is proving difficult for Francis Galvin, one of the two highest paid directors at the kitchens and bathrooms group based near Leeds. Galvin, 40, has resigned from the main board, but is being obliged to serve out his two years' notice. He raised about £500,000 by

selling shares and share options in June and it seems he is keen to set up his own business. The suspicion that this may well be in kitchens, where he is Spring Ram's divi-sional head, is one reason for the reluctance to let him go. Bill Rooney, the chairman, who had employed Galvin in the 1970s before taking him on at Spring Ram in 1982, says:

like him to see out his con-

tract." In practice, Rooney expects Galvin to stay for at least another year.

He describes Galvin as a "hands-on man, happier in a small company environment". Last year, Galvin and David Riley, his counterpart in bath-rooms, earned £108,000 each

centre" market. His board position is a new one and the group has yet to think of a name for his division - which includes Astracast, international sales and doors. The working title is "odds and

Brian Clark, the author of a the crooks Steeger arrested for armed robbery had given that

up, Clark collared them when

they moved on to drugs traf-ficking.

appointment of David Jackson as finance director and of Peter McLoughlin a director of Hays Distribution Services; of Ray Gudge as md and John Moyes as business development director of its Specialist Distribution division.

NORCROS announces the appointment of David Walker as sales director of its Crosby Sarek subsidiary.

Alan Webb is moving to

#### Revving up

service agreement; we would

PREFERRED ASSURANCE. the Camberley-based direct motor insurer, has appointed a new md as part of a bid to increase its share of the highly competitive motor insurance

Martin Bateman, 48, learned his trade with Legal & General, Bishopsgate and Allstate, before joining Top UK, a direct writing subsidiary of Denmark's Topdanmark group in 1987. In April Top UK acquired Preferred from its former owner, Baltica, another Copen-

hagen-based insurer, Bateman will now head the merged sub-sidiary grouping, which could become a significant force in direct market – where compa-nies sell via a combination of advertising in the mass media

and on the telephone.

Preferred will be aiming to emulate the achievements of companies such as Churchill, the subsidiary of the Swiss insurer, Winterthur, which are building market share by such direct selling techniques. The company expects to write more than 100,000 policies in 1992 covering both vehicles and home contents.

work on interrogation, has just joined BISHOP INTERNA-TIONAL, the City investiga-tors. Formerly with HM Cus-toms. Clark has been recruited for his speciality, "forensic accountancy". The chairman of the City sleuths is Bob Bishop, who helped resolve the Brinksmat bullion robbery. Clark and the md Beter Steepen the md Peter Steeger, formerly of Scotland Yard, have some mutual acquaintances; when

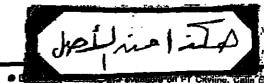
ments were also announced yesterday. Bell, 43, joined Spring Ram in 1988 and as managing director of Next Dimension, a kitchens subsidbecome finance director of iary, runs the group's huge SHEFFIELD DEVELOPMENT Scunthorpe factory.

Ron Farr, 49, heads Astracast, the group's most profitable subsidiary with 42 per cent of the UK "kitchen work-CORPORATION from finance director of the Tootal group.

Brian Mutton is promoted to director Atlantic region for Northwest Cargo, a division of Northwest Airlines, based David Maitland is moving from BP Exploration to become financial director of Aberdeen Service Co, a division of the SIDLAW group. BRITISH SUGAR has appointed as directors Harvey Davenport, agriculture and purchasing, William Francis, personnel, John Sutcliffe, sales and marketing, Christopher Yates, finance.

■ Michael Burgoyne has been appointed divisional director, corporate development of Matthew Hall, part of the AMEC group. Following a report, 'KPMG Consultancy Chairman' pub-

lished on November 18, KPMG Management Consulting points out that its worldwide fee income increased by 20.5 per cent to \$784.5m in the year to DUSTRIALS Miscelling



#### **LONDON SHARE SERVICE**

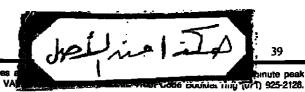
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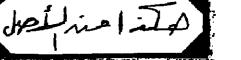
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FIT MANAGED FUNDS SERVICE

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**Money Market** 

Trust Funds

MONEY MARKET FUNDS

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#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### **FOREIGN EXCHANGES**

#### Dollar bows to a firmer Dow

THE markets were strangely quiet yesterday, holding fire before today's Bundesbank

meeting. The dollar continued to track the Dow Average, which was slightly firmer than in recent days.

In New York, the US currency fell as low as DM1.5985. although it had recovered to DM1.6025/30 by mid-day. Support seemed to be strong at the DM1.60 level in Europe, having been tested at least three been tested at least three times, dealers said. The dollar closed in London at DM1.6025.

Although the D-Mark continued to firm within the EMS, traders seemed to feel that the

possibility of an immediate rise in German interest rates was fading fast.

Pressure from the D-Mark on EMS currencies would continue, however, as a rates rise was not being ruled out for the next Bundesbank meeting in

Dr Mark Austin, treasury economist with Hongkong Bank, said the German central bank could well face technical difficulties at that second meet-ing. "The Bundesbank will have to decide what to do with the one-month repo rates. If they do not do something, the one-month could well go higher than the Lombard and the bank might have to increase rates."

**E IN NEW YORK** 

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CURRENCY MOVEMENTS									
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CURRENCY DATES

Hor 20	Bast # rate	Special ** Drawing Rights	European † Currency Unit
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§ Bank rare refers to central hank discount rates.
These are not quoted by the UK. Spain and freland is European Commission Calculations

\* All SDR rates are for New 19 OTHER CURRENCIES

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ניועטנונו	4 9025 - 4 9165	2.7365 - 2.7365
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n Zealand	3 1475 - 3 1710	1 7650 - 1 7670
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UAE	6.5635 - 6 6-05	3 6715 - 3 6735

He added that the D-Mark would also continue to be a bid ahead of the Maastricht summit. Speculation about a realignment of the German currency during the meeting

had been given some credence by the French move this week to raise intervention rates. "It is a signal that the rest of Europe cannot live with exchange rates and German rates where they are at the moment," said Dr Austin. The public holiday in Ger-

many meant trading was thin-ner than usual in the D-Mark - although there appeared to be some profit-taking, dealers

Sterling continued to lan-guish at the bottom of the EMS grid. Worse-than-expected M4 bank and building society lending figures in the UK deepened pessimism about sterling. Most traders were now convinced that there had been little upturn in the UK economy, as

previously claimed by politi-

"There is no immediate pick up in sight for the pound," said Mr Michael Feeny of Sumitomo Bank.

Sterling dipped below DM2.87 during the day in London after opening at DM2.8750. By closing time, the pound was trading slightly higher at DM2.8775.

There was speculation that the Bank of Spain had been buying D-Marks for pesetas earlier in the week to support the pound within the EMS. Dealers and economists thought it likely that activity continued to have some effect.

The Bank of England's decision to leave a liquidity short-age in the market was also seen to have bolstered sterling somewhat. "The first line of defence on the pound is to squeeze the short money rate," said Dr Austin.

EMS I	EMS EUROPEAN CURRENCY UNIT RATES										
	Eco Central Rates	Currency Amounts Against Eco Nov 20	% Change from Central Rate	% Spread is Weakest Corrency	Divergence indicator						
Spaulsh Pearta Belofan Franc D-Mark Dock Guitder Irish Pant Rallan Ura Daelsh Krone French Franc Storling	0.767417 1538.24	129.289 42.0232 2.04038 2.24902 0.764108 1541.30 7.72414 6.96823 0.704621	-325 -0.95 -0.75 -0.75 -0.20 1.05 1.06 1.06	5.27 2.77 2.63 2.62 2.27 1.65 0.90 0.76 0.00	56 43 67 35 19 19 19 19 19 19 19 19 19 19 19 19 19						
Eco contral rates set by the European Consentrales. Currencies are in descending relative strength. Percentage change are for Eco; a positive change destites a weak currents. Divergence shows the ratio between the symmetr. On percentage difference between the adoption states and Eco central ratios for a currency, and the engalingual permittee percentage destation of the currency's nurtee, rate from its Eco central ratio.  Adjustment calculated by Firequelal Theses.											

Nor 20	Day's spread	FORWAR	Gae month	På.	Three months	12	
IS	59,00 - 59.40 11,1550 - 11,1575 1,0750 - 1,0790 2,6710 - 2,6800 249,15 - 251,75 181.45 - 182,57 2165,75 - 2176,50 11,2650 - 11,3250 9,7495 - 9,8425 10,4625 - 10,3200	1,795 - 1,7945 2,000 - 2,0410 59,30 - 59,47 59,30 - 59,40 1,1700 - 11,1800 1,0788 - 1,0790 28,750 - 2,2800 20,50 - 251,50 181,10 - 12,74,00 181,10 - 12,74,00 11,1159 - 11,1350 9,835 - 9,855 9,835 - 9,855 10,5100 - 12,74,00 10,5100 - 10,75 10,5100 - 10,75	0.87-0.25cpm 0.53-0.45cpm 10-5cpm 10-5cpm 10-5cpm 0.01-0.05cdt 1-7cpm 16-49cds 32-35cdt 1-30cdt 1-30cdt 1-30cdt 1-30cdt 1-3cpm 1-5cpm 1	5.75 2.91 1.16 1.52 1.23 1.23 1.25 1.25 1.26 1.26 1.26 1.26 1.26 1.26 1.26 1.26	2-49-2-42-22 1-50-1-43-22 19-4-22 19-4-22 19-4-22 19-1	5.49 2.9 0.97 0.93 -0.33 0.93 -1.11 0.37 -0.11 0.82 0.84 0.84 0.84 0.84 0.84 0.84 0.84 0.84	
	rates taken inwards t	te each of Location bradi					

Nov 26	Day's spread	Clase	One manufi	7. 0.2.	Three mantes	9. 9.
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irelandi Casada	1.6610 - 1.6680 1.1280 - 1.1390	1.6670 - 1.6680 1.1355 - 1.1365	0.73-0.60cpm 0.27-0.30cds	-3.01	0.70-0.7546	-25
Netherlands .	1,8010 - 1,8115	1.8050 - 1.8060	0.72-0.75cds	-4.89	2.03-2.08db	-45
Belgkan	295 33.10	33.00 - 33.10	12.00-14.00c/s	4.73	35,00-39,00als	-4.4
Deumark		6.2200 - 6.2250 1.6020 - 1.6030	2.15-2.45cmils 0.60-0 61afds	<b>-44</b>	6.55-7.15ds 1.83-1.85db	-4.4 -4.9
Germany Regional	139.45 139.85	139.60 139.70	78-85cds	-7.00	250-270(s	-7.4
Sozia	101 15 · 101.75	101.45 101.55	68-73ctls	-8.33	190-200ds	-7.6
وأقاا	1206 50 - 1214.00	1210.00 - 1210.50	7,00-7.20 lireds	-7.04	19.70-20.7005	-6.6
Norway	6.2825 - 6.3100	6.3000 · 6.3050	2.55-2850rds	314	7.85-8.35ds 6.47-6.58ds	-514 -4,70
France	5 4600 - 5 4880 5 8330 - 5 8680	5.4750 - 5.4800 5.8525 - 5.8575	2.35-2.41cds 2.90-3.15oreds	13.3	8.80-9.254k	-6.1
Japan	129.35 - 129.85	121.70 129.80	0.17-0.19rds	-Ľ66	0.38-0.4045	-12
Acciria	11.2625 - 11.3000	11.2700 - 11.2750	4.20-4 Moreos	-4.6ĕ	12.20-13.50ds	-45
	1.4165 - 1.4245	L4220 - 1.4230	0.34 0.36cds	J-295	1.04-1.09ds	-2.9
Ep :		1.2725 - 1.2735	0.58-0.53cpm	5.23	1.59-1.52pm	4.8
Commercial	rates taken towards t	the end of Loadon bra	ding r UK, freland		Jare quoted in US	CHICAGO
Forward pre-	nions and discounts	apply to the US datila	rapt not to the le		arrowy.	

	URO-CL	JRREN(	Y INTI	REST	RATES	
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£	ì	1.796	2.878	233.0	9 838	2 555	3.243	2174	2.041	59.35	1.41
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#### FINANCIAL FUTURES AND OPTIONS

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ोटर्गक्ट व		High 95-12 95-16 95-16 96-13 (307° lac. 50359	95-03 92)	Pres. 95-10 95-15	Dec Mar Jun Sep Dec	1255 99-23 99-28 96-30	96-06 96-30	99-19 98-23 97-25 96-26	Pret. 100-05 99-09 99-14 96-14	Dec. Mar Jun Sep	0.769 0.767	6 0.7705	0.7696 0.7678	0.76/ 0.76/ 0.76/ 0.76/
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)ec Mar Stimusted Traded com	99.65 99.83 Valorer 37 Valority or	99.91	99.65 99.82	•	Dec Nar	Latest 1.7858 1.7624	High 1.7882 1.7646	1.7848 1.7620	Pres. 1.7960 1.7676	Sep	93.20 8 4 P0045	93.34		933

High 89,54 89,95 90,10 90,16 90,19 lac, figs. not shown) 25158 (64837) n's open lat, 165301 (162392) High 90.04

Estimated volume 1143 (573) Previous day's open Inl. 5223 (5170) TRREE MONTH EILEO SWISS FRANC SFR Im pulsts of 189% 11.95 91.95 92.36 92.59 92.70 91,92 92,32 92,56 92,71 Estimated volume 3948 (5440) Previous day's open int. 25028 (25381) FT-SE 100 INDEX \* C25 per fall ledex pelat Close High 2494.0 2508.0 2530.5 2537.5 2568.0 2560.0 Estimated solume 8663 (16609) Predicts (Lay's open 14t. 36306 (35072)

FT-SE EURRYRACK 100 DASSEX BAISO per fast ladez gelat Estimused where 0 (0) Previous day's open by, 309 (309) \* Contracts traded on APT. Closing prices shown, POUND - DOLLAR FT FOREIGN FYCHANGE RATES

1-mth. 3-mth. 6-mth 12-mth. 1.7874 1.7714 1.7497 1.7095

SRETISH POUND (II Se par E			This Mar Mar Jim		94.07 94 93.57 93 93.54 93	12 94.06 .73 93.86 .60 93.54 .34 93.27	94.12 93.94 93.62
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SWISS FRANC (IN SFr 125,000 S per	SFr		Det Mar Jys		350,20 382 372,15 384	20 379.70 10 381.80 10 383.50	380.95 382.85 387.25
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PHILADELPHIA SE E31,258 kapis per	CAS OPTEMS						
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7 to 10 YEAR 10%		REDUCH DONES (	MATIF FUT		Lor	Yield	
December Marck Jame Estimated volume 5	106.94 107.06 107.52 7,757 Total 0	106.76 106.86 107.32 per leterst 12	-0.22 -0.22 9,6%	107. <b>00</b> 107.10 107.52	106.74 106.86 107.42	6.92 8.90 8.83	96,077 25,526 5,793
6 to 16 YEAR 10%				High	ES LOW	Yield	Opes let
Occumber March Estimated volume O	:	86.25 86.41	-0.25 -0.25				5.362 100
THREE-MONTH PID	90.43	90.38	-0.04	90.48		9.56	20.649
March Estimated volume 1	90.79 9,611 Total 0	90.74 per (#4661 62	-0.04	90.83	90.38 90.73	9.58 9.22	20,649 33,933
CAC-48 FUTURES O	1792.0	1795.0	+33.5	1795.0	1775.0		10,279 5,927
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ECU BOND CHATTE					18774	200	346
Occupier March Estimated volume 2	105.80 105.92 ,397 Total Op	105.74 105.78 en letterest 3,67	-0.14	105.88 105.92	105.74 105.82	9.08 9.07	3,469 201
OPTICAL ON LOSSE-T	ew Field	DOME) (MATTY Calls	7			Paris	[
Strike 105 106 107	December 0.16	March 2.19 0.89	Jus	e De	0.09 0.39	March 8.33 0.62 0.99	0.47
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Adam & Company Allied Trust Basis All Bank Heavy Asskarber B & C Merchant & Bast of Barota Ganco Bifthea Vin Bask of Cypres Bast of Ireland Bast of Scotland Bast of Scotland Bast and Scotland	10.10.10.10.10.10.10.10.10.10.10.10.10.1	Cyprus Pop Denhar Ba Denhar Ba Dennata La Equatorial Equatorial First Natio First Natio Robert Fire Genetate Ge	ndar Bl.  sek PLC  serie  Basis ptc  set Limited  Gen. Basis Ptc  serie Basis Ptc  series & Co.  Ser & Puus.  Limited	105 105 105 105 11 11 14 14 11 105 115 115 115 115 115 115 115	Midland Sa Moest Bas Nat Westra Northern B Hybredit M Provincial ( Rockoryle Repal Sk of Spikk & W	iting soler sole Ltd erigage Bank Sank P.C Bank Ltd Soleland Soleland Santared	105 105 105 105 105 11 14 115 105 105

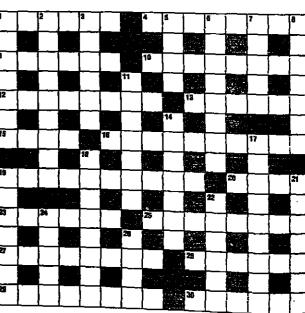
#### | Depoil | D Dartington & Co Ltd Inve. 70 Prince St Bristo BS1 400 Money Market Financial & General Bank pic 13 Lorder Street, Longer SWIX 9EA H. D. A. 650 000 12 85 6 137 H.D.A. 62000-650 86 12 85 7 875 **Bank Accounts** Belmost High Interest Cheque Belmost M. Ustridge 189 ISA 12 200-17, 200 18 30 5 30 110,000-1, 19 25 4 01 Ultrus Hurras Bank Chegare Account 0800 282115 6.38 8 77 0r 6.94 9.57 0r HILLA (10,000 - 18 7) Hallfar Bidg Soc Asset Reserve Chegree 1/10ish Park Halfar H71 206 1/20 000 - 20 400 1/20 000 - 20 Julian Hodge Stank Ltd 10 Window Place Cardiff CF: 36X Extra Migh Interest Beauty Amount 0222 223600 243 638 638 633 633 633 713 7.38 158 Kentish Town Rd. London NV/5 287 | 071 157 1595 NJ CA 462 5004 | 19.75 | 7.31 | 10.24 | Quiry Lieyds Bank - Investment According to 10 and Midtard Bank pic P0 Box 2, Shelfleld Exchange Act 55000-\$10 0000-NatWest Crown Reserve Accou Previnciai Bank PLC Reyal Bank of Scritand ptc Prent 25t Andrew St. Edishprof EM2 27E 03 550 000 19 000 19 00 000 125,000 49 000 19 00 000 120,000 123 990 8 75 550 10,000 123 990 8 75 550 Save & Prottper/Robert Flemming 16-22 Western Rd, Roet-ford RM1 34B 0850 73212; Connecti (She-Gort for 1900 873 9 42; Datin TESSA Fixed 1 Year 8 68 9 73 9 73 737 TESSA Variable 1 10 35 10 50 245 Sterling Bank & Trust Ltd Aber Gen. 6 Aber 51, Restor RG1 384 0734 592543 Hipá 12,500\*. 110 50 7 301 10 7215-915 Tyndall & Co Ltd 29-33 Princess Victora S United Dominions Trest Ltd Po Bor 135 Abbry St. Reading 86: 368 Contral Plos Change Account J. Herry Schroder Wagg & Co Ltd 120 Greanide, London ECV 505 071, 592 605 Serva Mac. 925 6 64 9 55 611 LD 000 and above. 9 500 7 125 9 85 646 Western Trust High Interest Cheape Acc The Manageour, Plymogth PLI 15E 07:22 224(2) (15,000-14,4994 973 731; 531; 67 (10,000-64,799 950 713) 931 97 The Maneycentre, Pi £15,000+ £5,000-£14,999 £1,000-£4,999 Wimbledon & South West Finance PLC 114 Remarks St. London EC1 7AE B71-6/05 9 High Int Chappe Acc. \_ 112 60 7 751 11 23 -i Yearly HERE'S A CLUE COMPANY HEALTHCARE SCHEME NORWING CYTAN,

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EUROPE'S LEADING GROUP IN DEBT

COLLECTION AND CREDIT MANAGEMENT

INTRUM INTERNATIONAL LTD. ECUTTABLE HOUSE, LYON ROAD, HARROW, MIDDLESEX HA1 2EW.

(10)
20 Eye, as in "to gley" (4)
23 No longer ripe, creakily fade away (5)
25 Betook oneself to Dr Rees, being confused (8)
27 The ileum etc entwines (8)
27 User an accentric to string (6) 27 The neum eac entwines (6)
28 Urge an eccentric to strip (6)
29 Sounded, in the event, somewhat offbeat (8)
30 The Fleet's having troubles about decks (6)

1 Bowled to attain the break

(6) 4 Plot where hybrid cos ripen

(8) 9 German songs relied on

being intricate (6)

10 it's said again: "The country's in debt!" (8)

12 Make slaves of all the Navy?

13 Worker's on edge in Ireland

That's ridiculous! (8)

DOWN 1 Accept it - sound worker has quit (7)
2 Turn out plain tea you audibly consumed (9)
3 Thanks for the ovation (6)
5 Literally, nothing shut up

6 A creed that's violently exti mass (3) 7 Bury's in Lancashire's histerland (5) 8 Mice end wandering, being

11 Taken in a drunken spice. port's a good mixer (7)
14 Banger that's good of its type (7) 17 Seen in bed, near the first

confined to a specific area

Cower (9) 18 Weapon, one seen in

(6) 15 Good Lord's aged remark. ably (4) 16 Oddly ironic, fan's producer so-called pine apple (8) 19 Make as if to hang about of sounds too low to be heard (10) Rot! (7) 19 Coppers embrace odd creed; that's the order of things 21 Tolerates objective practices

22 Having made money, the company dine extrava-24 Safe as a rock (5) 26 Song of Joy (4)

Solution to Puzzle No.7,763 

#### **MONEY MARKETS**

#### UK rates 'stable'

Nov.20

UK MONEY market rates were unmoved by the weakness of sterling on the foreign exchange markets yesterday, where the UK currency fell below DM2.87 for the first time since Joining the European exchange rate mechanism a year ago.

"The next move in interest rates, whether it is up or down, is some way ahead yet," commented one dealer.

The December short sterling contract on the London International Financial Futures Exchange traded up to 89.54 by late afternoon, from an early 89.51, implying year end interrates of 10.46

UK elearing bank base lending rate 10.5 per cent from September 4, 1991

per cent. The Bank of England made an early forecast for a liquidity shortage of £600m. but this was later reduced to £550m.

Early assistance totalled just £9m, restricted to purchases of band 1 and band 2 bank bills. During the early afternoon a further £285m bank and treasury bills were bought. Late assistance of £75m brought the total liquidity injection for the day to £369m - leaving a £180m shortage on

money rates higher during late trading as the liquidity shortage began to tell. Unsecured interbank money traded at 9% - 10% per cent for most of the day but money was trading up to 13 per cent by

late afternoon. German markets were closed for a public holiday yesterday. However, today attention will be focused on the Bundesbank council meeting amid speculation that interest rates

will be raised. Earlier rises in official interest rates were presaged by the Bundesbank squeezing short rates higher until they matched the Lombard rate meant to be its emergency funding rate for the financial

system. led financial This institutions to fund through Lombard borrowings and offered the Bundesbank a pretext to raise the Lombard rate, on the grounds that its emergency funding rate was no longer functioning as such.

However, this week there have been no signs of a liquidity squeeze. Tuesday's repurchase pact resulted in a net DM3.5bn injection of funds. Short money rates remained stubbornly at 9.00/9.05 per cent, comfortably below the 9.5 per cent Lombard rate. In the US, Fed funds traded

at around 44 per cent, below the Federal Reserve's he day. perceived target interest rate
This pushed overnight of 4% per cent.

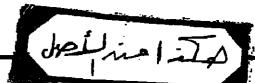
The History rates are the arithmetic means rounded to the search one-abtrevials of the bid and offered rates for Sidon access to the market on the reference basis at 11,00 a.m. each working day. The basis are Maldoral Westmissler issue. Basis of Yoking, Dessabe Basis, Basis of Park and Margan Basinary Trest. **MONEY RATES NEW YORK** Treasury Bills and Bonds Lunchtime One Month Overnight. 8 95 9 05 9 5 9 5 8 5 7 5 9 12 9 18 6 5 6 10 5 10 5 9 13 9 25 10 5 10 6 9.20-9.35 91-91 71-6 9.30-9.45 61-67 11 1-121 91-95 104-101 920-935 94-94 9.00-9.15 920-9.40 94-94 9.25 9.25 93.91 71-71 925-933 64-91 114 91-91 104-104 104-104 LONDON MONEY RATES One Moduh Titree Months One Year 10% 10% 10% 10 ; 10 ; 10 ; 91<sub>2</sub> 104 10% 10-6

FT LONDON INTERBANK FIXING

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Treasury Bills (sell): one-month 10% per cent; three months 98 per sent, six months 98 per cent; Bank Bills (sell): one-month 10% per cent; three months 10% per cent; Treasury Bills; Average tender rate of discount 9, 9606 p.c. ECGD Fixed Rate Sterling Export Figures. Make up day October 31, 1991. Agreed rates for period Nov.26, 1991 to December 24, 1991. Scheme 1: 1168 p.c. Scheme 1: 8 III 11.88 p.c. Reference rate for period October 31, 1991. Scheme 1: 8 III 11.88 p.c. Bank reposite 31, 1991. Scheme 1: 8 III 11.88 p.c. Bank reposite 31, 1991. Scheme 1: 8 III 11.88 p.c. Card Authority and Figure House seven days notice, others seven days fixed. Finance Houses Base Rate 10½ from November 1, 1991. Bank Deposite Rates for sums at seven days notice 4 per cent. Certificates of 7ax Deposit Elevies 61: Deposit 5100,000 and over held under one month 7 per cent. One-life months 9 per cent. 11c-nine months 9 per cent. 11c



	FINANCIAL TIMES THURSDAY NOVEMBE		VODI D STO	CK MARKETS Jelina 1 ila 43
·.`		GERMANY (continued) NETHERLANDS	SWEDEN (partitional)	
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-	NEC Corp   1,140   1,120   20   1,140   20   1,140   20   1,140   20   20   20   20   20   20   20	1,730	SIREAPORE   November 20   S\$ + er -   Cold Storage   2.73 - 0.02   DS   11.40   Frestr & Neave   8.90   +0.10   Frestr &	for your complimentary copy of  FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER





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FINANCIAL TIMES THURSDAY NOVEMBER 21 1991 **NEW YORK STOCK EXCHANGE COMPOSITE PRICES** | Tight | Tigh 3:15 pm prices November 20 | 1987 | 1987 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1988 | 1801
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# Dow turns tail after early rise on a little good news

#### Wall Street

AN AIR of normality returned to US stock markets vesterday, with share prices easing slightly in spite of a good housing report and a strong performance from Merck, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was down 4.69 at 2.926.88, well below its high for the morning when the index had been over 20 points higher. The more broadly hard Sendard & Poors 500 was also easier at midsession, down 1.55 at 377.87 at 1 pm. while the Nasdaq composite of over-the-counter stocks gained 1.50 at 524.97. After three days of exceptionally heavy turnover, trading volume returned to more normal levels, and by 1 pm, 119m shares had changed

After Tuesday's declines, the market opened firmer on news of a 7.3 per cent rise in October housing starts. Within an hour and a half the Dow had risen past 2,950, before investors realised that one set of betterthan-expected economic data meant little when compared with months of poor statistics. Prices soon turned tail, and by early afternoon had dipped into negative territory.

Early in the session strength

in Merck, the country's biggest drug group, had helped boost the Dow. After a delayed opening due to order imbalances, Merck rose \$5% to \$144% in turnover of 1m shares on reports that tests have showed that the company's Lovastatin drug for treating high cholesterol can shrink fatty deposits in coronary arteries. Analysts have already outlined the positive implications for Merck if the drug proves as effective as

hoped. Bristol-Myers Squibb, which has its own cholesterol-lowering drug, Pravachol, which was recently approved by the Food and Drug Administration, was also buoyed up by the testing reports, rising \$1% to \$82% in 1.1m shares.

Colgate Palomolive was the market's most actively traded stock yesterday, rising \$1/4 to \$40% in turnover of 2.3m after the company's issue of 10m new common shares was priced at \$40 a share.

CSX resumed trading after Tuesday's suspension on news of a serious rail crash in Kentucky involving one of the company's freight trains. On its return in mid-morning the stock climbed \$1% to \$51%. boosted by comments from CSX officials that the cost of cleaning up the accident would not materially affect the com-

Hershey Foods slipped \$21/4 to \$38 after Goldman Sachs. the broking house, removed the pasta and sweets manufacturer from its list of recommended stocks and cut its earnings estimates for next year, saying that the company will increase marketing expenditure to halt a slide in its market share.

Autodesk slumped \$5% to \$33% in the wake of disap-pointing third quarter earnings of 65 cents a share, which were above year-ago results but labs Technologies jumped \$1% to \$10% after the company received a patent for its diag-nostic reagents, which are designed for use in detecting a human retrovirus.

#### Canada

TORONTO stocks were mixed at midday. A drop in the Cana-dian dollar raised fears that the trend towards lower inter est rates might be put on hold. est rates might be put on hold.
The TSE composite index eased 7.3 to 3.508.0. Advances led declines by 188 to 178 on volume of 14.8m shares.
Among active issues, Sherritt Gordon rose C\$\%\$ to C\$\\$7\%\$, Amorican Parith foll C\$\\$1 to

American Barrick fell C\$1 to C\$28% and Horsham eased

# Nikkei continues to fall on arbitrage-unwinding

PRICE movements were domi-nated by index-related trading yesterday, and the Nikkei average closed lower for the sixth consecutive day on unwinding

of arbitrage positions, writes Emiko Terazono in Tokyo. The 225-issue Nikkei index lost 127.00 at 23.199.86 after a day's low of 23,018.31 and a high of 23,334.87. The index initially lost ground on arbitrageunwinding prompted by a slug-gish bond market. The Nikkei regained strength in the afternoon on arbitrage-related buying, but slipped again as arbitrageurs and investment trusts

remained sellers. Volume rose to 300m shares from 280m. Traders noted heavy cross-trading - the sell-ing and buying back of shares in order to realise profits - in bank stocks in the morning.

Declines finally led rises by 742 to 248, with 158 issues unchanged. The Topix index of all first section stocks shed 10.81 to 1.762.79 but, in London, the ISE/Nikkei 50 index improved 4.92 to 1.321.11.

Buy orders around the Nikkei 23,000 level supported the market. A trader at Dai-Ichi Mutual Life Insurance said they were hunting for bargains in blue chips. He added that Hitachi, the electronics company, was now seen by institumark for leading blue chip companies. The issue ended Y5

Other high-technology issues were also weak. TDK receded Y90 to Y4.730 on a projection of a 10 per cent decline in pre-tax profits for the current year. Sony fell Y90, moving to its low for the year of Y4,710. Individual investors and dealers focused on short-term trading of bio-technology shares as reports that Yakult Honsha, a beverage company, had developed a drug for lung cancer triggered

the most active issue of the day, surged Y100 to Y1,220. Nippon Steel climbed Y19 to Y395 in active trading, investors being encouraged by reports that some institutions

would increase their holdings in leading steel issues. Construction shares were weak on poor profits projec-tions for the year to March. Hazama Corp retreated Y12 to Y806 on a forecast of a 27 per cent fall in pre-tax profits for the current year. Obayashi relinquished Y25 to Y873 and Kumagai Gumi Y12 to Y760.

Nippon Telegraph and Tele-phone fell Y8,000 to Y773,000. The Tokyo Stock Exchange recently expressed a negative view on the release of NTT shares held by the government due to the current slack demand. NTT was previously popular on speculation that the government would release its holdings next year, and that the ban on foreign ownership

would be lifted. In Osaka, the OSE average dipped 148.65 to 25,196.85 on volume of 48.1m shares. Light selling depressed high-technology stocks and public works-re-

WALL STREET influenced kets in the region yesterday. RONG KONG followed the US down in moderate trading, the Hang Seng Index falling 60.29 to 4200.94, erasing virtually all of Tuesday's 63-point rebound, in turnover down from HK\$2.01bn to HK\$1.56bn. Banks suffered the heaviest setback, followed by utilities Property, commercial and industrial stocks also showed sharp, although less marked,

AUSTRALIA also took its cue from overseas markets, the All Ordinaries Index losing 24.3 or 1.5 per cent to 1,632.5, with only the golds sub-sector showing a modest rise on the day. Turnover increased slightly from A\$256m to A\$265m.

ANZ Banking reported a 21 per cent rise in net profits, better than expected, and moved up 2 cents to A\$4.18. Westpac Banking and National Australia Bank, both announcing results today, slipped 11 cents to A\$4.77 and 10 cents to A\$7.85

respectively.

NEW ZEALAND fell 1.8 per cent, the NZSE-40 Index finishing 26.11 lower at 1,469.46, after a fall of 2.7 per cent on Monday and Tuesday's 0.7 per cent recovery. Turnover was heavy. rising from NZ\$22.5m to NZ\$25.6m, blue chips leading both the level of declines and the active stocks list.

SEOUL finally produced a technical response to its recent run of falls, the composite index rallying 12.12 to 668.13 after eight consecutive declin-ing sessions, and turnover improving from Won157.6bn to Won191.3bn.

Financial shares advanced 3 per cent on average, with securities houses up 4.6 per cent following a recent tumble on analysts' reports that some of them are likely to lose first section status on the stock

Rey indices in SINGAPORE and KUALA LUMPUR fell towards expected support levels but, as Japanese stocks found a few friends, bargain hunting emerged to leave share prices little changed on the day. The Straits Times Industrial Index picked up 3.20 to 1.443.15 and the KLSE com-

posite by 0.08 to 535.72. MANILA's composite index closed 7.82 down at 1,094.49, with oil shares registering the day's biggest declines. TAIWAN saw its weighted index ease 2.23 to 4,478.71, after a surge of 60.25 the previ-

KARACHI slipped back following its record-breaking upsurge, the KSE index closing

# Brussels takes election hurdle in its stride

Excitement has returned to the bourse, but it is not about politics, writes Andrew Hill

day. To outsiders it looks as though the Brussels bourse is bearing the political upheaval with remarkable

To be perfectly frank," says Mr Jeffrey Taylor at Dillon Read in London, "I would say that the stock market was completely and utterly ignoring the election campaign. If you landed from Mars tomorrow you wouldn't know from looking at the stock market that there was an election

going on."
Since September, when the Bel20 weighted index of Bel-gium's largest stocks stood at 1,089, the market has risen only marginally, to close at 1,098.59 yesterday.

There are several reasons for the market's apparent noncha-lance. Although last month's acrimonious collapse of the centre-left coalition looked spectacular, the aftermath has been calmer. The Brussels exchange has also been stuck

market now appears to be picking up again. According to County NatWest, October's turnover of BFr37.16bn was 21 per cent up on September's equivalent - the strongest recovery of any European bourse over the month and the best four-week trading period

Figures from Petercam, the Brussels broker, show that in the first nine trading days of November daily turnover broke the BFrlbn mark four times; in the three previous months, daily volume had crossed that threshold on only six instances and had occasionally slipped below BFr500m.

Interest in the Belgian mar-ket was certainly excited by the full-scale bid for Wagons-Lits, the Franco-Belgian travel company, launched a month ago by the French hotels group

HERE is a general election in Belgium on Sunday. To outsiders it when the Bel20 peaked at more

than 1,200. At least in volume terms, the since June. The mini-boom is not over.

Day's High 1077.89

Nov 18 1084.16

edly this week, to face the facts about the sick Finnish econ-

omy, and the Hex index fell

another 6.9 to 846.3.

AMSTERDAM had a quieter

day, as KLM was unchanged at

Fl 39.40 after Tuesday's speculative rally. The CBS Tendency

rose 0.3 to 90.3 in turnover of

The financial sector closed

mixed to higher, with Interna-tionale Nederlanden advancing

50 cents to Fl 47.20 while

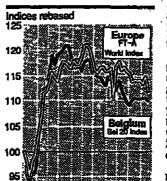
Aegon, due to release its third

quarter results on Friday.

declined 30 cents to FI 117.60.
PARIS made a promising

Fl 503m.

courts would doubtless encourage other investors into a mar-



Accor, în collaboration with Société Générale de Belgique. The excitement has been sustained in the last fortnight by a shoal of court cases from minority shareholders, who want the bidders to reveal more information, and claim that the bid price should be increased. Success in the ket which is still dominated by large players, in spite of recent reforms to encourage more transparency.

At the same time, the Belgian economy seems to be stabilising and the caretaker government managed to push through legislation before the parliament's dissolution. removing the burden of a capital gains tax from institutional investors such as insurance

A further increase in German interest rates could burt the market but, according to analysts, the possibility is already in share prices. "What you have got in the meantime," says one, "is partly a reaction to the fact that Belgium has been lagging behind [Europe] for most of the year. it was due for a bit of a technicai\_rise."

The question, as always with the Belgian market, is whether such a rally can be sustained. given that the cyclical companies which dominate the Brussels bourse have not yet

ued to rise though at a more

moderate pace, with Montedi-son adding L8 to L1,297 before

After the close, the stock

market watchdog Consob con-firmed that screen-based trad-

ing in five stocks will begin on November 25. The issues are

the ordinary shares of Ferruzzi

Finanziaria, BCL CIR and RAS

as well as the preference

Also after the close, the

state-controlled insurer Assi-

talia said it was postponing its

capital increase of between Li50bn and L200bn until the market climate improved. The

chares had closed down L100 at

L7,490. MADRID had a volatile day,

exemplified by the chemicals sector where Repsol rose Pta75

to Pta2,590 but Ercros fell

Pta53, or 12 per cent to Pta392 after reporting a doubling in

its nine-month losses. The gen-

eral index came out ahead, ris-

easing to L1,293 after hours. Blue chips moved lower with Fiat falling L36 to L4,839 Mediobanca slipping L45 to

L13.215.

shares of Fiat.

emerged from the downturn. As for the election itself public discontent with the squabbling between franco-phone and Flemish govern ment ministers has been reflected in opinion polls which show a drop in support for the parties of the old

coalition. Brokers believe, however, that the result will have little effect on the performance of the market, even if Mr Wilfried & Martens, the long-serving prime minister, is not asked to lead a new coalition.

The limbo of the election campaign will be followed by negotiations to form a new government, which can take more than 100 days. Recent academic research indicates that the Brussels bourse lends to rise sharply after an elec-tion, whatever the outcome. Unsurprisingly, a swing to the right is greeted more warmly than a swing to the left, but the stock market always welcomes stability, whoever is

#### Tax reform hopes lift Turkey

By John Murray Brown in

TURKISH equities reacted strongly to the formation of a new coalition government yesterday, and continued to rise on promises of tax reform and lower interest rates.

The Istanbul stock exchange index ended 134 points or 4 per cent up at 3,445. Brokers expect an early introduction of a new tax on government bonds, which account for 80 per cent of assets held by banks and institutions, one reason for the shallowness of the Turkish stock market.

The market has climbed more than 30 per cent in the past 10 days, following last month's election when no single party won an outright majority. There was, however, some bad news for the stock market yesterday. The weekly treasury bill auction saw a dramatic increase in sales to TL2.500bn from TL114bn the week before, indicating a rise in government spending.

#### Nordic bourses back in the picture FT-SE Eurotrack 100 - Nov 20 Hourly changes † Open 10 pm 11 am Noon 1 pm 2 pm 3 pm Close 1078.40 1076.16 1076.24 1075.80 1075.43 1076.52 1076.47 1076.00

activity on the bourse, and the trading initiative moving to the London market.

HELSINKI continued, belat-lack of follow-through buying

Day's Low 1074.91

and the index closed 1.60 lower

FFr3.4bn after FFr2.9bn.

at 1763.49 in heavy turnover of

Dealers said there was some

evidence of domestic selling

but on the other hand, there

was some hargain-hunting. Elf rose FFr1.80 to FFr409.80 and

Eurodisney gained FFr2.50 to FFr128.50.

MILAN made a belated reaction to the recent falls on Wall Street. The Comit index fell

1.92 to 512.53 in volume esti-mated at around Tuesday's

L74bn, as the ban on short-sell-

ing restricted activity.
The Ferruzzi group contin-

**OUT FOR THE TASTING** 

boliday, and France out of step with itself, Scandinavian bourses came back into the reckoning yesterday, writes Our Markets Staff. OSLO saw a further slide in

WITH Germany closed for a

banks but this was more than offset by strong performances from the industrial and shipping sectors. The all-share index rose 7.26 to 414.16, recovering some of its weakness since last Friday.

The bourse gave Norwegian banks a verbal lashing yesterday, saying that the higgest of them, Den norske Bank (DnB) misled investors about the adequacy of its capital base last month; it also criticised and fined Christiania Bank, the second largest, for not giving true information on its loan losses in the first quarter of this year.

DnB shares plunged 35 per cent, or NKr3 to NKr5.70 against a high this year of NKr148. The industry index. incorporating quality stocks in oils, chemicals and metals, rose 10.96 to 651.08 with Norsk Hydro NKr2 higher at NKr148.
Mr David Longmuir of James
Capel observed that the Norwegian economy is going to be
one of the fastest growing in

Europe next year.

The shipping index was up 18.56 to 530.95 with Bergesen rising NKr4 to NKr151.

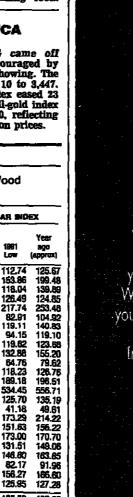
COPENHAGEN, in a quiet way, reversed the Oslo pattern. The CSE index was 1.85 lower at 362.06 but Den Danske Bank, helped by a Moody's report that Danish banks are more creditworthy than others in the Nordic region, gained DKr2 to DKr303 in active turnover of

109,000 shares. STOCKHOLM closed flat, the Affarsvärlden General index easing 0.5 to 951.3. Volvo fell another SKr5 to SKr335 on nine-month trading losses which were worse than some fairly pessimistic expectations, but it recovered to about

SKr338.50 in London later. Also after hours, the Swed-ish parliament voted to abolish a I per cent turnover tax on share trading which has been blamed for declining local

#### **SOUTH AFRICA**

JOHANNESBURG came off earlier lows, encouraged by the UK's steady showing. The overall index fell 10 to 3,447. The industrial index eased 23 to 4,172 but the all-gold index gained 27 at 1,140, reflecting steady world bullion prices.



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#### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS .	TUESDAY NOVEMBER 19 1991								MONDAY NOVEMBER 18 1991					DOLLAR SHOEX		
Figures in parentheses show number of lines of plack	U\$ Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM indes	Local Currency Index	1991 High	1981 Low	Year ago (approx
Australia (69)	157.35	+0.9	129.86	129.10	131,10	132.50	+ 0.5	4.57	155.91	129.10	127.53	130.26	131,78	160.31	112.74	125.6
	173.87	+ 1.1	143.49	142.66	144.86	144.73	+0.9	1.98	171.97	142.39	140,68	143.67	143.48	222,37	153.86	199.4
	137.05	+0.6	113.10	112.44	114.18	111.70	+0.5	5.30	136.16	112.75	111.37	113.76	111.15	151.20	118.04	139.8
	140.92	~ 1.0	116.30	115.62	117,40	115.16	- 0.9	3.23	142.28	117.81	116.37	118.86	116.21	144.28	126.49	124.8
	263.03	~ 0.1	217.07	215.82	219,14	222.70	-0.5	1.59	263.40	218,10	215.45	220 06	223,72	270,56	217.74	
Finland (15)	83.65	- 0.7	69.04	68.64	69.70	76.50	+ 0.0	3.18	B4.21	69.73	68.89	70.36	76.53	125.15	82.91	104.9
	142.67	- 1.7	117.74	117.05	118.86	122,48	-2.0	3.62	145.12	120,16	118.70	121.23	125.03	152.26	119.11	140.8
	114 07	+0.3	94.13	93.60	95.03	95.03	+0.0	2.43	113.75	94.19	93.05	95.03	95.03	125.35	94.15	119.1
	176.14	+ 1.7	145.36	144 52	148.76	175.35	+ 1.7	4.23	173.17	143,39	141.65	144.69	172.38	176,14	119.62	123.E
	162.78	+ 0.6	134.34	133.56	135,62	137.36	+0.0	3.65	161.89	134.05	132.42	135.26	137.34	182.46	132.88	155.2
llaly (77)	72.24	+ 1.2	59.62	59.27	60,18	65.25	+ 0.8	3.55	71.39	59,11	58.39	59.64	64,75	88.23	64.76	79.E
	134.61	-0.2	111.09	110.45	112.16	110.45	+0.1	0.77	134.87	111.67	110.32	112.69	110.32	146.97	118.23	126.7
Malaysia (68)		+ 1.1	169.15	188.16	170.76	215 94	÷ 1.2	2.88	202_65	167.80	165.75	169.30	213.30	247.78	189.18	198.5
Mexico (17) : 1			1116.43				-23	1.13	1385.34			1157.42		1404.63	534.45	556.7
	145,42	-0.7	120.84	120.14	121.99	120.59	- 1.0	4.47	147.40	122.05	120.56	123.15	121,83	148.24	125.70	135.1
New Zealand (14)	47.97	+ 9.4	39.59	39.36	39.96	45.03	+ 0.4	6.17	47.77	39.56	39.08	39.91	44.85	54.64	41.18	49.6
	173 29	- 2.7	143.01	142.19	144.38	147.65	-3,2	1.75	178.13	147.50	145.71	148.83	152_51	223,24	173.29	214.2
	206.22	+ 1.6	170.18	189.20	171.80	158.27	+ 1.7	2.21	203.02	168.11	166.06	169.61	155,63	213.93	151.63	156.2
	263 74	-13	217.65	216.39	219,72	174.43	-0.4	2.81	267.10	221.16	218.47	223.15	175.05	269.05	173.00	170.7
	148.36	+ 0.0	122.44	121.73	123.60	113,85	-0.2	4.83	148.39	122.87	121.38	123.97	114.10	171.12	131.51	149.0
	172.51	- 0.5	142.37	141.55	143,73	149,27	-1.0	2.99	173.38	143.57	141.82	144.86	150,80	204.12	146.60	163.6
Switzerland (59)	97.63	-06	80.57	80.11	81.35	85.94	- 1.1	2.35	98,20	81.31	80.33	82.06	86.88	100.67	82.17	91.9
	177.23	- 1.3	146.26	145.40	147.64	146.26	-1.6	5.09	179.49	148.63	146.80	149.95	148.63	187,44	158.27	186,6
USA (526)	154.27	- 1.5	127.31	126.58	128.53	154.27	- 1.5	3.14	166,59	129.66	128.09	130.83	156.59	161.59	125.95	127.2
	141.70	- 0.7	116.94	116.26	118 06	118.19	-1.1	4.08	142.74	118.19	116.75	119.26	119.46	151.52	125.50	138,6
	178.70	- 0.6	147.47	148.62	148.88	147,47	1.0	219	179.75	148.84	147.03	150.18	148.92	200.81	155.55	177.1
	136.14	+ 0.0	112.35	111.70	113,42	112.67	+0.2	1,11	136,20	112.78	111.41	113.79	112.43	145.92	117.88	126.3
	138.69	-0.3	114.46	113.78	115 54	115.66	-0.3	2.32	139,14	115.21	113.80	116.24	116.02	147,66	121.29	131.6
	153.35	- 1.5	126.58	125.84	127.79	151.63	- 1.5	3.15	155.62	128.85	127.30	130.04	153,87	180.44	125.91	127.0
	120.37	- 0.3	99.34	98.78	100.31	101.99	~ 0.7	3.33	120.76	99.99	98.80	100.92	102,67	129.80	103.58	121.
	151 19	+ 1.2	124.77	124.07	125.98	133.47	+ 1.1	4.14	149.34	123.66	122.17	124.78	132.01	153,19	111.40	120,1
	140.85	0.4	116.24	115.58	117.35	117.34	-0.3	2.35	141.39	117.0B	115. <b>6</b> 6	118.14	117.74	148.16	122.32	132,0
	141.19	-0.7	118.52	115.85	117.64	127.15	-0.7	235	142,22	117.76	116.34	118.83	127.99	146,16	120.08	125.7
	143.52	- 0.8	118.45	117.77	119.59	128.57	-0.8	2.64	144.64	119.77	118.32	120.86	129.56	146.66	122.92	129,1
World Ex. Japan (1789)	150.65	- 1.1	124.49	123.78	125.89	139 14	- 1.2	3 52	152,46	126.24	124.71	127.39	140.77	155.59	126.69	132.0
The World Index (2263)	144.33	- 0.8	119.11	118 42	120.25	128.98	-0.8	2.64	145.46	120.45	118.99	121.54	129.96	149.37	123.28	129.3